

# DELIVERY PROGRAM

2018 – 2021

# & OPERATIONAL PLAN

2019 – 2020



Woollahra  
Municipal  
Council



# Delivery Program 2018 – 2021 & Operational Plan 2019 – 2020

Adopted 24 June 2019



Woollahra Municipal Council  
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## Mayor's Message



Councillor Peter M Cavanagh  
Mayor of Woollahra

To support our long-term strategic vision in Woollahra 2030, as part of our commitment to integrated planning, this Delivery Program for 2018 to 2021 and the Operational Plan for 2019/20 presents our priorities for the next few years.

These documents guide our actions and they are reviewed each year and amended in response to community feedback, emerging priorities and opportunities for improvement.

Our focus is on meeting the needs of our community, providing financial sustainability and integrity, a strong commitment to service, good governance and economic, cultural and environmental leadership.

We are committed to community engagement and an ongoing relationship with the community that helps inform our short term and long term goals and delivers benefits in the following key areas: community wellbeing, quality spaces and places, a healthy environment, local prosperity, community leadership and participation.

A handwritten signature in black ink, reading 'Peter M. Cavanagh'.

**Councillor Peter M Cavanagh**  
Mayor of Woollahra





## Our Community

### Woollahra Municipality

Woollahra Municipality is located in Sydney's eastern suburbs, about 5 kilometres from the Sydney GPO.

The Municipality is bounded by Port Jackson (Sydney Harbour) in the north, the Waverley Council area in the east, Randwick City in the south and the City of Sydney in the west. The Woollahra Municipality includes the suburbs of Bellevue Hill, Darling Point, Double Bay, Edgecliff, Paddington (part), Point Piper, Rose Bay (part), Vaucluse (part), Watsons Bay and Woollahra.

The total land area is 12 square kilometres including harbour foreshore and beaches. The area is predominantly residential, with some commercial land use, parklands and a military reserve. Natural features of the Municipality include 16 kms of harbour foreshore consisting of rocky headlands, coastal cliffs and beaches, approx. 30 hectares of bushland located in 5 reserves with 3 vegetation communities containing over 300 plant species including 2 threatened and 1 vulnerable species.

Other prominent features include Sydney Harbour National Park, the Macquarie Lighthouse, Gap Park and the award winning Rose Bay Promenade. Woollahra is also the location of some of Sydney's premier shopping precincts such as Double Bay, Paddington and Queen Street, Woollahra.

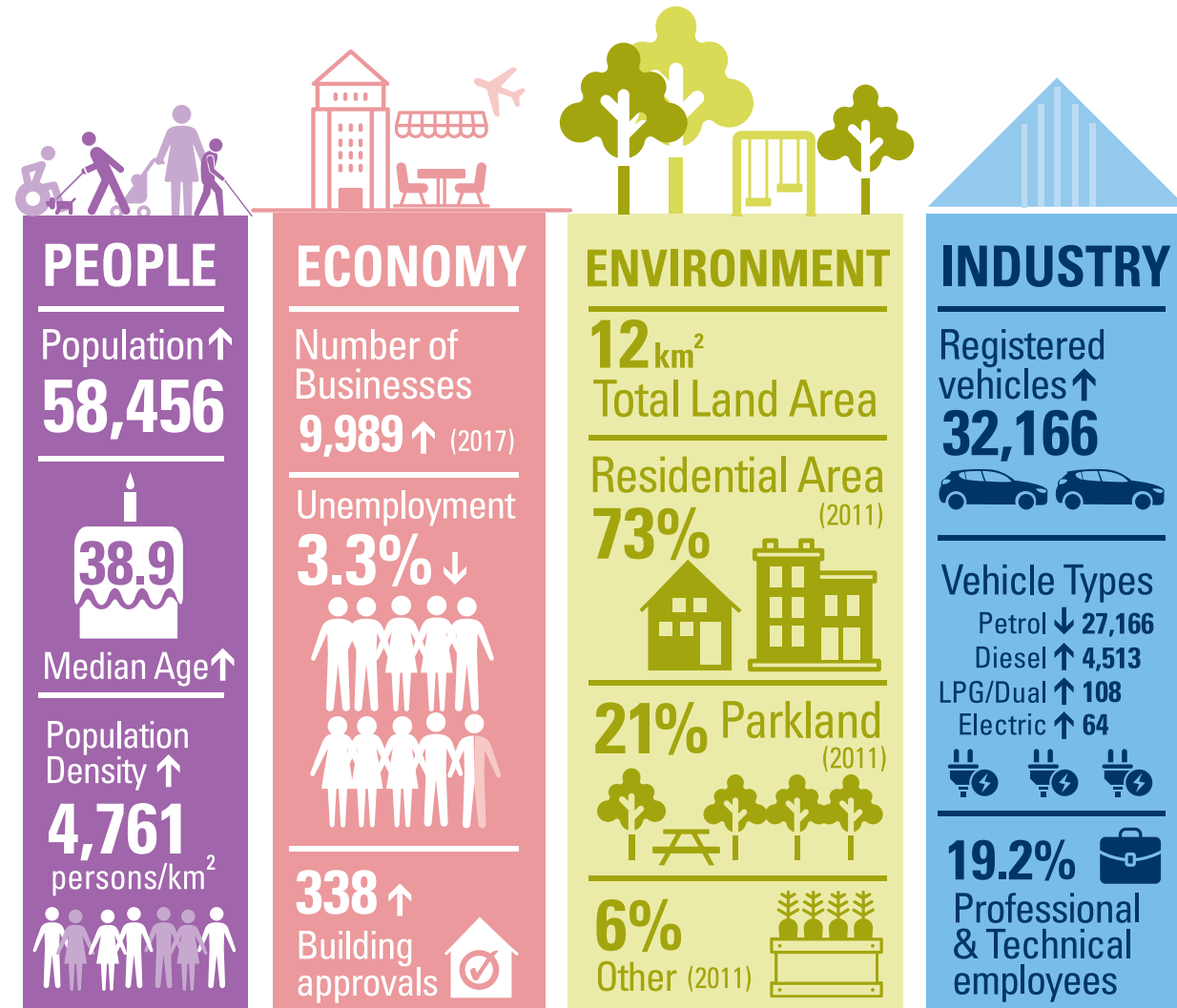
The traditional custodians of the Woollahra area are the Gadigal and Birrabirragal people.

European settlement dates from 1790, although development was minimal until the 1860s. Land was used mainly for dairy farming and market gardening, with some fishing. Expansion took place in the 1880s and 1890s, continuing into the early 1900s and the inter-war period. Significant development occurred during the immediate post-war years, from the 1950s to the mid 1960s. The population gradually declined from the late 1960s, falling from 63,000 in 1966 to 53,000 in 1976 and then to 51,000 in 1986, but has risen since to 58,456 in 2017.



# Our Woollahra: A Snapshot

The most recent census data calculated in 2017 has the population of our Municipality at 58,456 people, living in 26,243 dwellings.





# Our community values and priorities

## The Community Strategic Plan includes the values and priorities of our community expressed through a range of community engagement opportunities.

In updating the plan to Woollahra 2030, community values have been updated based on community feedback and presented in line with our themes of community wellbeing, quality places and spaces, a healthy environment, local prosperity and community leadership and participation. The Delivery Program and Operational Plan have been developed in alignment with these values and priorities.

### Community wellbeing

- Community facilities, activities and events.
- Activities for young people.
- Support for healthy ageing and activities to engage seniors and isolated people in our community.
- Programs and services that are inclusive of people with a disability.
- Quality library services.
- A safe community.

### Quality places and spaces

- Retention and enhancement of the village atmosphere throughout the area, offering a good range of shops and services.
- Protection of local history, heritage values and buildings.
- No inappropriate high rise and oversize development.
- Quality design of new developments.
- Retention of local urban character.
- Sustainable development.
- Renewed and upgraded infrastructure, especially footpaths, pedestrian ramps, kerb, guttering, stormwater drainage and local roads.
- Reduced traffic congestion
- Improved parking.
- Good public transport.
- Good access to the city, harbour, beaches and facilities.
- Connected, accessible and safe pedestrian and bicycling access.
- Well-managed trees in streets and parks.
- Well-maintained foreshores, beaches, parks, sports fields and recreation areas.
- Local parks and green open spaces.
- Trees and leafy green streetscapes that are well maintained.
- Children's play areas and playgrounds.
- An environment with less graffiti.
- A clean and well maintained environment.





### **A healthy environment**

- Environmental monitoring and protection.
- Environmentally sustainable initiatives.
- Retention of bushland and bush regeneration.
- A commitment to sustainable waste management.
- Reduced water pollution and improved stormwater drainage.
- A commitment to responsible management of biodiversity.
- Good street cleaning, recycling and waste collection.

### **Local prosperity**

- Enhancement and revitalisation of our shopping areas.

### **Community leadership and participation**

- Information on Council activities.
- Council being responsive to the community.
- Opportunities for community engagement and participation and involvement in Council's planning and decision making.



# Our Councillors

Our Woollahra local government area consists of five electoral wards, with three Councillors representing each Ward, a total of fifteen (15) Councillors. The last election was held in September 2017.

## BELLEVUE HILL WARD

**Nick Maxwell**  
COUNCILLOR



[nick.maxwell@woollahra.nsw.gov.au](mailto:nick.maxwell@woollahra.nsw.gov.au)

**Lucinda Regan**  
COUNCILLOR



[lucinda.regan@woollahra.nsw.gov.au](mailto:lucinda.regan@woollahra.nsw.gov.au)

**Isabelle Shapiro**  
COUNCILLOR



[isabelle.shapiro@woollahra.nsw.gov.au](mailto:isabelle.shapiro@woollahra.nsw.gov.au)

## COOPER WARD

**Luise Elsing**  
COUNCILLOR



[luise.elsing@woollahra.nsw.gov.au](mailto:luise.elsing@woollahra.nsw.gov.au)

**Anthony Marano**  
COUNCILLOR



[anthony.marano@woollahra.nsw.gov.au](mailto:anthony.marano@woollahra.nsw.gov.au)

**Megan McEwin**  
COUNCILLOR



[megan.mcewin@woollahra.nsw.gov.au](mailto:megan.mcewin@woollahra.nsw.gov.au)

## DOUBLE BAY WARD

**Richard Shields**  
COUNCILLOR



[richard.shields@woollahra.nsw.gov.au](mailto:richard.shields@woollahra.nsw.gov.au)

**Mark Silcocks**  
COUNCILLOR



[mark.silcocks@woollahra.nsw.gov.au](mailto:mark.silcocks@woollahra.nsw.gov.au)

**Toni Zeltzer**  
COUNCILLOR



[toni.zeltzer@woollahra.nsw.gov.au](mailto:toni.zeltzer@woollahra.nsw.gov.au)

## PADDINGTON WARD

**Peter Cavanagh**  
MAYOR



[peter.cavanagh@woollahra.nsw.gov.au](mailto:peter.cavanagh@woollahra.nsw.gov.au)

**Harriet Price**  
COUNCILLOR



[harriet.price@woollahra.nsw.gov.au](mailto:harriet.price@woollahra.nsw.gov.au)

**Matthew Robertson**  
COUNCILLOR



[matthew.robertson@woollahra.nsw.gov.au](mailto:matthew.robertson@woollahra.nsw.gov.au)

## VAUCLUSE WARD

**Claudia Cullen**  
COUNCILLOR



[claudia.cullen@woollahra.nsw.gov.au](mailto:claudia.cullen@woollahra.nsw.gov.au)

**Mary-Lou Jarvis**  
DEPUTY MAYOR



[mary-lou.jarvis@woollahra.nsw.gov.au](mailto:mary-lou.jarvis@woollahra.nsw.gov.au)

**Susan Wynne**  
DEPUTY MAYOR



[susan.wynne@woollahra.nsw.gov.au](mailto:susan.wynne@woollahra.nsw.gov.au)



# Visions and Values

## Our Vision Statement

Woollahra will continue to be a great place to live, work and visit where places and spaces are safe, clean and well maintained.

Our community will offer a unique mix of urban villages with a good range of shops, services and facilities.

We will make the most of the natural beauty, leafy streetscapes, open spaces, views and proximity to the water and the city.

We will be a harmonious, engaged and connected community that looks out for each other.

## Our Values

Respect for people

Integrity and excellence performance

Professional, quality service

Open, accountable communication.

## Our commitments to the community

We will deliver seamless, responsive services to our community

We respect the rights of every customer to be treated fairly

We will keep our community informed about Council's services and activities and encourage community feedback

We will continuously strive to improve our services to the community

We will engage with our community to promote opportunities for participation in Council's planning and decision making

We will commit to continuous improvement and innovation in our service delivery to deliver best value for our community.

## Our commitments to our people

We will manage our internal processes to ensure a seamless customer experience

We will conduct a safe, fair and open workplace where people are recognised and encouraged to develop their talents

We will communicate openly and inclusively with clear and consistent language

We will challenge ourselves to go on doing better.



# Guiding Principles

Council recognises the guiding principles set out in the Local Government Act in everything it does. These principles are:

## Functions:

- Provide strong and effective representation, leadership, planning and decision-making.
- Carry out functions in a way that provide the best possible value for residents and ratepayers.
- Plan strategically for the provision of effective and efficient services and regulation to meet the diverse needs of the local community.
- Apply the integrated planning and reporting framework in carrying out their functions so as to achieve desired outcomes and continuous improvements.
- Work co-operatively with other Councils and the State Government to achieve desired outcomes for the local community.
- Manage lands and other assets so that current and future local community needs can be met in an affordable way.
- Work with others to secure appropriate services for local community needs.
- Act fairly, ethically and without bias in the interests of the local community.
- Be responsible employers and provide a consultative and supportive working environment for staff.

## Community participation:

- Actively engage with their local communities, through the use of the integrated planning and reporting framework and other measures.

## Decision-making:

- Recognise diverse local community needs and interests.
- Consider social justice principles.
- Consider the long term and cumulative effects of actions on future generations.
- Consider the principles of ecologically sustainable development.
- Decision-making should be transparent and decision-makers are to be accountable for decisions and omissions.

## Financial management:

- Spending should be responsible and sustainable, aligning general revenue and expenses.
- Invest in responsible and sustainable infrastructure for the benefit of the local community.
- Have effective financial and asset management, including sound policies and processes.
- Have regard to achieving intergenerational equity.

## Integrated planning and reporting:

- Identify and prioritise key local community needs and aspirations and consider regional priorities.
- Identify strategic goals to meet those needs and aspirations.
- Develop activities, and prioritise actions, to work towards the strategic goals.
- Ensure that the strategic goals and activities to work towards them may be achieved within council resources.
- Regularly review and evaluate progress towards achieving strategic goals.
- Maintain an integrated approach to planning, delivering, monitoring and reporting on strategic goals.
- Collaborate with others to maximise achievement of strategic goals.
- Manage risks to the local community or area or to the council effectively and proactively.
- Make appropriate evidence-based adaptations to meet changing needs and circumstances.

## Council's principles align with the 'UNEP' principles which are:

- Provide a long term vision for cities based on sustainability
- Empower people and foster participation and intergenerational equity
- Recognise and build on the characteristics of cities including their human, cultural, historic and natural systems
- Build on the characteristics of ecosystems
- Achieve long term economic and social security
- Expand and enable cooperative networks to work towards a common sustainable future
- Enable communities to minimise their ecological footprint
- Enable continual improvement, accountability and transparency
- Require effective demand management and appropriate use of environmentally sound technologies for cities
- Recognise the intrinsic value of biodiversity and natural ecosystems and their protection and restoration.



*"Empower people and foster participation and intergenerational equality"*



# Our organisation

Our organisation is structured into four Divisions:

- Community Services
- Corporate Services
- Planning and Development
- Technical Services

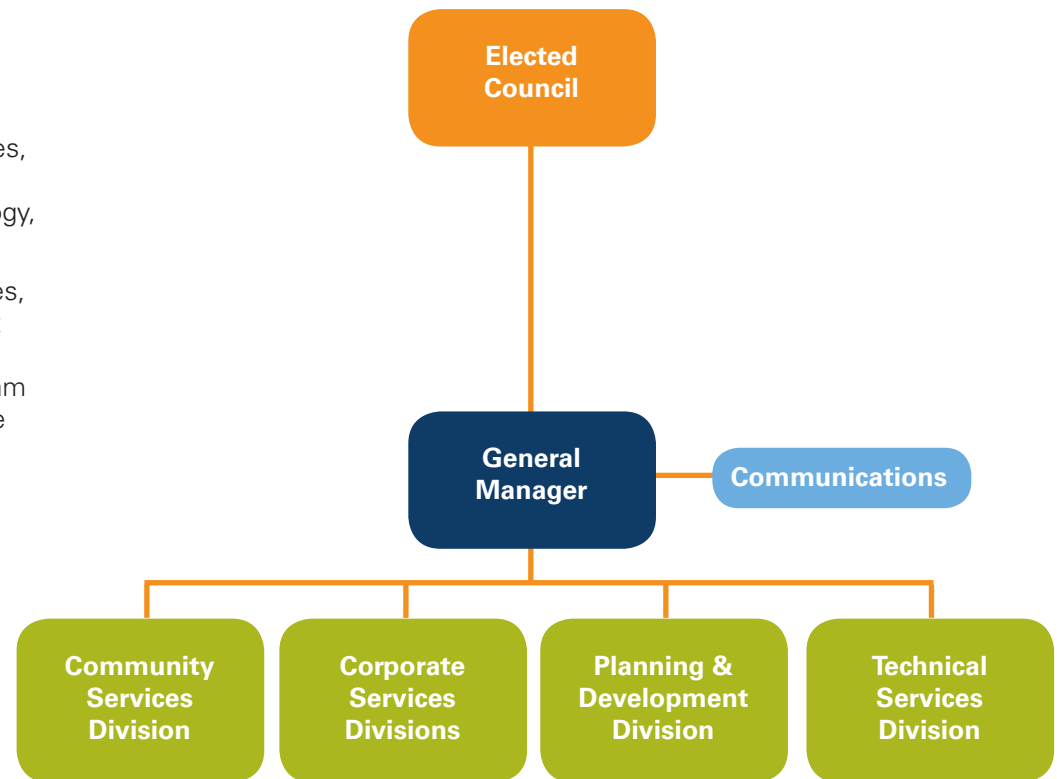
The Communications Department that reports directly to the General Manager.

*Services we provide include:*

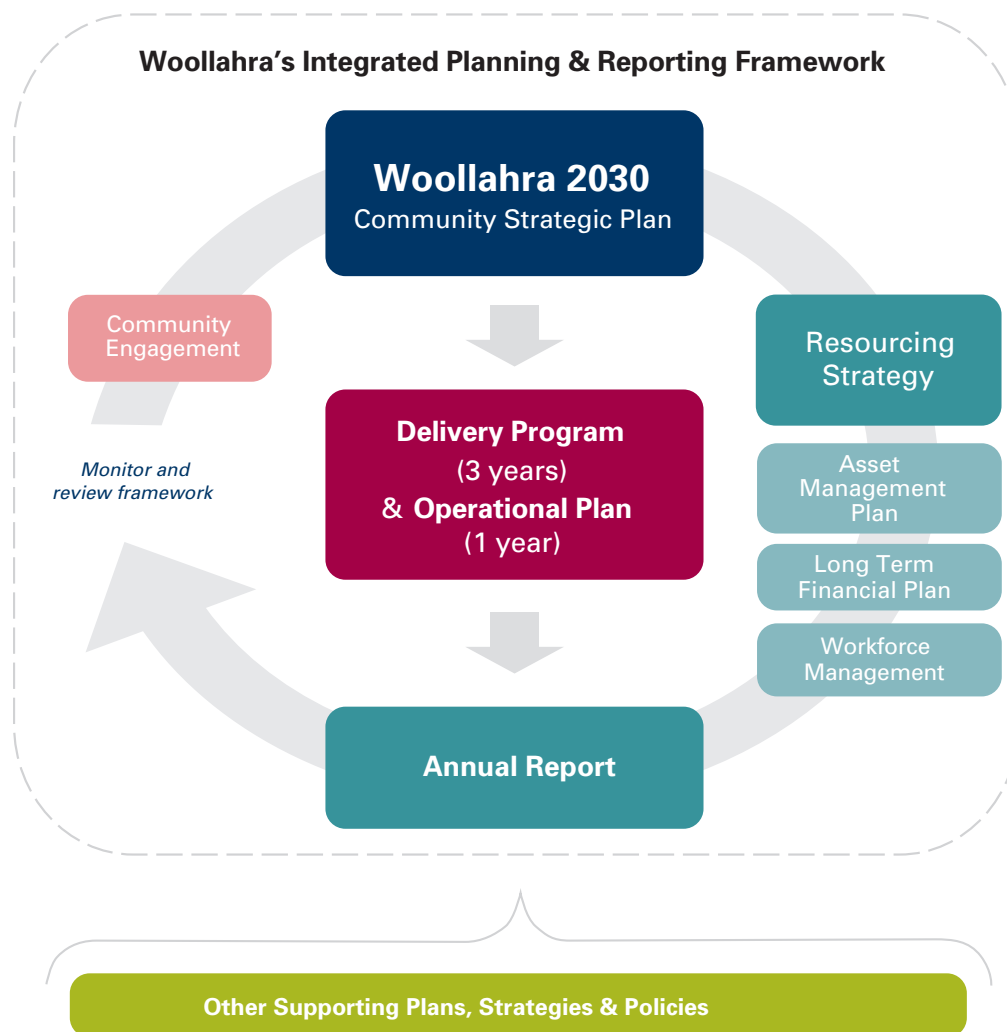
- Asset management
- Capital works
- Community and cultural development
- Development assessment
- Environmental health and building control
- Recreation and open space management
- Urban planning
- Customer Service

Internal services provided by the Corporate Services Division include Customer Services, Finance and Corporate Planning, Organisational Development and Human Resources, Business Assurance and Risk Management, Information Technology, Governance and Council Support.

For more information on our facilities, projects or services, please contact our Customer Service Centre on 9391 7000, Monday to Friday 8.00am to 4.30pm or visit Council's website [www.woollahra.nsw.gov.au](http://www.woollahra.nsw.gov.au)



# Our Integrated Planning Framework



Integrated Planning and Reporting (IP&R) is a strategic planning framework for NSW Local Governments. The aim of the framework is to promote the long term sustainability of our community including social, economic, environment, and civic leadership in a manner that is affordable in the long run. Maintaining a financially sustainable Council and ensuring that services and assets are delivered and maintained in a manner that is equitable is a priority.

Woollahra Council's integrated planning and reporting framework comprises our Community Strategic Plan and our combined Delivery Program and Operational Plan, all supported by our Resourcing Strategy.

Progress is monitored and reported to Council through quarterly updates and our Annual Report and at the end of election term there is an End of Term Report to the community.

Council's Priorities or Actions make reference to the relevant IP&R – Related Plans, Strategy, and Policies.

Acronyms of Plans include:

**DBPP** – Double Bay Place Plan

**DIAP** – Disability Inclusion Action Plan

**OSRM** – Oxford Street Roadmap

**POM** – Plans of Management

**S&CP** – Social & Cultural Plan

**ECDP** – Eastern City District Plan



# Delivering Woollahra 2030

The Delivery Program 2018 to 2021 and Operational Plan 2018/19 is structured on the Community Strategic Plan – Themes and Goals. Council's Integrated Planning and Reporting framework includes five (5) broad interrelated Themes.

Each broad theme is supported by a number of Goals, Strategies, Priorities and Actions.

Details of our key challenges in the future and key performance indicators are also outlined for each Goal.

Detailed budget information including Operating Expenditure, Operating Income, Capital Expenditure and Capital Funding is presented for each Goal.

## Planning hierarchy definitions



# Consultation on the Delivery Program & Operational Plan

The development of the Delivery Program 2018 to 2021 and the Operating Plan 2018/19 have been informed by Council's ongoing community engagement and in line with the Community Strategic Plan – previously Woollahra 2025 and the updated *Woollahra – 2030* plan.

As part of the integrated planning and reporting framework these plans are updated annually or as required to reflect new information. This comes about through detailed community engagement, research, studies, surveys, community and targeted focus groups. This then informs the development of Council's other strategic plans and policies.

Council also conducts a Community Satisfaction Survey every two years to measure how Council is performing in the eyes of the community in the services Council delivers, and how important these services are to the community. This helps Council understand the community priorities and helps set the priorities in the Delivery Program and Operating Plan.



## Have your say on the Delivery Program & Operational Plan

Council's **Delivery Program 2018 to 2021 and Operational Plan 2019/20** were placed on formal public exhibition from 24 April 2019 to 22 May 2019.

Members of the community were invited to make public submissions expressing their views on the draft plan during the public exhibition period. Public submissions received during the exhibition period will be considered by Council's committees on the 3 June 2019, and again at the Council meeting on 17 June 2019.

To continue to engage with Council and to have your say you can:

- Go to Council's website  
**[www.woollahra.nsw.gov.au](http://www.woollahra.nsw.gov.au)** or  
**[yoursay.woollahra.nsw.gov.au](http://yoursay.woollahra.nsw.gov.au)**
- Email council at  
**[yoursay@woollahra.nsw.gov.au](mailto:yoursay@woollahra.nsw.gov.au)**



# Woollahra Municipal Council – Delivery Program 2018 to 2021 & Operational Plan 2019/20



# 2019/20 Budget Summary

The Integrated Planning and Reporting framework aligns Council's Delivery Plan and Operating Plan to the Community Strategic Plan – Woollahra 2030. The funding of the delivery of the plan comes through Council's Budget.

The budgeting process starts in December each year with the adoption of a range of principal strategies and economic parameters to guide budget preparation. The main drivers of our budget preparation are:

- Providing sufficient funding for all continuing services
- Providing funding for recommended service expansions
- Continuing our commitment to asset renewal; and
- Adopting a balanced budget

In establishing the priorities reference is given to the Service Delivery priorities, community priorities, legislative and risk based priorities, and other key strategies of Council. This is then considered by Council in the context of Council's long term Resourcing Strategies – The Long Term Financial Plan, Asset Management Plans and Strategy, and Workforce strategy.

## Net Operating Budget Surplus \$64k

- Operating Revenue \$101.8m
- Operating Expenditure \$100.8m

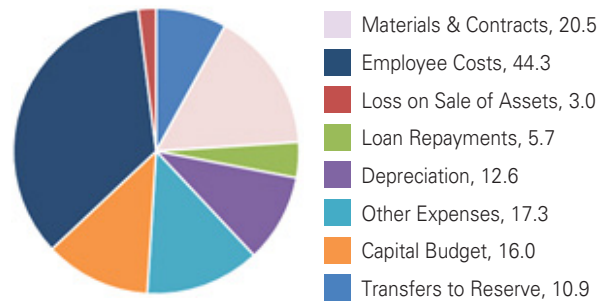
## Operating Performance Ratio 0.98%

(Benchmark – greater than break-even)

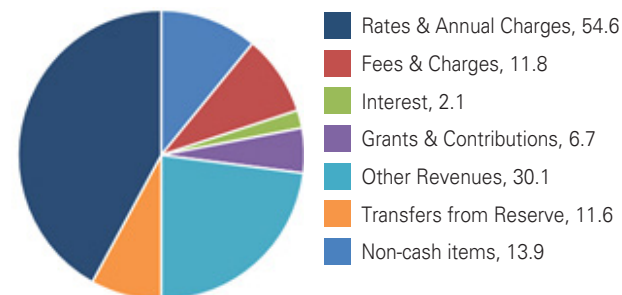
## Own Source Revenue Ratio 93.08%

(Benchmark – greater than 60%)

## 2019/20 Budgeted Expenditure (\$ millions)



## 2019/20 Budgeted Income & Funding (\$ millions)



Highlights of the 2019/20 Budget are:

- \$64k Budget surplus
- All Fit for the Future performance benchmarks met
- \$3.16m Working funds forecast at 30 June 2020 (Council benchmark \$2.5m)
- A strong unrestricted current ratio at 3.35:1 (TCorp benchmark >1.5:1)
- \$5.319m released from the operating budget to fund capital works
- \$2.95m surplus on Kiaora Place operations funding: + \$1.42m transfer to the Kiaora Place Reserve and + \$1.53m community dividend allocated to fund a number of projects
- Capital Budget maintains commitment to building and infrastructure asset renewal
- Restricted cash reserves totalling an estimated \$59.6m
- Provision of sufficient funding in the Operating Budget for all continuing services and \$1.2m in recommended service expansions



## 2019/20 BUDGET BY THEMES AND GOALS

	Community well-being			Quality places and spaces			A healthy environment		Local Prosperity	Community leadership and participation		Council
	A connected and harmonious community	A supported community	A creative and vibrant community	Well planned neighbourhoods	Liveable places	Getting around	Protecting our environment	Sustainable use of resources	Community focused economic development	Working together	Well managed Council	Total Budget
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Expenditure</b>												
Employee Costs	500	1,595	3,847	5,536	12,393	1,872	1,870	4,213	1,536	1,009	9,998	44,369
Materials & contracts	108	237	1,904	1,376	4,565	1,759	285	3,028	2,759	143	4,376	20,539
Borrowing Costs	0	0	0	0	0	0	0	0	2,949	0	61	3,010
Depreciation	0	15	968	0	8,741	381	30	88	52	0	2,329	12,603
Other Expenses	125	871	293	190	2,582	336	90	4,456	1,179	174	7,041	17,338
Net Loss on Sale of Assets	0	0	0	0	0	0	0	(315)	0	0	3,207	2,892
	<b>733</b>	<b>2,718</b>	<b>7,012</b>	<b>7,103</b>	<b>28,280</b>	<b>4,348</b>	<b>2,275</b>	<b>11,470</b>	<b>8,475</b>	<b>1,326</b>	<b>27,011</b>	<b>100,751</b>
<b>Operating Income</b>												
Rates & Annual Charges	0	0	0	0	19	(81)	0	14,449	(273)	0	40,459	54,574
Fees & Charges	0	717	91	2,789	2,075	3,636	147	2,053	7	7	314	11,835
Interest	0	0	0	0	0	0	0	0	0	0	2,056	2,056
Operating Grants & Contributions	2	467	412	0	511	71	0	0	98	0	1,843	3,405
Other Revenues	1	13	172	107	3,246	7,570	102	50	15,118	0	3,622	30,001
	<b>3</b>	<b>1,197</b>	<b>675</b>	<b>2,896</b>	<b>5,850</b>	<b>11,196</b>	<b>249</b>	<b>16,553</b>	<b>14,950</b>	<b>7</b>	<b>48,295</b>	<b>101,872</b>
<b>Operating Result Surplus/(Deficit)</b>	<b>(729)</b>	<b>(1,521)</b>	<b>(6,337)</b>	<b>(4,206)</b>	<b>(22,430)</b>	<b>6,848</b>	<b>(2,026)</b>	<b>5,082</b>	<b>6,475</b>	<b>(1,318)</b>	<b>21,284</b>	<b>1,121</b>
<b>Capital Expenditure &amp; Liability Reduction</b>												
Capital Budget	0	0	476	0	10,963	682	0	1,546	151	0	2,176	15,993
Loan Principal Repayments	0	0	0	0	0	0	0	0	2,447	0	213	2,660
Employee Entitlements paid on Termination	0	0	0	0	0	0	0	0	0	0	405	405
Transfers to Reserve	0	44	66	0	0	0	0	941	1,421	0	7,636	10,108
<b>Capital Funding</b>												
Capital Grants & Contributions	0	0	15	0	963	(450)	0	99	0	0	2,900	3,527
Transfers from Reserve	0	0	416	0	8,308	225	140	460	305	0	848	10,702
<b>Net Internal Charges Expense/(Income)</b>	<b>(2)</b>	<b>(119)</b>	<b>(53)</b>	<b>(155)</b>	<b>416</b>	<b>(48)</b>	<b>(43)</b>	<b>(4,582)</b>	<b>(238)</b>	<b>22</b>	<b>4,802</b>	<b>0</b>
<b>LESS: Non-cash Items</b>	<b>14</b>	<b>52</b>	<b>1,062</b>	<b>178</b>	<b>9,093</b>	<b>422</b>	<b>85</b>	<b>214</b>	<b>(3,555)</b>	<b>22</b>	<b>6,291</b>	<b>13,880</b>
<b>Budget Result Surplus/(Deficit)</b>	<b>(713)</b>	<b>(1,393)</b>	<b>(5,331)</b>	<b>(3,874)</b>	<b>(15,445)</b>	<b>6,411</b>	<b>(1,758)</b>	<b>7,950</b>	<b>(556)</b>	<b>(1,318)</b>	<b>16,090</b>	<b>64</b>

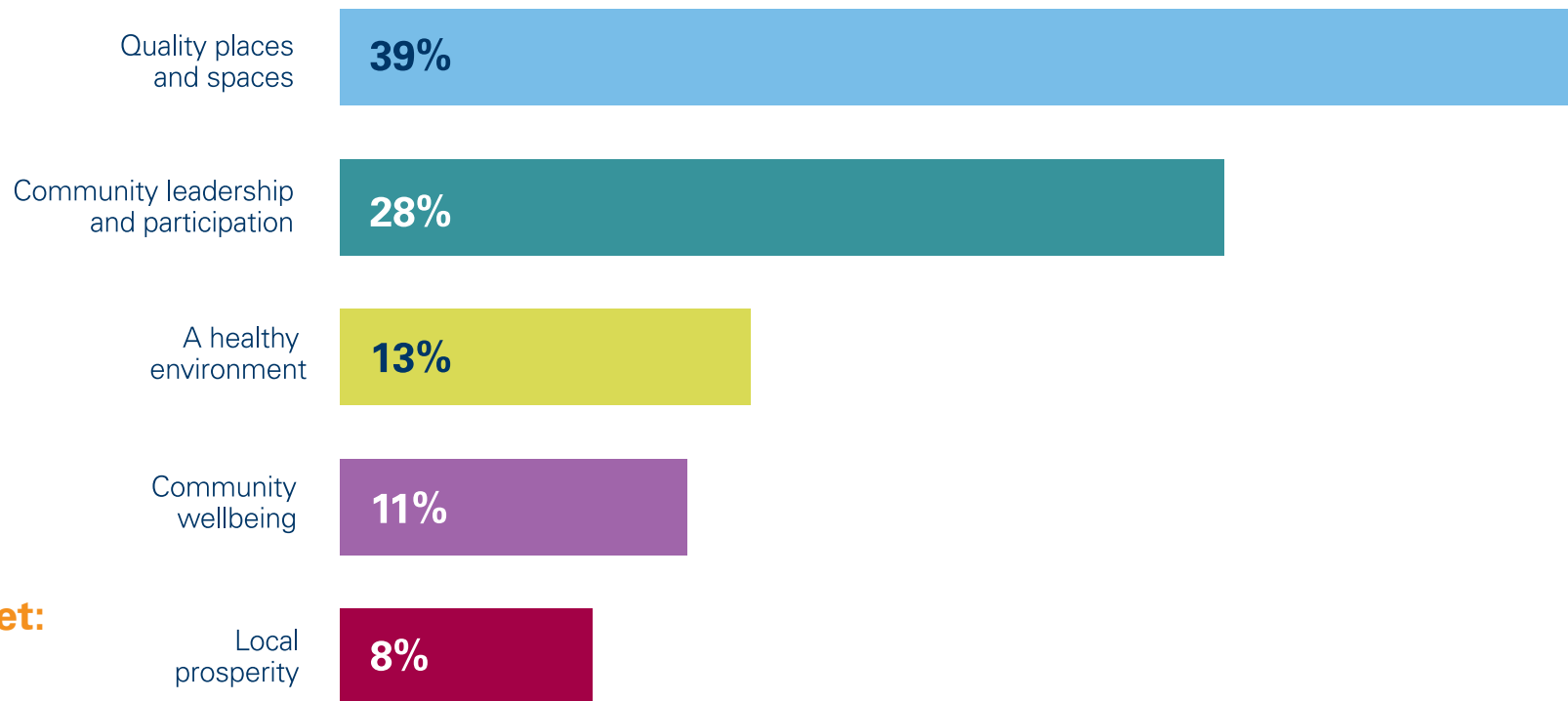


2019/20 BUDGET BY THEMES

## Operational expenditure by Theme\*

\*This is operational expenditure only and does not include capital.

Administration costs are spread across each area.



**Total Operational expenditure budget:**  
**\$100.751m**

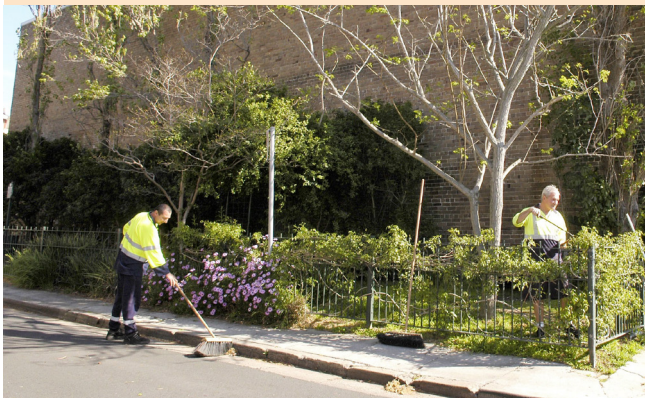
# 2019/20 Capital Budget Summary

Council's Capital Budget is made up of its operating capital budget and capital works program.

The operating capital budget provides for the cyclical and routine replacement of plant and vehicles, library collection, IT and street furniture. These all support the day-to-day delivery of our services.

The capital works program provides for the renewal and upgrade of our infrastructure assets; roads, footpaths, kerbs and gutters, stormwater drainage, open space and buildings. It also includes traffic management and environmental works projects.

The infrastructure renewal and upgrade projects are drawn from of Asset Management Plans. Traffic management projects are largely driven by the local traffic committee and other Council priorities while environmental works projects are based on our various sustainability and biodiversity initiatives



## Total Capital Budget \$15.9M

- Operating capital \$3.3m
- Capital works program \$12.6m

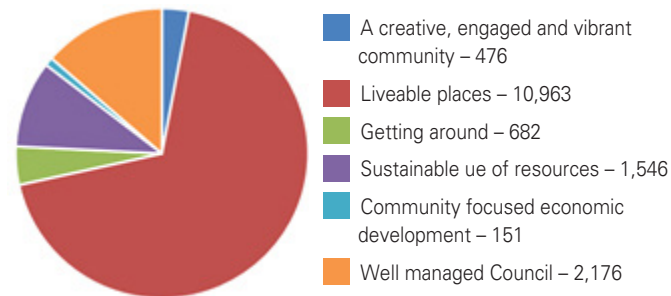
## Asset renewable Ratio 102.6%

(Benchmark – 100%)

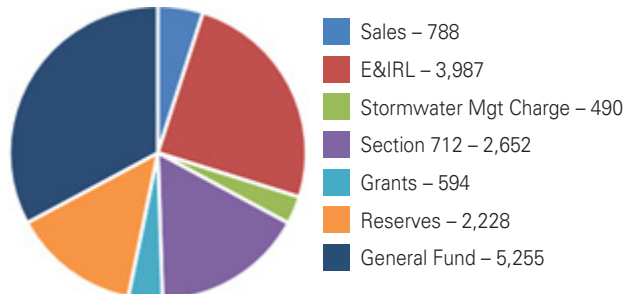
## Infrastructure Backlog Ratio 0.1%

(Benchmark – less than 2%)

## Capital Expenditure Budget by Goal (\$'000)



## Capital Expenditure Budget by Funding Source (\$'000)



## Highlights for 2019/20:

- \$6.9m on road, footpaths and kerb and gutter renewal and upgrade
- \$2.3m on parks and open space projects
- \$1.3m on buildings renewal and upgrade
- \$350k on Dillon Street Reserve Paddington Landscape Upgrade
- \$250k on Norwich Lane/ Norwich Road Rose Bay cycleway – shared path and one-way contra-flow lane works
- \$225k Sir David Martin Reserve – Drill Hall & Sail Loft Lift Replacement
- \$100k tree planting
- Continuation on works at Sherbrooke Hall and EJ Ward Centre



## 2019/20 BUDGET – FINANCIAL REPORTS

INCOME STATEMENT			Long Term Financial Plan
	2018/19 Budget	2019/20 Budget	2020/21 Budget
<b>Income from Continuing Operations</b>			
Rates & Annual Charges	53,181	54,574	55,971
Fees & Charges	11,404	11,835	12,130
Interest	1,903	2,056	2,436
Other Operating Revenues	27,849	30,001	30,613
Operating Grants & Contributions	3,413	3,405	3,464
Capital Grants & Contributions	4,697	3,294	4,061
<b>Other Income</b>			
Net Gain on Sale of Assets	0	0	0
<b>TOTAL INCOME</b>	<b>102,447</b>	<b>105,165</b>	<b>108,675</b>
<b>Expenses from Continuing Operations</b>			
Employee Costs	41,021	44,369	45,692
Borrowing Costs (Interest)	3,120	3,010	2,878
Materials & Contracts	19,092	20,539	21,262
Depreciation	12,603	12,603	12,918
Other Operating Expenses	16,997	17,338	18,131
Net Loss on Sale of Assets	2,954	2,892	2,704
<b>TOTAL EXPENSES</b>	<b>95,787</b>	<b>100,751</b>	<b>103,585</b>
<b>Operating Result From Continuing Operations</b>	<b>6,660</b>	<b>4,415</b>	<b>5,090</b>
<b>NET OPERATING RESULT BEFORE CAPITAL GRANTS &amp; CONTRIBUTIONS</b>	<b>1,962</b>	<b>1,121</b>	<b>1,029</b>

BALANCE SHEET			Long Term Financial Plan
	2018/19 Budget	2019/20 Budget	2020/21 Budget
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash & Investments	56,136	61,857	61,352
Receivables	7,153	6,494	5,050
Inventories & Other Assets	254	256	312
Other	506	526	1,250
	<b>64,049</b>	<b>69,132</b>	<b>67,964</b>
<b>Non-Current Assets</b>			
Receivables	92	76	76
Inventories & Other Assets	1,262	947	1,056
Investment Properties	158,149	165,351	170,209
Property, Plant & Equipment	741,601	753,113	752,494
	<b>901,103</b>	<b>919,487</b>	<b>923,835</b>
<b>TOTAL ASSETS</b>	<b>965,152</b>	<b>988,619</b>	<b>991,799</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Payables	27,876	30,939	30,939
Interest Bearing Liabilities	2,660	2,789	2,906
Provisions	13,325	13,103	13,967
	<b>43,862</b>	<b>46,831</b>	<b>47,812</b>
<b>Non-Current Liabilities</b>			
Interest Bearing Liabilities	61,776	58,986	56,080
Provisions	249	235	250
	<b>62,025</b>	<b>59,221</b>	<b>56,330</b>
<b>TOTAL LIABILITIES</b>	<b>105,886</b>	<b>106,052</b>	<b>104,143</b>
<b>TOTAL ASSETS</b>	<b>859,265</b>	<b>882,566</b>	<b>887,656</b>
<b>EQUITY</b>			
Opening Equity	537,544	551,392	555,807
Change in Net Assets	6,660	4,415	5,090
Asset revaluation Reserves	315,062	326,760	326,760
<b>Closing Equity</b>	<b>859,265</b>	<b>882,566</b>	<b>887,656</b>





## 2019/20 BUDGET – FINANCIAL REPORTS

CASH FLOW STATEMENT			Long Term Financial Plan
	2018/19 Budget	2019/20 Budget	2020/21 Budget
<b>Cash flows from operating activities</b>			
<b>Receipts</b>			
Rates and Annual charges	53,168	54,547	55,945
Fees and Charges	12,216	12,690	14,450
Interest	1,903	2,056	2,436
Grants & Contributions	8,713	7,173	8,074
Other	26,533	28,825	29,326
<b>Payments</b>			
Employee Costs	(40,139)	(43,507)	(44,803)
Materials & Contracts	(20,995)	(22,599)	(24,174)
Interest	(3,124)	(3,011)	(2,882)
Other	(18,694)	(19,072)	(19,944)
<b>Net cash provided (or used in) Operating Activities</b>	<b>19,580</b>	<b>17,102</b>	<b>18,457</b>
<b>Cash Flows from investing activities</b>			
<b>Receipts</b>			
Sale of Assets	1,088	788	1,561
Net Sales/(Purchases) of Investment Securities			
Net Movement in investments on hand			
<b>Payments</b>			
Purchase of assets	(18,354)	(15,993)	(17,704)
Net Movement in investmentson hand			
<b>Net cash provided (or used in) Investing Activities</b>	<b>(17,266)</b>	<b>(15,205)</b>	<b>(16,143)</b>
<b>Cash Flows from financing activities</b>			
<b>Receipts</b>			
Proceeds from loans	0	0	0
<b>Payments</b>			
Repayment of loans	(2,547)	(2,660)	(2,789)
<b>Net cash provided (or used in) Financing Activities</b>	<b>(2,547)</b>	<b>(2,660)</b>	<b>(2,789)</b>
<b>Net Increase/(Decrease) in Cash &amp; Investments</b>	<b>(233)</b>	<b>(763)</b>	<b>(505)</b>
<b>PLUS: Cash &amp; Investments – beginning of the year</b>	<b>56,369</b>	<b>62,620</b>	<b>61,857</b>
<b>Cash &amp; Investments – end of year</b>	<b>56,136</b>	<b>61,857</b>	<b>61,352</b>

RESTRICTED RESERVES			Long Term Financial Plan
	2018/19 Budget	2019/20 Budget	2020/21 Budget
<b>External Restrictions</b>			
Section 711 Contributions	1,440	1,432	1,478
Section 712 Contributions	825	510	768
Unexpected Grants	49	36	36
Environmental & Infrastructure Levy	4	4	4
Stormwater Levy	1	0	0
Domestic Waste Management	3,598	3,008	2,655
	<b>5,919</b>	<b>4,989</b>	<b>4,941</b>
<b>Internal Restrictions</b>			
Employee Leave Entitlements	2,465	2,593	2,539
Deposits & Bonds	16,225	20,208	20,208
Plant replacement	142	56	56
Property	21,785	20,792	19,691
Open Space & Community Facilities	268	0	0
Kiaora Place	4,708	5,977	6,280
Election	120	260	20
Other	2,724	8,401	2,494
	<b>47,728</b>	<b>52,556</b>	<b>51,288</b>
	53,647	57,545	56,229



## 2019/20 KEY FINANCIAL INDICATORS

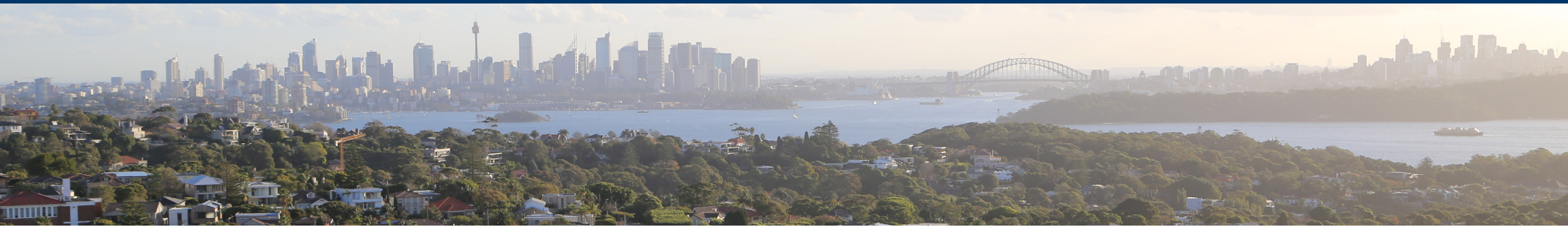
RATIO	PURPOSE	BENCHMARK	2018/19 Budget	2019/20 Budget	Long Term Financial Plan 2020/21 Budget
<b>Operating Performance Ratio</b>	Operating Performance ratio is an indication of continued capacity to meet on-going expenditure requirements.	Greater than or equal to breakeven	1.27%	1.10%	0.98%
<b>Own Source Revenue Ratio</b>	Own source revenue measures the degree of reliance on external funding sources. Financial flexibility increases as the level of own source revenue increases.	Greater than 60%	91.77%	93.63%	93.08%
<b>Unrestricted Current Ratio</b>	To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.	Greater than or equal to 1.5:1	2.97:1	3.35:1	3.13:1
<b>Debt Service Cover Ratio</b>	To assess the availability of operating cash to service debt including interest, principal and lease payments.	Greater than or equal to 2.00	2.99	2.64	2.75
<b>Rates, Annual Charges, Interest &amp; Extra Charges Outstanding Percentage</b>	To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.	Less than 5.00%	3.95%	3.90%	3.85%
<b>Cash Expense Cover Ratio</b>	Indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflows.	Greater than or equal to 3 months	7.91	8.72	8.39
<b>Building, Infrastructure &amp; Other Structures Renewal Ratio</b>	Represents the replacement or refurbishment of existing assets to equivalent capacity or performance (as opposed to new assets or increasing performance or capacity of existing assets). Ratio compares the proportion spent on infrastructure asset renewals and assets deterioration.	Greater than or equal to 100%	90.2%	102.68%	103.2%
<b>Infrastructure Backlog Ratio</b>	Indicates the proportion of backlog against the total value of Council's infrastructure assets. Measures the extent to which asset renewal is required to maintain or improve service delivery in a sustainable way.	Less than 2%	0.1%	0.1%	0.1%
<b>Asset Maintenance Ratio</b>	Reflects the actual asset maintenance expenditure relative to the required asset maintenance.	Greater than 1.00	1.17	1.19	1.18
<b>Capital Expenditure Ratio</b>	Extent Council is expending its asset base through capital expenditure on both new assets and the replacement and renewal of existing assets.	Greater than 1.1	1.12	1.54	1.62



# Delivery Program & Operational Plan by Theme







# Delivery Program & Operational Plan by Theme

## Theme: Community wellbeing

- Goal 1: A connected, harmonious and engaged community for all ages and abilities
- Goal 2: A supported, enabled and resilient community
- Goal 3: A creative and vibrant community

## Theme: Quality places and spaces

- Goal 4: Well planned neighbourhoods
- Goal 5: Liveable places
- Goal 6: Getting around

## Theme: A healthy environment

- Goal 7: Protecting our environment
- Goal 8: Sustainable use of resources

## Theme: Local prosperity

- Goal 9: Community focused economic development

## Theme: Community leadership and participation

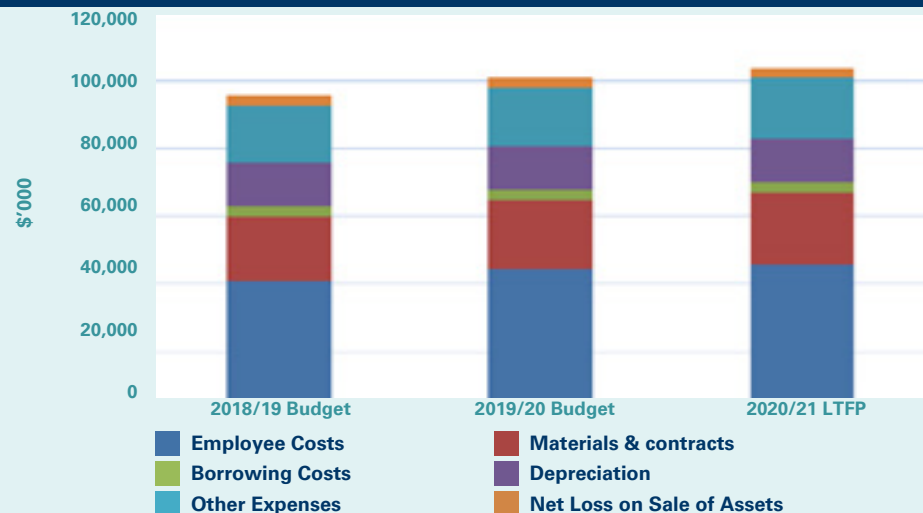
- Goal 10: Working together
- Goal 11: A well managed Council

## BUDGET – BY GOAL

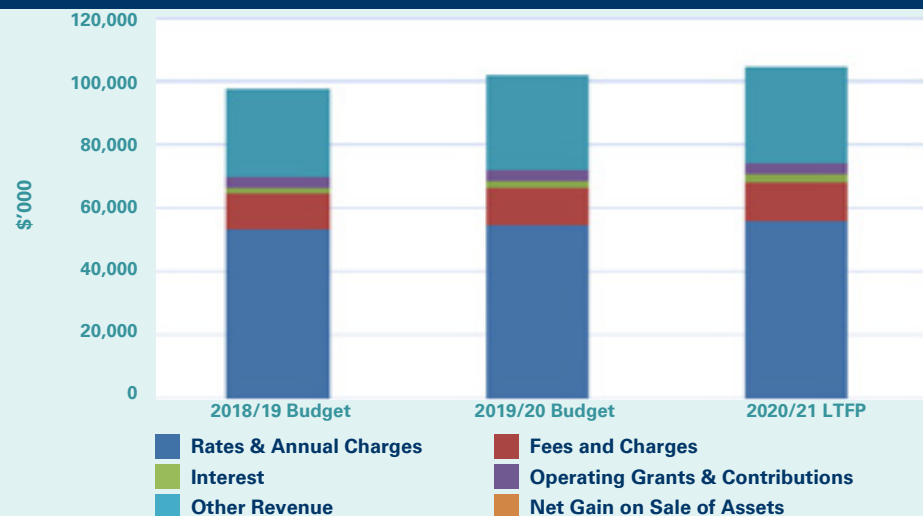
### TOTAL BUDGET

\$'000	2018/19 Budget	2019/20 Budget	Long Term Financial Plan 2020/21
<b>Operating Expenditure</b>			
Employee Costs	41,021	44,369	45,692
Materials & contracts	18,992	20,539	21,262
Borrowing Costs	3,120	3,010	2,878
Depreciation	12,603	12,603	12,918
Other Expenses	16,969	17,338	18,131
Net Loss on Sale of Assets	2,954	2,892	2,704
	<b>95,659</b>	<b>100,751</b>	<b>103,585</b>
<b>Operating Income</b>			
Rates & Annual Charges	53,181	54,574	55,971
Fees & Charges	11,404	11,835	12,130
Interest	1,903	2,056	2,436
Operating Grants & Contributions	3,413	3,405	3,464
Other Revenues	27,849	30,001	30,613
Net Gain on Sale of Assets	0	0	0
	<b>97,750</b>	<b>101,872</b>	<b>104,614</b>
<b>Operating Result Surplus/(Deficit)</b>	<b>2,090</b>	<b>1,121</b>	<b>1,029</b>
<b>Capital Expenditure &amp; Liability Reduction</b>			
Capital Budget	18,354	15,993	17,704
Loan Principal Repayments	2,547	2,660	2,789
Employee Entitlements paid on Termination	405	405	417
Transfers to Reserve	10,016	10,108	10,584
<b>Capital Funding</b>			
Capital Grants & Contributions	4,697	3,527	4,061
Transfers from Reserve	10,161	10,702	11,785
<b>Net Internal Charges Expense/(Income)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>LESS: Non cash items</b>	<b>14,413</b>	<b>13,881</b>	<b>14,652</b>
<b>Budget Result Surplus/(Deficit)</b>	<b>40</b>	<b>64</b>	<b>32</b>

### OPERATING EXPENDITURE



### OPERATING INCOME



## Theme: Community wellbeing

### Introduction

Our community wellbeing is dependent on our social connections and our sense of community.

Building community harmony is about having a sense of belonging and feeling welcomed. People do not exist in isolation. Strong networks including families, neighbourhoods, community groups, cultural organisations, churches, government agencies and businesses are essential building blocks of our community. Community wellbeing is influenced by feeling engaged and is expressed through participation in community, cultural and recreational activities, access to facilities and community information. The health of residents and access to essential social services is also important to ensure community health and safety.

### Council's contribution

Council's contribution to community wellbeing continues to be made through the planning, facilitation and provision of appropriate community and cultural services and facilities throughout the Municipality. As a Council we also have a role to work in partnership with our community to support local neighbourhood networks and to facilitate local participation and engagement. This is demonstrated through a number of programs including the annual grants program and the provision of subsidised venue hire, promotion of community events, and communications updating our community. Council also supports an inclusive community and is implementing the Disability Inclusive Action Plan (2017) across Council.

Council manages the Woollahra Preschool and coordinates a number of committees that encourage resident participation, such as the Woollahra Small Sculpture Prize Committee and Community Safety Committees.

Council continues to recognise the traditional custodians of the land. We participate in a regional forum of Councils that work together to raise awareness and celebration of Aboriginal and Torres Strait Islander heritage.

Woollahra is an area rich in cultural activity with a large percentage of residents expressing an interest in creativity, cultural events and programs. Council plays a cultural developmental role and hosts valuable initiatives such as the Writers & Readers Program, an Artist in Residence scheme, the Youth Photographic Award and Film Prize, the Woollahra Small Sculpture Prize, Public Art Programs, Mural Programs and the Tea Topics talk series. Council continues to develop new cultural programs, community and cultural opportunities to meet community needs. Council also supports public art through the placement of artworks in the area for the benefit and enjoyment of residents and visitors.

Council provides a Library Service at Double Bay, Paddington and Watsons Bay. Within Kiaora Place at Double Bay, the new Woollahra Library was opened on 28 May 2016. This is a new state of the art Library fully accessible to all members of the community, includes the Local History Service and provides a large range of exciting programs for new and existing library users.

In addition to its role as a community builder and planner, Council also protects public health and wellbeing and provides services including food safety, public health, microbial control, swimming pool safety and environmental pollution control.



## What's happening: Community wellbeing

### OUR PRIORITIES AND VALUES

- Community facilities, activities and events.
- Activities for young people.
- Support for healthy ageing and activities to engage seniors and isolated people in our community.
- Programs and services that are inclusive of people with a disability.
- Quality library services.
- A safe community.

**\$0.476m**

(3% of 2019-20  
Capital budget)

**\$10.463m**

(11% of 2019/20  
Operational  
expenditure)



In 2018/19, Council used this budget to deliver programs and services including:

- Cultural events like Viva Latin America, which had 7,455 attendees, and programs like the Woollahra Small Sculpture Prize which attracted 666 artist entries
- Library services and for 33,000+ Woollahra Libraries members
- Over 14,000 items and 4,000 eResources delivered to more than 280 Home Library Service members and 13 institutions
- Supporting Holdsworth to deliver programs and services for isolated people with a disability
- Giving community grants to BIKEast, COA Sydney, Inala, Little Heroes Swim Academy, and A Unique Hug.

**In 2019/20, Council is seeking to deliver programs and services including:**

- Promote inclusive cross cultural activities
- Providing community venues for hire and use by community organisations for social goals
- Provide an innovative and enhanced library network which encourages a connection between people and ideas
- Provide grants to community organisations, groups or individuals to support community and cultural programs and activities.

## Theme: Community wellbeing

### Goal 1: A connected, harmonious and engaged community for all ages and abilities

Woollahra will be a community where people care for each other, have a sense of belonging and can contribute meaningfully to their local community and neighbourhood through participation in community life.

### OUR KEY OPPORTUNITIES & CHALLENGES

Resident movements	Building lasting communities and communicating with a transient population
Diverse community	Communicating and engaging with a culturally diverse community
Library and Information Service	Engaging and connecting with time poor residents
Community Information	Meeting high expectations and demand for access to information
Aboriginal heritage	Improving the knowledge and appreciation of Aboriginal heritage

### OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- Residents volunteering (measure of social participation)
- Residents who feel engaged with their local area
- Residents recommend living in the area
- Community satisfaction with Council's community wellbeing services

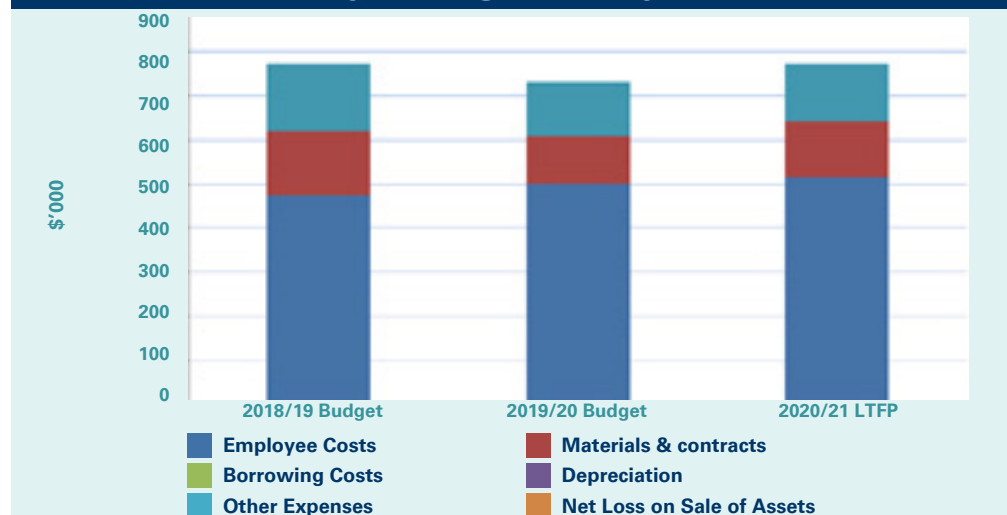


## BUDGET – BY GOAL

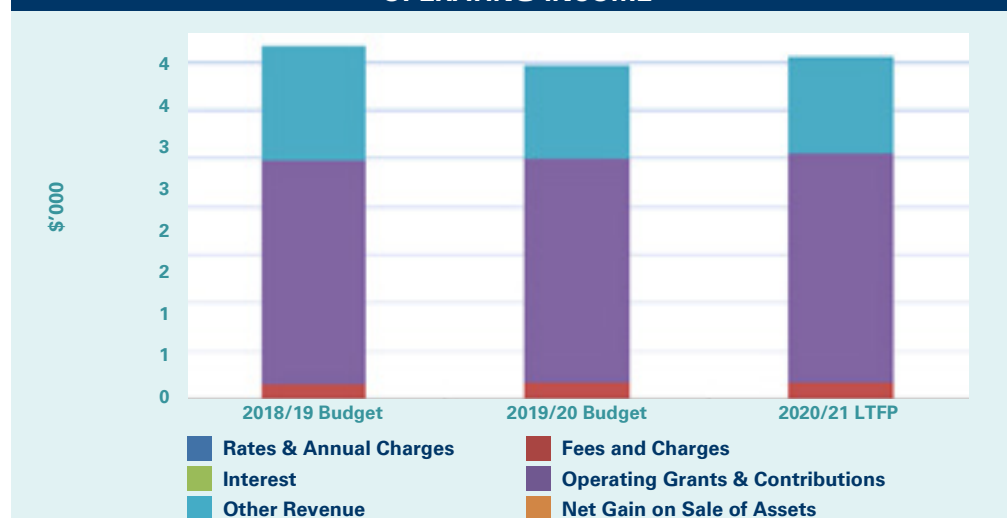
### A CONNECTED, ENGAGED AND HARMONIOUS COMMUNITY FOR ALL AGES AND ABILITIES

\$'000	2018/19 Budget	2019/20 Budget	Long Term Financial Plan 2020/21
<b>Operating Expenditure</b>			
Employee Costs	475	500	515
Materials & contracts	143	108	128
Borrowing Costs	0	0	0
Depreciation	0	0	0
Other Expenses	153	125	128
Net Loss on Sale of Assets	0	0	0
	<b>771</b>	<b>733</b>	<b>771</b>
<b>Operating Income</b>			
Rates & Annual Charges	0	0	0
Fees & Charges	0	0	0
Interest	0	0	0
Operating Grants & Contributions	2	2	2
Other Revenues	1	1	1
	<b>4</b>	<b>3</b>	<b>4</b>
<b>Operating Result Surplus/(Deficit)</b>	<b>(768)</b>	<b>(729)</b>	<b>(767)</b>
<b>Capital Expenditure &amp; Liability Reduction</b>			
Capital Budget	0	0	0
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	0	0	0
<b>Capital Funding</b>			
Capital Grants & Contributions	0	0	0
Transfers from Reserve	0	0	0
<b>Net Internal Charges Expense/(Income)</b>	<b>3</b>	<b>2</b>	<b>3</b>
<b>LESS: Non cash items</b>	<b>16</b>	<b>14</b>	<b>0</b>
<b>Budget Result Surplus/(Deficit)</b>	<b>(754)</b>	<b>(718)</b>	<b>(770)</b>

## OPERATING EXPENDITURE



## OPERATING INCOME





Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
<b>Theme: Community wellbeing</b> <b>Goal 1: A connected, engaged and harmonious community for all ages and abilities</b>						
<b>1.1 Provide and facilitate a range of community projects, programs and events</b>						
	<b>1.1.1 Provide programs and activities that respond to the needs and aspirations of people as they age.</b>		<b>Manager Community Development</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>S&amp;CP</b>
		Provide healthy recreational and educational activities for older adults.	Manager Community Development	30/06/20	2018-21	
		Provide and monitor Library programs for people as they age.	Manager Woollahra Libraries	30/06/20	2018-21	
		Investigate and develop a strategy for dementia friendly libraries.	Manager Woollahra Libraries	30/06/20	2018-21	
	<b>1.1.2 Provide programs and activities for families, children and young people.</b>		<b>Manager Community Development</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>S&amp;CP</b>
		Provide education sessions and support for families with children and young people.	Manager Community Development	30/06/20	2018-21	
		Provide and monitor the Children's under 12 year's Library program with a focus on fun and literacy.	Manager Woollahra Libraries	30/06/20	2018-21	
		Provide and monitor a responsive school aged Library program to encourage literacy and a love of learning.	Manager Woollahra Libraries	30/06/20	2018-21	

Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
		Provide a responsive Library program for youth 12 to 20 years.	Manager Woollahra Libraries	30/06/20	2018-21	
	<b>1.1.3 Plan a range of activities and events that celebrate members of our community.</b>		<b>Manager Community Development</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>S&amp;CP</b>
		Conduct the annual Woollahra Citizenship Awards.	Manager Community Development	30/06/20	2018-21	
		Coordinate a range of activities and events to celebrate members of our community.	Manager Community Development	30/06/20	2018-21	
	<b>1.1.4 Provide opportunities to connect people and ideas to encourage lifelong learning.</b>		<b>Manager Library Services</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>S&amp;CP</b>
		Provide the quarterly Woollahra School of Philosophy sessions.	Manager Community Development	30/06/20	2018-21	
		Provide and monitor a range of Adult Library programs and events to promote lifelong learning, literacy and connect people with ideas.	Manager Woollahra Libraries	30/06/20	2018-21	
		Promote and deliver a program of learning and networking opportunities for the local business community.	Manager Woollahra Libraries	30/06/20	2018-21	
		Explore the possibilities that volunteering offers the wider community.	Manager Community Development	30/06/20	2018-21	
		Manage the Library Volunteer Program numbers to support the operations of the Woollahra Libraries.	Manager Woollahra Libraries	30/06/20	2018-21	
		Manage the Cultural Volunteer Program.	Cultural Development Coordinator	30/06/20	2018-21	

Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
		Develop a strategy for St Brigid's Community Art Gallery volunteering.	Cultural Development Coordinator	30/06/20	2018-21	
<b>1.2 Keep the community engaged and informed</b>						
	<b>1.2.1 Provide information about community services, events and activities.</b>		<b>Marketing &amp; Projects Coordinator</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>S&amp;CP</b>
		Communicate the range of programs, services and facilities provided.	Marketing & Projects Coordinator	30/06/20	2018-21	
		Provide access to community information through various publications and tools.	Marketing & Projects Coordinator	30/06/20	2018-21	
<b>1.3 Provide places and spaces for people to connect and interact</b>						
	<b>1.3.1 Provide access to multipurpose and flexible meeting places.</b>		<b>Manager Community Development</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>S&amp;CP</b>
		Provide an innovative and enhanced library network which encourages a connection between people and ideas.	Manager Woollahra Libraries	30/06/20	2018-21	
		Coordinate technology provision at Woollahra Libraries to respond to its fast paced change and community expectations.	Manager Woollahra Libraries	30/06/20	2018-21	
		Coordinate a successful rollout and promotion of the regional Library Outreach Van.	Manager Woollahra Libraries	30/06/20	2018-21	
		Manage Council's community venues for hire and use by community organisations for social goals.	Manager Community Development	30/06/20	2018-21	
		Monitor and review the 12 month Paddington Sunday opening trial.	Manager Woollahra Libraries	30/06/20	2018-21	





Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
<b>1.4 Encourage respect for social and cultural diversity</b>						
	<b>1.4.1 Plan and promote inclusive multicultural / cross-cultural events and activities.</b>		<b>Manager Community Development</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>S&amp;CP</b>
		Plan for and undertake Cultural Day celebrations.	Manager Community Development	30/06/20	2018-21	
		Promote inclusive cross cultural activities.	Manager Community Development	30/06/20	2018-21	
	<b>1.4.2 Recognise and promote Reconciliation.</b>					
		Conduct Reconciliation Week and NAIDOC week activities.	Manager Community Development	30/06/20	2018-21	

## Theme: Community wellbeing

### Goal 2: A supported, enabled and resilient community

Woollahra will be a place where people have access to a range of effective and diverse social services and programs that meet the changing needs of our community.

### OUR KEY OPPORTUNITIES & CHALLENGES

Population Changes	Working with an ageing population to foster a strong, happy and supported community
Independent living	Providing sufficient support services for older people and people with special needs
Increasing carers	Providing adequate support for the increasing number of carers in our community
Children's services	Providing adequate children's services and facilities, particularly for children under 2 years
Sport and recreation	Meeting increased demand for sport and recreation programs and social activities
Community safety	Addressing community safety concerns, including anti-social behaviour, graffiti and stealing from property
A place for young people	Including young people in the planning of community activities and facilities

### OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

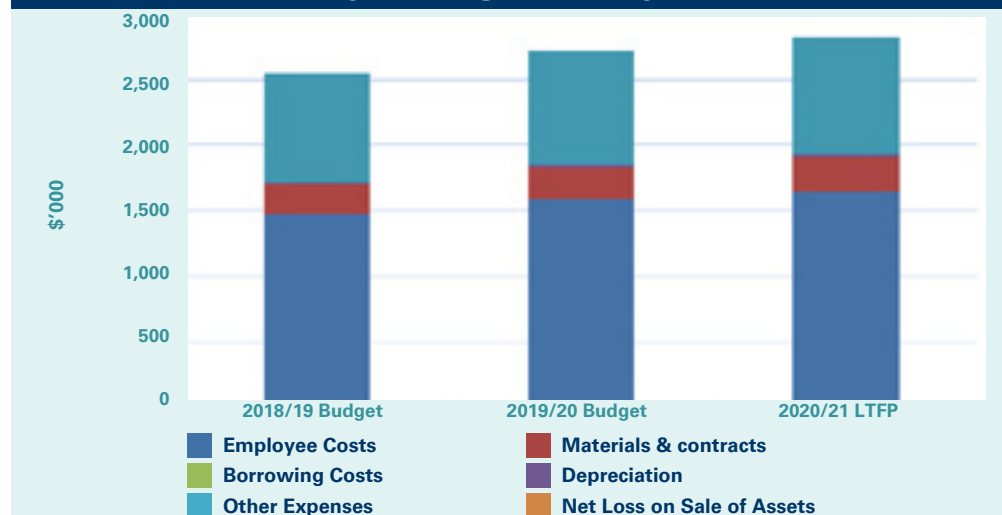
- Self-rated quality of life (is an outcome of social policy)
- Residents who identify as being 'very safe'
- External assessment of the Preschool against the National Quality Standards

## BUDGET – BY GOAL

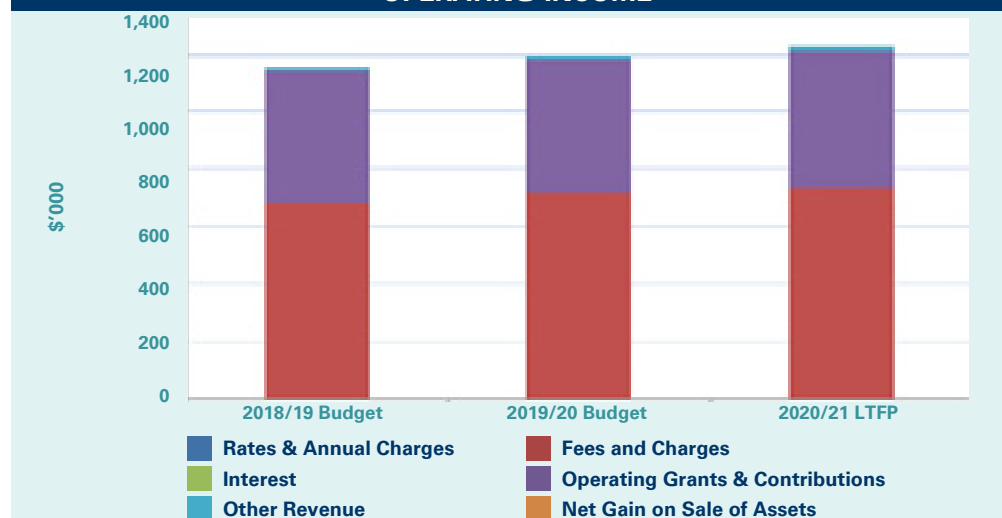
### A SUPPORTED, ENABLED AND RESILIENT COMMUNITY

\$'000	2018/19 Budget	2019/20 Budget	Long Term Financial Plan 2020/21
<b>Operating Expenditure</b>			
Employee Costs	1,479	1,595	1,642
Materials & contracts	224	237	269
Borrowing Costs	0	0	0
Depreciation	15	15	15
Other Expenses	825	871	893
Net Loss on Sale of Assets	0	0	0
	<b>2,542</b>	<b>2,718</b>	<b>2,820</b>
<b>Operating Income</b>			
Rates & Annual Charges	0	0	0
Fees & Charges	681	717	734
Interest	0	0	0
Operating Grants & Contributions	459	467	479
Other Revenues	14	13	14
	<b>1,154</b>	<b>1,197</b>	<b>1,227</b>
<b>Operating Result Surplus/(Deficit)</b>	<b>(1,388)</b>	<b>(1,521)</b>	<b>(1,593)</b>
<b>Capital Expenditure &amp; Liability Reduction</b>			
Capital Budget	0	0	0
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	47	44	45
<b>Capital Funding</b>			
Capital Grants & Contributions	0	0	0
Transfers from Reserve	0	0	0
<b>Net Internal Charges Expense/(Income)</b>	<b>120</b>	<b>119</b>	<b>122</b>
<b>LESS: Non cash items</b>	<b>47</b>	<b>52</b>	<b>15</b>
<b>Budget Result Surplus/(Deficit)</b>	<b>(1,508)</b>	<b>(1,632)</b>	<b>(1,745)</b>

## OPERATING EXPENDITURE



## OPERATING INCOME





Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
Theme: Community wellbeing Goal 2: A supported, enabled and resilient community						
2.1 Foster and build community partnerships and networks						
	2.1.1 Promote, fund and facilitate community partnerships and networks.		Manager Community Development	Quarterly	Ongoing	S&CP
		Provide grants to community organisations, groups or individuals to support community and cultural programs and activities.	Manager Community Development	30/06/20	2018-21	Cultural Grants Policy
		Work collaboratively with others to support positive physical health and mental wellbeing.	Manager Community Development	30/06/20	2018-21	
		Work in partnership with community groups to support local initiatives.	Manager Community Development	30/06/20	2018-21	
		Support community organisations or groups through promotional assistance.	Marketing & Projects Coordinator	30/06/20	2018-21	
		Develop partnerships with businesses, community and other groups to promote Woollahra Libraries, programs and services.	Manager Woollahra Libraries	30/06/20	2018-21	Library Strategy
		Coordinate Library outreach programs.	Manager Woollahra Libraries	30/06/20	2018-21	Library Strategy
2.2 Provide support for vulnerable people						
	2.2.1 Collaborate with a range of services to provide support for vulnerable people.		Manager Community Development	Quarterly	Ongoing	S&CP
		Trial provision of two units of long-term accommodation for women and children survivors of domestic violence in Woollahra.	Manager Community Development	30/06/20	2018-21	



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
2.3 Plan for the needs and aspirations of families						
	2.3.1 Encourage and promote services and support for families with young children.		Manager Community Development	Quarterly	Ongoing	S&CP
		Manage the Woollahra Preschool Service.	Manager Community Development	30/06/20	2018-21	
2.4 Encourage independent living						
	2.4.1 Provide and deliver services for socially isolated and people with disability.		Manager Community Development	Quarterly	Ongoing	S&CP
		Monitor actions and outcomes of Council's Disability Inclusion Action Plan and develop ongoing strategies to support the achievement of outcomes.	Manager Community Development	30/06/20	2018-21	DIAP
		Provide a dynamic Home Library Service.	Manager Woollahra Libraries	30/06/20	2018-21	
		Implement the outcomes of the Library's Seniors Strategy.	Manager Woollahra Libraries	30/06/20	2018-21	Library's Seniors Strategy



### Theme: Community wellbeing

#### Goal 3: A creative and vibrant community

Woollahra will be a place where people of all ages and backgrounds have access to lifelong learning opportunities, cultural and community activities.

#### OUR KEY OPPORTUNITIES & CHALLENGES

Cultural activities	Meeting demands for increased arts and cultural activities
Artists	Supporting local artists to engage with our community
Partnerships	Supporting and maintaining partnerships within our large number of cultural industries
Cultural hubs	Providing facilities that encourage cultural and community services and activities
Local history and heritage	Retaining and celebrating local history and heritage
Library services	Providing library facilities, programs and services that encourage increased participation, opportunities for learning and respond to increasing demands for technology

#### OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- Level of cultural activity in the local area
- Woollahra Libraries turnover, age of collection and expenditure per annum statistics
- Attendance at a Council event or program

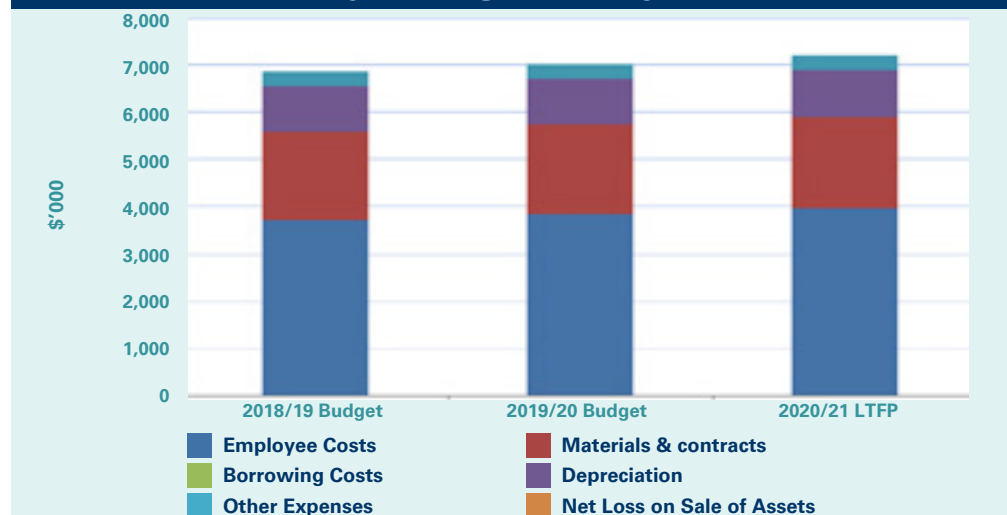


## BUDGET – BY GOAL

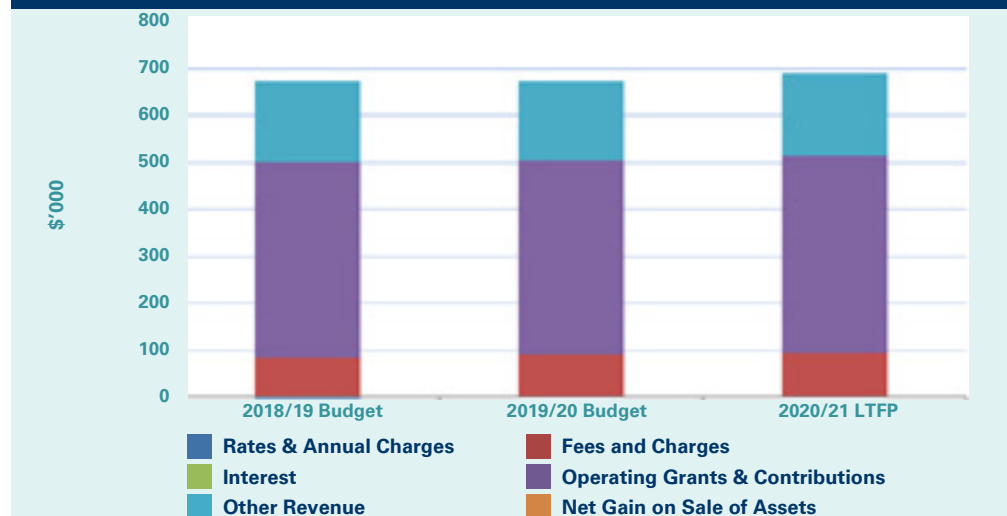
### A CREATIVE AND VIBRANT COMMUNITY

\$'000	2018/19 Budget	2019/20 Budget	Long Term Financial Plan 2020/21
<b>Operating Expenditure</b>			
Employee Costs	3,710	3,847	3,962
Materials & contracts	1,888	1,904	1,952
Borrowing Costs	0	0	0
Depreciation	968	968	992
Other Expenses	295	293	300
Net Loss on Sale of Assets	0	0	0
	<b>6,861</b>	<b>7,012</b>	<b>7,205</b>
<b>Operating Income</b>			
Rates & Annual Charges	(3)	0	0
Fees & Charges	84	91	93
Interest	0	0	0
Operating Grants & Contributions	416	412	423
Other Revenues	175	172	176
	<b>672</b>	<b>675</b>	<b>692</b>
<b>Operating Result Surplus/(Deficit)</b>			
	<b>(6,189)</b>	<b>(6,337)</b>	<b>(6,514)</b>
<b>Capital Expenditure &amp; Liability Reduction</b>			
Capital Budget	528	476	487
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	66	66	68
<b>Capital Funding</b>			
Capital Grants & Contributions	0	15	0
Transfers from Reserve	379	416	424
<b>Net Internal Charges Expense/(Income)</b>	<b>52</b>	<b>53</b>	<b>55</b>
<b>LESS: Non cash items</b>	<b>1,084</b>	<b>1,062</b>	<b>992</b>
<b>Budget Result Surplus/(Deficit)</b>	<b>(5,372)</b>	<b>(5,438)</b>	<b>(5,708)</b>

### OPERATING EXPENDITURE



### OPERATING INCOME



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
Theme: Community wellbeing Goal 3: A creative and vibrant community						
3.1 Provide innovative library services						
	3.1.1 Respond to new opportunities in the delivery of high quality and innovative libraries.		Manager Community Development	Quarterly	Ongoing	S&CP
		Be proactive in the delivery of the Library collection across the Library network and in accordance with the Library Collection Development policy and Collection.	Manager Woollahra Libraries	30/06/20	2018-21	
		Implement the recommendations of the Library Strategic Plan.	Manager Woollahra Libraries	30/06/20	2018-21	Library Strategic Plan
3.2 Preserve and promote local history, including Indigenous history						
	3.2.1 Collect local history information and ensure accessibility to the public.		Manager Woollahra Libraries	Quarterly	Ongoing	S&CP
		Ensure accessibility and preservation of the Local History collection.	Manager Woollahra Libraries	30/06/20	2018-21	
		Deliver the Local History program.	Manager Woollahra Libraries	30/06/20	2018-21	
		Deliver the Local History WW2 oral history projects.	Manager Woollahra Libraries	30/06/20	2018-21	

Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
		Promote and deliver the Woollahra Council Plaques Scheme.	Manager Woollahra Libraries	30/06/20	2018-21	
<b>3.3 Lead, celebrate and recognise the creativity and vibrancy of our community</b>						
	<b>3.3.1 Lead, produce and promote community cultural programs and celebrations.</b>		<b>Manager Community Development</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>S&amp;CP</b>
		Deliver Woollahra Libraries community cultural program.	Manager Woollahra Libraries	30/06/20	2018-21	
		Review and deliver the Woollahra Digital Literary Award.	Manager Woollahra Libraries	30/06/20	2018-21	
		Develop and implement a community gallery program for St Brigid's community art gallery.	Director Community Services	30/06/20	2018-21	
		Lead, produce and promote the Woollahra Small Sculpture Prize.	Cultural Development Coordinator	30/06/20	2018-21	





Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
		Lead, produce and promote the annual Youth Photographic Award and Short Film Prize.	Public Art Coordinator	30/06/20	2018-21	
<b>3.4 Initiate, support and promote accessible arts, artists and cultural development</b>						
	<b>3.4.1 Produce and support innovative and creative initiatives reflective of the community's arts/cultural aspirations.</b>		<b>Manager Community Development</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>S&amp;CP</b>
		Coordinate and implement the installation of public art and public art opportunities across the LGA.	Public Art Coordinator	30/06/20	2018-21	
		Implement the annual Pop Up Poster Program.	Public Art Coordinator	30/06/20	2018-21	
		Implement the annual Traffic Signal Box Program.	Public Art Coordinator	30/06/20	2018-21	
		Implement the mural program.	Cultural Development Coordinator	30/06/20	2018-21	
		Implement cultural initiatives identified in the Double Bay Place Plan and the Oxford Street Place Plan.	Cultural Development Coordinator	30/06/20	2018-21	Double Bay & Oxford Street Place Plans
	<b>3.4.2 Work in partnership with artists and arts/cultural organisations.</b>		<b>Cultural Development Coordinator</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>S&amp;CP</b>
		Implement an annual Artist in Residence Program for the Woollahra area and facilitate completion of the artists' community engagement projects.	Cultural Development Coordinator	30/06/20	2018-21	
		Support, promote and implement cultural initiatives identified through local partnerships.	Cultural Development Coordinator	30/06/20	2018-21	

## Theme: Quality places and spaces

### Introduction

Woollahra has a unique and distinctive natural and built environment. Its landform includes the prominent cliff faces of Watsons Bay, low lying harbour foreshore areas and land that rises to a ridgeline along Old South Head Road and Oxford Street. The area is distinctly urban in character and is one of Australia's most prestigious residential locations. It is substantially residential, intermixed with shopping centres of various sizes, large and small recreational and open space areas and large commercial public schools.

Maintaining local character and amenity is important to Council and the community and urban planning plays a vital role in retaining this residential amenity. Planning, providing and maintaining public places and spaces are of paramount importance to the Woollahra community. Access to these places and spaces is vital in maintaining a liveable and convenient place to live, work and visit.

### Council's contribution

Council will continue to work to keep our area unique and beautiful and ensure that areas of special character and of heritage significance are protected and enhanced. Protection of important local characteristics and residential amenity, together with the maintenance of housing choice and the promotion of sustainable development, are key objectives of our planning strategy.

We are also focused on ensuring that the design and amenity of our important public spaces are significantly improved, that we progressively maintain our roads, footpaths, drains, pollution traps, seawalls and retaining walls and that we respond promptly to customer requests for repairs and maintenance.

Following substantial work over the last few years, two new documents containing Council's main planning policies were introduced. In March 2015 Woollahra Local Environmental Plan (LEP) 2014, which applies to the whole Municipality, commenced operation. The new LEP contains land uses zones and development controls for buildings and land. It also provides protection for Municipality's many heritage items, heritage conservation areas and trees.

In March 2015, Woollahra Development Control Plan 2015 was introduced in conjunction with Woollahra LEP 2014. The DCP consolidates the previous suite of DCPs applying the

Municipality. The new DCP provides detailed planning and building design guidelines for new development and for alterations and additions.

The Greater Sydney Commission Eastern City District Plan (2018) has set out priorities to make Sydney great and sustainable. Council has aligned existing services and programs and reflected these priorities across the plans. Woollahra is located within the Eastern City District and has been involved with the preparation of the plan.

With regard to our infrastructure, we conduct systematic condition surveys which provide detailed information on the state of our roads, footpaths, kerbs and gutters, which we progressively update. From this, we develop a rolling five year capital renewal program, the Woollahra Infrastructure Renewal Strategy, to keep our roads, footpaths and drainage infrastructure in good condition.

Traffic congestion continues to be a problem and public transport services are not adequate. Council is working on an integrated transport study and engaging with the community to develop strategies. As this consultation continues any new or emerging opportunities will be reflected in updates to this plan.

Council continues to focus on managing parking availability, introducing traffic calming measures, encouraging increased use of public transport and enhancing facilities for increased walking and cycling. We will continue to implement the Woollahra Traffic and Transport Strategy and the Woollahra Bike Strategy and work with partners through the committees.

Our local law enforcement officers, called Rangers, provide a variety of enforcement services to ensure the safety and amenity of our public places. We will continue to manage our significant parks and sports fields to provide improved amenities and to enable access by a diverse range of users.

Finally, we provide a suite of multi-purpose community facilities for our diverse and changing community. Improved accessibility to these facilities will continue.

Of particular importance to the community is access to community and library facilities that support their high interest in learning and cultural pursuits. The new public library in Double Bay was opened in May 2016 and has grown community participation in the library service as a vibrant meeting place.

## What's happening: Quality spaces and places

### OUR PRIORITIES AND VALUES

- Retention and enhancement of the village atmosphere throughout the area, offering a good range of shops and services.
- Protection of local history, heritage values and buildings and retention of local urban character.
- Quality design of new developments with no inappropriate high rise and oversize development.
- Sustainable development.
- Renewed and upgraded infrastructure, especially footpaths, pedestrian ramps, kerb, guttering, stormwater drainage and local roads.
- Reduced traffic congestion, connected, accessible and safe pedestrian and bicycling access, and improved parking.
- Good public transport and good access to the city, harbour, beaches and facilities.
- Well-managed trees in streets and parks and leafy green streetscapes that are well maintained.
- Well-maintained foreshores, beaches, parks, sports fields and recreation areas.
- Local parks, children's play areas and playgrounds and green open spaces.
- A clean and well maintained environment with less graffiti.



**\$11.645m**  
(73% of 2019-20  
Capital budget)

**\$39.731m**  
(39% of 2019/20  
Operational  
expenditure)

In 2018/19, Council used this budget to deliver programs and services including:

- Using a Social PinPoint consultation platform for the Local Strategic Planning Statement (LSPS) community consultation from January 2019. 729 unique users viewed to LSPS site, generating 310 comments for consideration.
- Renewed 24,600m<sup>2</sup> of roads and 7,000m<sup>2</sup> of footpaths across Woollahra.
- Installed pedestrian crossings in Bellevue Hill and Woollahra to improve pedestrian safety and amenity.
- Completed a review of the resident Parking Scheme in Paddington, implementing significant improvements.

### In 2019/20, Council is seeking to deliver programs and services including:

- Delivering a Local Strategic Planning Statement.
- Report to the Urban Planning Committee on attracting a public high school to the Edgecliff Commercial Centre Corridor.
- Progressively complete Flood Risk Management Plans for all catchments in Woollahra and refer to the Floodplain risk Management Council adoption.
- Implement actions arising from the Woollahra Integrated Transport Strategy (once the Strategy has been adopted by Council).



## Theme: Quality places and spaces

### Goal 4: Well planned neighbourhoods

Woollahra will have well planned, high quality and sustainable building development that respects and enhances our environment and heritage. It will complement and retain local character of our suburbs, villages and neighbourhoods and provide access to a range of housing options.

### OUR KEY OPPORTUNITIES & CHALLENGES

Development	Protecting our environment from high rise and inappropriate oversized development while balancing the pressure for new housing and jobs
Sustainability	Encouraging and supporting sustainable development
Meet housing demand	Responding to the housing targets set by the State Government
Housing choice	Providing a diverse range of housing choices to meet the variety of household types, income and lifestyles
Protection of urban character	Maintaining our mostly low rise, mixed urban form, vibrant villages, architecture and heritage. Balancing the protection of the leafy character of the area with achieving development demand
Vibrant villages	Enhance and revitalise the village atmosphere of our shopping areas, providing convenient and easy access to a range of shops and facilities

### OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

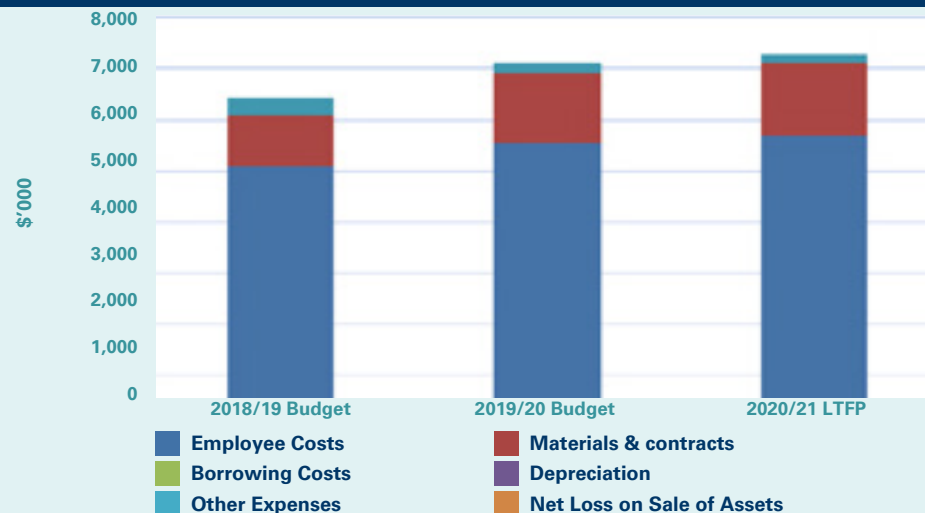
- The community is more satisfied with the way we regulate the design and quality of new development
- The community is more satisfied with the way we assess and determine applications for development
- The community is more satisfied with the way we encourage sustainable development
- The community is more satisfied with the way we protect heritage values and buildings
- Planning mechanisms for affordable housing are introduced
- The planning framework provides increased opportunities for new housing
- Community satisfaction with Council's Quality Spaces and Places services

## BUDGET – BY GOAL

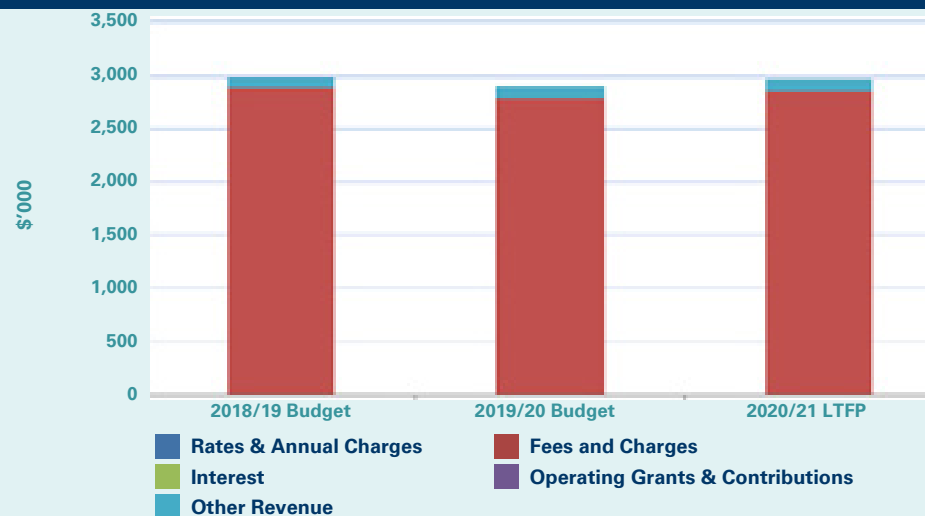
### WELL PLANNED NEIGHBOURHOODS

\$'000	2018/19 Budget	2019/20 Budget	Long Term Financial Plan 2020/21
<b>Operating Expenditure</b>			
Employee Costs	5,100	5,536	5,701
Materials & contracts	985	1,376	1,400
Borrowing Costs	0	0	0
Depreciation	0	0	0
Other Expenses	336	190	195
Net Loss on Sale of Assets	0	0	0
	<b>6,422</b>	<b>7,103</b>	<b>7,296</b>
<b>Operating Income</b>			
Rates & Annual Charges	0	0	0
Fees & Charges	2,879	2,789	2,859
Interest	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenues	110	107	110
	<b>2,989</b>	<b>2,896</b>	<b>2,968</b>
<b>Operating Result Surplus/(Deficit)</b>	<b>(3,433)</b>	<b>(4,206)</b>	<b>(4,328)</b>
<b>Capital Expenditure &amp; Liability Reduction</b>			
Capital Budget	0	0	0
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	0	0	0
<b>Capital Funding</b>			
Capital Grants & Contributions	0	0	0
Transfers from Reserve	90	0	0
<b>Net Internal Charges Expense/(Income)</b>	<b>150</b>	<b>155</b>	<b>159</b>
<b>LESS: Non cash items</b>	<b>170</b>	<b>178</b>	<b>0</b>
<b>Budget Result Surplus/(Deficit)</b>	<b>(3,323)</b>	<b>(4,184)</b>	<b>(4,486)</b>

### OPERATING EXPENDITURE



### OPERATING INCOME





Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
<b>Theme: Quality places and spaces</b> <b>Goal 4: Well planned neighbourhoods</b>						
<b>4.1 Encourage and ensure high quality planning and urban design outcomes</b>						
<b>4.1.1 Ensure that Council's strategic planning framework, Local Environmental Plans and Development Control Plans are regularly reviewed, are consistent with the Eastern City District Plan and provide a planning and compliance framework which will result in appropriate high quality development.</b>			<b>Manager Strategic Planning</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>Function under the EPA Act and ECDP</b>
		Review all matters which were deferred from inclusion in Woollahra LEP 2014.	Manager Strategic Planning	30/06/20	2019-20	WLEP 2014
		Review planning controls for the Edgecliff Commercial Centre.	Manager Strategic Planning	30/06/20	2019-20	CR 16/11/15
		Prepare a new housing strategy consistent with the guidelines to be issued by the Greater Sydney Commission.	Manager Strategic Planning	30/06/20	2019-20	ECDP
		Prepare a draft voluntary planning strategy agreement policy.	Manager Strategic Planning	30/09/19	2019-20	NoM 30/10/17 and CR 23/4/18
		Prepare Local Strategic Planning Statement.	Manager Strategic Planning	31/12/19	2019-20	CR 21/5/18 and EPC 6/8/18
		Prepare Community Participation Plan.	Manager Strategic Planning	31/12/19	2019-20	CR 21/5/18 and EPC 6/8/18
		Report to the Urban Planning Committee n attracting a public high school to the Edgecliff Commercial Centre Corridor.	Manager Strategic Planning	30/9/19	2019-20	NoM 27/11/17





Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
		Prepare a draft affordable housing policy.	Manager Strategic Planning	30/06/20	2019-20	NoM 26/2/18
		Review Council's existing controls regarding obtrusive effects of outdoor lighting in residential zones.	Manager Strategic Planning	30/09/19	2019-20	NoM 10/12/18
		Investigate the need for amendments to planning controls as a consequence of excavation, subterranean building and dewatering in Double Bay.	Manager Strategic Planning	30/06/20	2019-20	CR 25/2/19
		Report on the public consultation in relation to the Planning Proposal to introduce minimum allotment sizes for manor houses and terrace houses with associated DCP amendments.	Manager Strategic Planning	30/06/20	2019-20	CR 25/3/19
		Prepare DCP controls and supporting guidelines for public artwork in major developments.	Manager Strategic Planning	30/06/20	2019-20	CR 25/2/19
		Prepare a Local Approvals Policy for the purpose of facilitating creative hoardings.	Manager Strategic Planning	30/06/20	2019-20	CR 25/2/19
	<b>4.1.2 Deliver high quality and timely development assessment.</b>		<b>Manager Development Control</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>Function under the EPA Act</b>
		Ensure that all planning applications are thoroughly assessed taking into consideration the heads of consideration set out under the EPA Act, including relevant LEPs and DCPs.	Manager Development Control	30/06/20	Ongoing	
		The overall net mean time for the processing of applications does not exceed 70 days.	Manager Development Control	Quarterly Progress Report	Ongoing	



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
		Appeals to the Land and Environment Court are well managed and results carefully monitored and reported to Council.	Manager Development Control	Quarterly Progress Report	Ongoing	
		Provide support for the effective operation of Council's Application Assessment Panel and independent panels which determine applications.	Manager Development Control	Quarterly Progress Report	Ongoing	
<b>4.2 Promote sustainable design in future private and public development</b>						
	<b>4.2.1 Ensure that new development is assessed against the relevant sustainability requirements of our DCPs.</b>		<b>Manager Strategic Planning</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>Function under the EPA Act</b>
<b>4.3 Protect our heritage, including significant architecture and the natural environment</b>						
	<b>4.3.1 Maintain a program of heritage research and review of existing and potential conservation areas and heritage items.</b>		<b>Manager Strategic Planning</b>	<b>Quarterly</b>	<b>Ongoing</b>	<b>Function under the EPA Act</b>
		Carry out a study of hotels in Paddington to determine and establish more specific conservation controls.	Manager Strategic Planning	30/06/20	2019/20	
		Review Wilkinson buildings and determine if they meet the threshold for heritage listing.	Manager Strategic Planning	30/06/20	2019/20	
		Prepare a report on future heritage listing of Arts and Crafts buildings and inter-war flat buildings.	Manager Strategic Planning	30/06/20	2019/20	
		Update heritage inventory sheets for existing heritage items.	Manager Strategic Planning	30/06/20	2019/20	
		Carry out an assessment of heritage significance for Rose Bay Scout Hall (former RAAF Officer's Canteen) in Vickery Ave, Rose Bay.	Manager Strategic Planning	30/06/20	2019/20	NoM 18/6/18



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
		Carry out an assessment of heritage significance for the Sydney Croquet Club building and greens, Woollahra Golf Club clubhouse and George Grimley Pavilion.	Manager Strategic Planning	30/06/20	2019/20	
		Prepare planning proposal to list as a heritage item the Rose Bay Uniting Church and Wesley Hall at 518a Old South Head Rd, Rose Bay.	Manager Strategic Planning	30/06/20	2019/20	
		Carry out an assessment of heritage significance for the sewerage pumping station and gates at Percival Park, Rose Bay.	Manager Strategic Planning	30/06/20	2019/20	NoM 12/11/18
		Review current planning controls in Neighbourhood Heritage Conservation Areas in Darling Point, Bellevue Hill, Rose Bay and Vaucluse.	Manager Strategic Planning	30/06/20	2019/20	NoM 10/12/18
		Undertake an assessment of heritage significance for St Andrews Scots Presbyterian Church, corner Dover Rd and Carlisle St, Rose Bay, Old School Hall, Rose Bay, Rose Bay Public School, Albemerle Ave, Rose Bay, and McAuley Catholic School and outbuildings (formerly Christian Brothers College Rose Bay.	Manager Strategic Planning	30/06/20	2019/20	NoM 8/4/19
		Investigate the potential heritage significance of places of worship in the Woollahra Local Government Area in order to identify items of heritage signifiance at their a local or State level.	Manager Strategic Planning	30/06/20	2018/19	NoM 8/4/19
4.4 Encourage diversity in housing choice to suit a changing population						
	4.4.1 Ensure Council’s planning instruments support housing diversity.		Manager Strategic Planning	Quarterly	Ongoing	ECDP

Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
		Review Woollahra LEP 2014 and Woollahra DCP 2015 in regard to the recommendations from Double Bay Centre Housing Economic Study.	Manager Strategic Planning	30/06/20	2019/20	Double Bay Place Plan
		Support adaptable housing for people with a disability.	Manager Development Control	30/06/19	Ongoing	DIAP
<b>4.5 Enhance the form and function of the local business centres</b>						
	4.5.1	Ensure Council's planning strategies and controls support and promote appropriate development and activities in business centres.	Director Planning & Development	Quarterly	Ongoing	DBPP and OSRM report
	4.5.2	Carry out urban design studies for areas, precincts and sites.	Director Planning & Development	Quarterly	Ongoing	Function under the EPA Act
	4.5.3	Ensure that upgrades to infrastructure reinforce the distinctive character of business centres.	Director Technical Services	Quarterly	Ongoing	DB Public Domain Strategy, DB Lighting Strategy DBPP, OSRM Report
<b>4.6 Ensure that planning and building requirements are complied with</b>						
	4.6.1	Buildings are constructed in accordance with approval requirements.	Manager Compliance	Quarterly	Ongoing	Function under the EPA Act
	4.6.2	Statutory requirements in relation to the certification of buildings under construction are complied with.	Manager Compliance	Quarterly	Ongoing	Function under the EPA Act
	4.6.3	Council provides cost effective and timely building certification services.	Manager Compliance	Quarterly	Ongoing	Function under the EPA Act
	4.6.4	Council provides a timely and effective response to authorised uses and works.	Manager Compliance	Quarterly	Ongoing	Function under the EPA Act



## Theme: Quality places and spaces

### Goal 5: Liveable places

Woollahra will be a community with accessible, integrated and well maintained public places and open spaces. We will have clean and well maintained infrastructure and community facilities. It will be a safe and attractive place with high quality public and private facilities and amenities.

### OUR KEY OPPORTUNITIES & CHALLENGES

Community and recreation facilities	Providing accessible community and sporting facilities, public places and open spaces. Providing opportunities for children's play and youth activities. Overcoming the limitations of the physical environments of our libraries, community facilities and providing facilities that meet the needs of our community
Ageing infrastructure	Maintaining, renewing and upgrading ageing infrastructure, especially roads, footpaths, stormwater drainage and seawalls
Increased housing	Responding to the increased housing targets set by the State Government
Natural areas and vegetation	Preserving and improving access to natural areas. Protecting street trees, streetscapes and canopies in an urban environment with development pressures
Flooding	Managing the impacts of local flooding

### OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

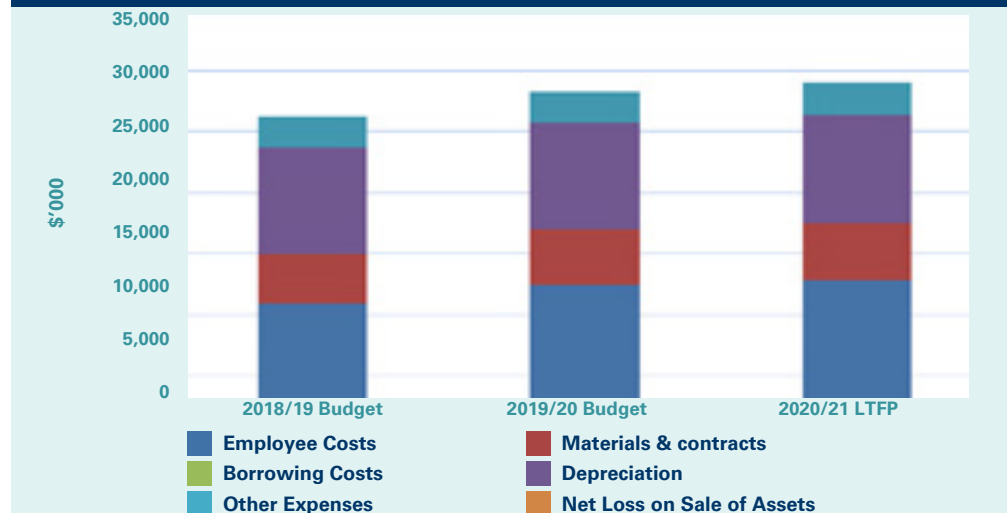
- Condition of Buildings
- Renewal of buildings
- Condition of open space assets
- Renewal of open space assets
- Building, Infrastructure & Other Structures Renewal Ratio
- Infrastructure Backlog Ratio
- Asset Maintenance Ratio
- Capital Expenditure Ratio
- Community satisfaction with Council's Quality Spaces and Places services

## BUDGET – BY GOAL

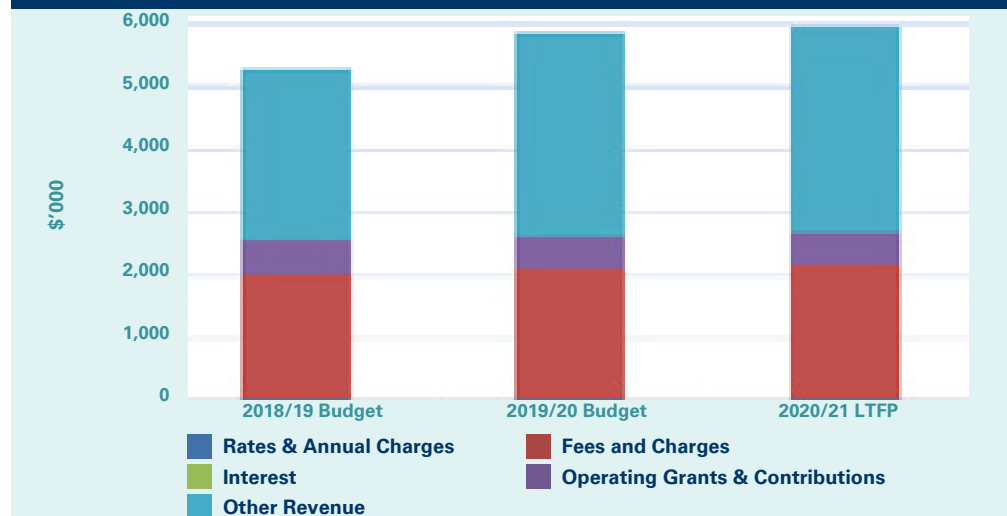
### LIVEABLE PLACES

\$'000	2018/19 Budget	2019/2020 Budget	Long Term Financial Plan 2020/21
<b>Operating Expenditure</b>			
Employee Costs	10,896	12,393	12,763
Materials & contracts	4,045	4,565	4,679
Borrowing Costs	0	0	0
Depreciation	8,741	8,741	8,959
Other Expenses	2,527	2,582	2,647
Net Loss on Sale of Assets	0	0	0
	<b>26,209</b>	<b>28,280</b>	<b>29,048</b>
<b>Operating Income</b>			
Rates & Annual Charges	16	19	19
Fees & Charges	2,001	2,075	2,126
Interest	0	0	0
Operating Grants & Contributions	527	511	524
Other Revenues	2,741	3,246	3,268
	<b>5,286</b>	<b>5,850</b>	<b>5,938</b>
<b>Operating Result Surplus/(Deficit)</b>	<b>(22,923)</b>	<b>(22,430)</b>	<b>(23,110)</b>
<b>Capital Expenditure &amp; Liability Reduction</b>			
Capital Budget	11,209	10,963	11,009
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	0	0	0
<b>Capital Funding</b>			
Capital Grants & Contributions	1,102	963	1,260
Transfers from Reserve	7,792	8,308	7,170
<b>Net Internal Charges Expense/(Income)</b>	<b>(86)</b>	<b>(416)</b>	<b>(427)</b>
<b>LESS: Non cash items</b>	<b>9,083</b>	<b>9,093</b>	<b>8,959</b>
<b>Budget Result Surplus/(Deficit)</b>	<b>(14,069)</b>	<b>(14,612)</b>	<b>(16,303)</b>

### OPERATING EXPENDITURE



### OPERATING INCOME



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
<b>Theme: Quality places and spaces</b> <b>Goal 5: Liveable places</b>						
<b>5.1 Enhance local community, cultural and recreation facilities to become more attractive, integrated, and accessible</b>						
	<b>5.1.1 Plan for community, cultural and recreational facilities to ensure they reflect community needs and aspirations.</b>		<b>Director Community Services</b>	<b>Quarterly</b>	<b>Ongoing</b>	
		Plan and implement a community art gallery at St Brigid's as part of the redevelopment of the whole facility.	Director Community Services	30/06/20	2019-20	S&CP
		Complete review of the Recreational Needs Analysis.	Manager Open Space & Trees	30/06/20	2019-20	
		Plan and construct multi use sports courts at locations agreed by Council.	Manager Open Space & Trees	30/06/20	2018-21	ECDP
		Develop LGA-wide strategy for play spaces.	Manager Open Space & Trees	30/06/20	2019-20	
	<b>5.1.2 Consider issues of access and disability in all designs for infrastructure renewal.</b>		<b>Manager Engineering Services</b>	<b>Quarterly</b>	<b>Ongoing</b>	
		During development of the project brief and detailed design for all infrastructure renewal projects, ensure the following DDA compliant standards are used: - Australian standards. - Council's infrastructure specification. - RMS design guidelines.	Manager Engineering Services	30/06/20	2018-21	
	<b>5.1.3 Implement a prioritised program of capital improvements to community and recreation facilities.</b>		<b>Manager Property &amp; Projects</b>	<b>Quarterly</b>	<b>Ongoing</b>	

Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
		Implement programs of capital improvements for community & recreation facilities as approved by Council in the 2019/20 Capital Budget. Significant projects in 2019/20 include: <ul style="list-style-type: none"> <li>• Sir David Martin Reserve Drill Hall lift replacement</li> <li>• Sir David Martin Reserve public toilets refurbishment</li> <li>• Woollahra Pre-school extension</li> <li>• Redleaf internal refurbishment.</li> </ul>	Manager Property & Projects	30/06/20	2019-20	
<b>5.2 Provide and maintain safe, clean, serviceable public infrastructure including roads, footpaths, bicycle facilities, parks, open space, stormwater drains and seawalls</b>						
	<b>5.2.1 Implement the infrastructure maintenance programs for all classes of public infrastructure.</b>		<b>Manager Civil Operations</b>	<b>Quarterly</b>	<b>Ongoing</b>	
		Implement the infrastructure maintenance programs including restoration following utility works.	Manager Civil Operations	30/06/20	2018-21	
		Undertake scheduled maintenance and cleaning of stormwater pits and pipes, and stormwater quality improvement devices.	Manager Civil Operations	30/06/20	2018-21	
		Undertake scheduled cleaning of smart poles, parking meters and new paved areas within all business centres and cleaning of porous inlets in Rose Bay.	Manager Civil Operations	30/06/20	2018-21	
	<b>5.2.2 Undertake regular reviews of street lighting.</b>		<b>Manager Engineering Services</b>	<b>Quarterly</b>	<b>Ongoing</b>	
<b>5.3 Provide attractive, accessible, connected and safe parks, sportsgrounds, foreshore areas and other public spaces</b>						



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
	<b>5.3.1 Ensure Plans of Management for public open spaces are updated periodically and reflect community needs and aspirations.</b>		<b>Manager Open Space &amp; Trees</b>	<b>Quarterly</b>	<b>Ongoing</b>	
		Review Plans of Management with emphasis on Crown Lands.	Manager Open Space & Trees	30/06/20	2019-20	
	<b>5.3.2 Implement a prioritised program of capital improvements to public open spaces.</b>		<b>Manager Open Space &amp; Trees</b>	<b>Quarterly</b>	<b>Ongoing</b>	
		Implement the funded Public Open Space Capital Works Program in line with Open Space Asset Management Plan as approved by Council in the 2019/20 Capital Budget. Significant projects in 2019/20 include: <ul style="list-style-type: none"> <li>• Euroka Reserve Upgrade</li> <li>• Royal Hospital for Women Park Drainage and Irrigation works</li> <li>• Dillon Street Reserve Upgrade</li> <li>• Park bin, signage and lighting replacement.</li> </ul>	Manager Open Space & Trees	30/06/20	2019-20	
	<b>5.3.4 Continue improvement program for horticultural sites in business centres.</b>		<b>Manager Open Space &amp; Trees</b>	<b>Quarterly</b>	<b>Ongoing</b>	
		Implement maintenance programs with up to date schedules to ensure property servicing and improvement for public open spaces.	Coordinator Assets & Parks Maintenance	30/06/20	2018-21	
		Improve the Business Centres horticultural sites through the municipality.	Coordinator Assets & Parks Maintenance	30/06/20	2018-21	
	<b>5.3.5 Support and promote public safety in public open spaces through local law enforcement officers.</b>		<b>Manager Compliance</b>	<b>30/06/19</b>	<b>Ongoing</b>	
	<b>5.3.6 Provide lifeguard services to Camp Cove Beach.</b>		<b>Manager Compliance</b>	<b>Quarterly</b>	<b>Ongoing</b>	



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
5.4 Protect trees, streetscapes and landscapes						
	5.4.1 Implement adopted policy for public and private tree management throughout Woollahra.		Manager Open Space & Trees	Quarterly	Ongoing	
		Tree asset inspections to include live data capabilities to improve tree data collection.	Coordinator Tree Maintenance	30/06/20	2018-21	
		Participate in urban tree canopy project to be undertaken by Office of Environment & Heritage.	Coordinator Tree Maintenance	30/06/20	2018-21	ECDP
5.5 Enhance the physical environment of our local suburbs, neighbourhoods and town centres						
	5.5.1 Maintain and improve accessibility to public places for all user groups.		Manager Open Space & Trees	Quarterly	Ongoing	
5.6 Reduce impacts of local flooding and improve floodplain risk management						
	5.6.1 Develop and implement a five year capital renewal program for stormwater drainage infrastructure and Environmental Works Program for water quality improvements.		Manager Engineering Services	Quarterly	Ongoing	
		Implement the Stormwater Capital Works Program as approved by Council in the 2019/20 Capital Budget. Significant projects in in 2019/20 include: <ul style="list-style-type: none"><li>Calendonian Road Rose Bay GPT improvement works</li><li>Fernleigh Avenue Stormwater SystemExtension</li><li>Rose Bay GPT Installation</li></ul>	Manager Engineering Services	30/06/20	2018-21	

Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
	5.6.2 Develop a Floodplain Risk Management Plan for the various catchments in Woollahra.		Manager Engineering Services	Quarterly	Ongoing	
		Progressively complete Flood Risk Management Plans for all catchments in Woollahra and refer to the Floodplain risk Management Council adoption.	Manager Engineering Services	30/06/20	2018-21	
5.7 Renew and upgrade ageing infrastructure including roads, footpaths, stormwater drains and seawalls						
	5.7.1 Complete annual condition surveys and prepare 5 year and annual Capital Works Program for all classes of public infrastructure.		Manager Engineering Services	Quarterly	Ongoing	
	5.7.2 Implement the Infrastructure Capital Works Programs for renewal for all classes of public infrastructure.		Manager Engineering Services	Quarterly	Ongoing	
		Implement the Infrastructure renewal Capital Works Program as approved by Council in the 2019/20 Capital Budget. Highlights in 2019/20 include: <ul style="list-style-type: none"><li>• Drumalbyn Road, Bellevue Hill Stage 2 – road, footpath and stormwater renewal works</li><li>• Carlotta Road, Double Bay Stage 3 – road pavement, kerb &amp; gutter, footpath and stormwater works</li><li>• Goodhope Street, Paddington – road pavement, kerb &amp; gutter footpath and stormwater works</li><li>• Seroemtine Parade Vaucluse – road pavement, kerb &amp; gutter and footpath works</li></ul>	Manager Engineering Services	30/06/20	2018-21	

### Theme: Quality places and spaces

#### Goal 6: Getting around

Woollahra will be a place where it is easy to get around, easy to access our foreshore, our recreation facilities, our green open space and our public and private institutions. We will also have easy access to the city and its wide range of services and facilities, and be able to access public transport, walking and cycling routes within our area.

#### OUR KEY OPPORTUNITIES & CHALLENGES

Traffic congestion	Responding to pressures resulting from increased development, increased car ownership and the resulting noise and traffic congestion
Parking	Providing parking in high density neighbourhoods and shopping centres
Roads and footpaths	Planning for <b>safe and</b> accessible pedestrian and bicycling friendly road and footpath networks
Road safety	Improving safety for all classes of road users, particularly pedestrian and cyclist safety due to speeding
Transport	Promoting improved public and community transport

#### OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- Increase in bike paths
- Condition of civil infrastructure
- Renewal of civil infrastructure
- Community satisfaction with Council's Quality Spaces and Places services

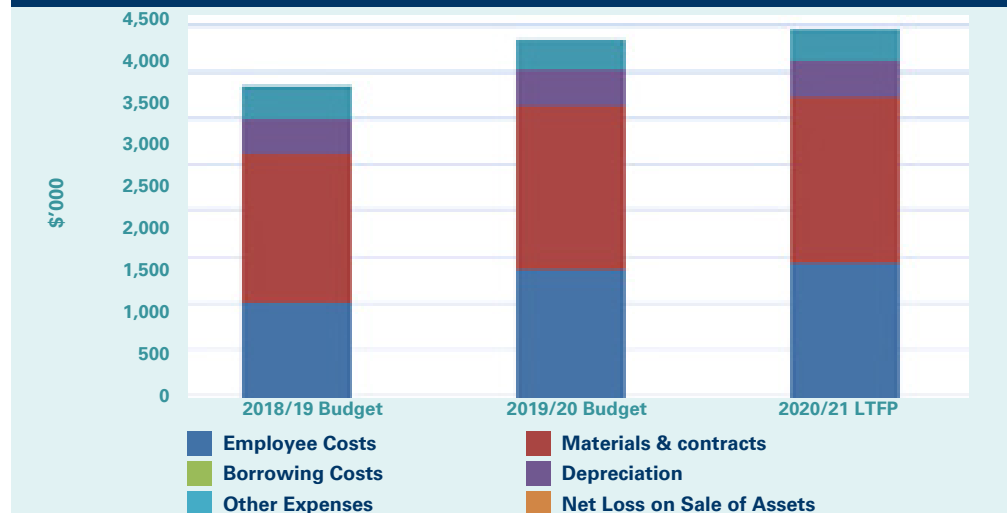


## BUDGET – BY GOAL

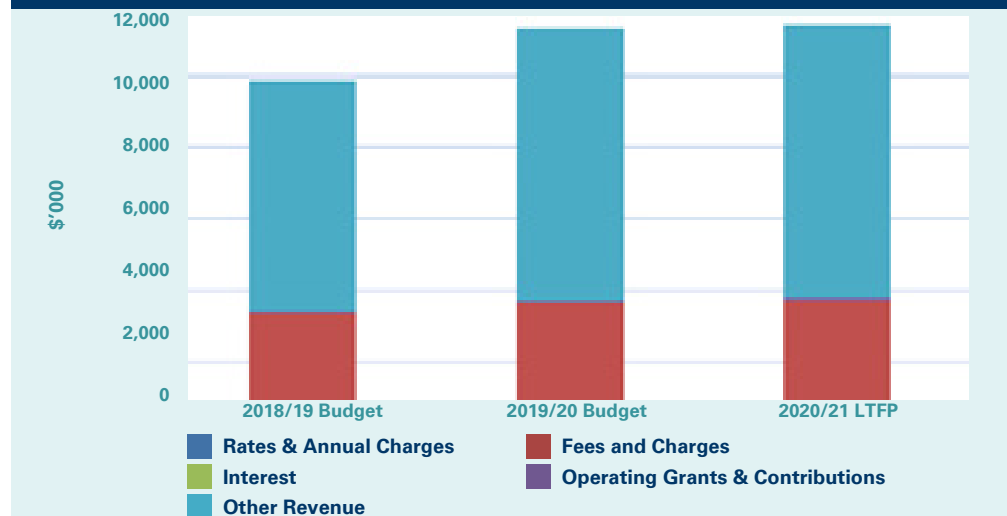
### GETTING AROUND

\$'000	2018/19 Budget	2019/20 Budget	Long Term Financial Plan 2020/21
<b>Operating Expenditure</b>			
Employee Costs	1,508	1,872	1,928
Materials & contracts	1,602	1,759	1,803
Borrowing Costs	0	0	0
Depreciation	381	381	391
Other Expenses	363	336	344
Net Loss on Sale of Assets	0	0	0
	<b>3,855</b>	<b>4,348</b>	<b>4,466</b>
<b>Operating Income</b>			
Rates & Annual Charges	(79)	(81)	(83)
Fees & Charges	3,362	3,636	3,727
Interest	0	0	0
Operating Grants & Contributions	46	71	73
Other Revenues	6,429	7,570	7,622
	<b>9,758</b>	<b>11,196</b>	<b>11,338</b>
<b>Operating Result Surplus/(Deficit)</b>	<b>5,904</b>	<b>6,848</b>	<b>6,872</b>
<b>Capital Expenditure &amp; Liability Reduction</b>			
Capital Budget	1,488	682	947
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	0	0	0
<b>Capital Funding</b>			
Capital Grants & Contributions	1,000	(450)	0
Transfers from Reserve	0	225	226
<b>Net Internal Charges Expense/(Income)</b>	<b>45</b>	<b>48</b>	<b>49</b>
<b>LESS: Non cash items</b>	<b>419</b>	<b>422</b>	<b>391</b>
<b>Budget Result Surplus/(Deficit)</b>	<b>5,789</b>	<b>6,316</b>	<b>6,492</b>

### OPERATING EXPENDITURE



### OPERATING INCOME



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
Theme: Quality places and spaces Goal 6: Getting around						
6.1 Facilitate an improved network of accessible and safe alternate transport options						
	6.1.1 Provide for sustainable, safe convenient and efficient local movement of pedestrians, cyclists and vehicles.		Manager Engineering Services	Quarterly	Ongoing	
		Implement projects arising from recommendations of the Woollahra Local Traffic Committee.	Manager Engineering Services	30/06/20	2018-21	Woollahra Local Traffic Committee
		Implement actions arising from Woollahra Integrated Transport Strategy (once the Strategy has been adopted by Council).	Manager Engineering Services	30/06/20	2018-21	Woollahra Integrated Transport Strategy
	6.1.2 Convene and service the Woollahra Local Traffic Committee and implement actions arising from this Committee's recommendations as adopted by Council.		Manager Engineering Services	Quarterly	Ongoing	
6.2 Improve the management of public parking on-street and off-street						
	6.2.1 Maintain public parking infrastructure and parking across the municipality.		Manager Engineering Services	Quarterly	Ongoing	
		Review of parking restrictions, including resident parking areas.	Manager Engineering Services	30/06/20	2019/20	
	6.2.2 Provide parking enforcement services.		Manager Compliance	Quarterly	Ongoing	

Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
<b>6.3 Promote provision of better, more integrated public and community</b>						
	<b>6.3.1 Provide services and programs to support improved and accessible public transport.</b>		<b>Manager Engineering Services</b>	<b>Quarterly</b>	<b>Ongoing</b>	
		Implement actions arising from the Woollahra Integrated Transport Strategy (once the Strategy has been adopted by Council).	Manager Engineering Services	30/06/20	2019-20	Integrated Transport Strategy
	<b>6.3.2 Maintain and upgrade where possible, public transport facilities.</b>		<b>Manager Engineering Services</b>	<b>Quarterly</b>	<b>2019/20</b>	
	<b>6.3.3 Fund Holdsworth Community Centre and Services to conduct individual and community transport services throughout the Municipality.</b>		<b>Manager Community Development</b>	<b>Quarterly</b>	<b>2019/20</b>	
<b>6.4 Reduce traffic congestion, noise and speeding</b>						
	<b>6.4.1 Reduce vehicle speed and traffic congestion through the introduction of traffic management facilities.</b>		<b>Manager Engineering Services</b>	<b>Quarterly</b>	<b>Ongoing</b>	
		Implement the funded annual Traffic Capital Works Program as approved by Council in the 2019/20 Capital Budget. Significant projects for 2019/20 include: <ul style="list-style-type: none"> <li>Glenmore Road, South Street, Cambridge Street and Flinton Street, Paddington Traffic Calming Works</li> <li>Hopetoun Avenue at The Crescent Traffic Calming Works</li> <li>Norwich Lane / Norwich Road cycleway</li> </ul>	Manager Engineering Services	30/06/20	2018-21	Traffic Management Strategy 2018  Bicycle Strategy 2009

## Theme: A healthy environment

### Introduction

Woollahra has 18km of harbour foreshore, consisting of rocky headlands, coastal cliffs and beaches. There are approximately 88 hectares of bushland in Woollahra with six vegetation communities, containing more than 400 plant species including three endangered plant species. Seven vulnerable fauna species have also been recorded in the Woollahra area.

The Woollahra Local Government Area drains into two water catchment areas; Port Jackson South Catchment (95%) drains to Sydney Harbour and the Sydney Coastal Catchment (remaining 5%) drains to the Tasman Sea. There are four significant waterways within the Municipality; Parsley Creek, Cooper Park Creek, Vaucluse Creek and Rose Bay Creek.

A healthy environment underpins the prosperity of our area and it must be considered in everything we do. This means healthy ecosystems with clean air, clean land and clean waterways. To maintain a healthy environment, Woollahra must head towards sustainable water management, efficient buildings and a reduction in waste and emissions.

### Council's contribution

Council has significantly reduced its own water and energy usage in recent years, and will encourage the community to do likewise. Water usage by Woollahra residents has traditionally been higher than the Sydney average. Water and energy in Woollahra needs to be carefully managed into the future to ensure sustainable use. Integrating the principles of sustainability into property and land management practices is vital to effectively addressing the pressures impacting on our environment.

Council is committed to improving native bushland through a bush regeneration program, the implementation of a tree management policy and managing tree preservation orders for trees on private and public land. Council provides waste management services, where we are aiming to reduce disposal of waste to landfill and encourage recycling. We conduct community education programs across a number of environmental areas, notably waste reduction, recycling, sustainable living and water quality improvement.

Woollahra Council has adopted an Environmental Sustainability Action Plan (ESAP) which is

reported on annually.

To effectively track sustainability and environment progress, Council has developed targets across five sectors; Water, Biodiversity, Energy, Transport and Waste.

Each year Council will report on the progress towards reaching these environmental targets in our annual report.





## What's happening: A healthy environment

### OUR PRIORITIES AND VALUES

- Environmental monitoring and protection.
- Environmentally sustainable initiatives.
- Retention of bushland and bush regeneration.
- A commitment to sustainable waste management.
- Reduced water pollution and improved stormwater drainage.
- A commitment to responsible management of biodiversity.
- Good street cleaning, recycling and waste collection.

**\$1.546m**  
(10% of 2019-20  
Capital budget)

**\$13.745m**  
(13% of 2019/20  
Operational  
expenditure)



In 2018/19, Council used this budget to deliver programs and services including:

- Over 200 street trees planted, and 1,000 trees planted on National Tree Day
- Upgraded 10 raingardens, 3 new water fountains, energy efficient sensor lighting in 12 amenities blocks and a public electric vehicle charging station installed in the Kiaora Place car park.
- 42 community environmental education events
- 3,800 tonnes of organics collected and 55% of our red lid waste bin processed into compost and diverted from landfill
- 11,100 tonnes of domestic waste and 6,010 tonnes of recycling were collected
- Household collections removed over 1,500 tonnes of hard waste and 1,300 mattresses
- 730 tonnes of street litter were collected.

### In 2019/20, Council is seeking to deliver programs and services including:

- Implement actions arising from the Biodiversity Conservation Strategy.
- Participate in the regional waste avoidance/reduction recycling projects
- Develop Stage 2 of the Coastal Zone Management Plan.
- Implement street tree planting projects in line with Council's Conservation Biodiversity Strategy and Greenweb.

### Theme: A healthy environment

#### Goal 7: Protecting our environment

Woollahra will be a place where the natural environment will be protected and conserved from adverse impacts, to preserve our vegetation and wildlife habitats.

#### OUR KEY OPPORTUNITIES & CHALLENGES

Environmental impacts	Minimising impacts of development and land use on the environment
Biodiversity	Improving biodiversity and protecting threatened species
Bushland	Preserving and regenerating bushland areas, to help protect, conserve and enhance our native species of flora and fauna
Pollution	Reducing water pollution

#### OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

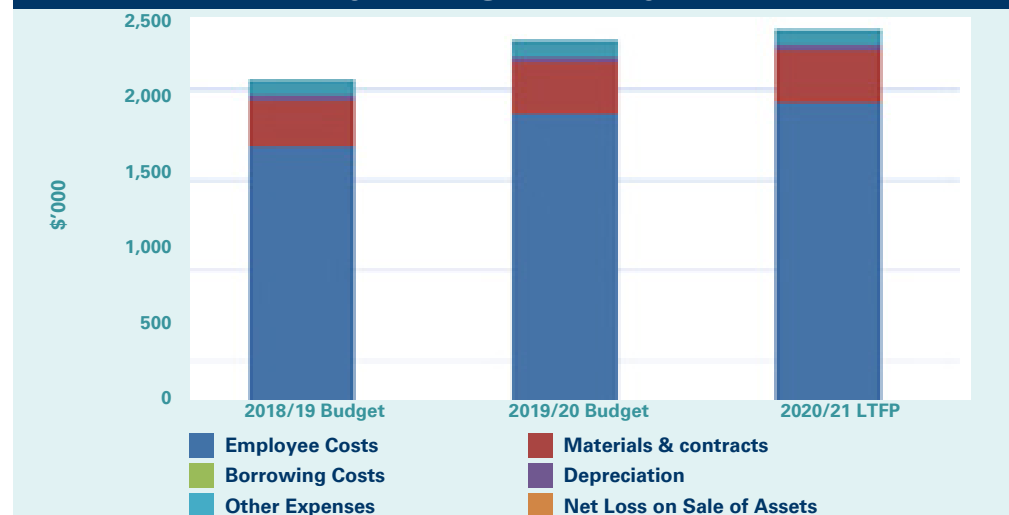
- All Council's six swimming beaches rated 'Good' or 'Very Good' by Beachwatch
- % of bushland under regeneration
- Number of trees planted in bushland annually
- Number of shrubs planted in bushland areas annually
- Number of ground cover plants planted in bushland annually
- Number of street trees planted annually
- Number of park trees planted annually

## BUDGET – BY GOAL

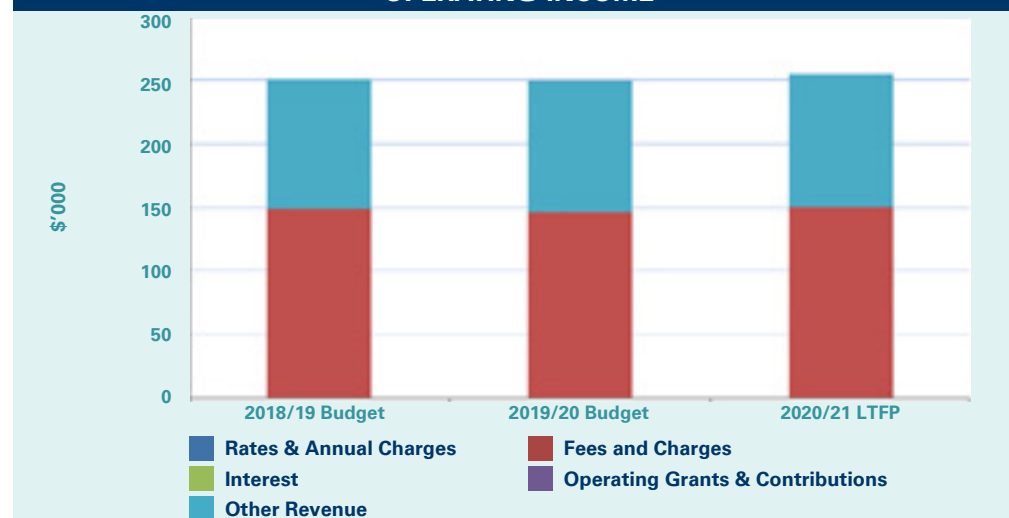
### PROTECTING OUR ENVIRONMENT

\$'000	2018/19 Budget	2019/20 Budget	Long Term Financial Plan 2020/21
<b>Operating Expenditure</b>			
Employee Costs	1,683	1,870	1,925
Materials & contracts	257	285	292
Borrowing Costs	0	0	0
Depreciation	30	30	31
Other Expenses	86	90	93
Net Loss on Sale of Assets	0	0	0
	<b>2,056</b>	<b>2,275</b>	<b>2,340</b>
<b>Operating Income</b>			
Rates & Annual Charges	0	0	0
Fees & Charges	148	147	150
Interest	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenues	102	102	105
	<b>250</b>	<b>249</b>	<b>255</b>
<b>Operating Result Surplus/(Deficit)</b>	<b>(1,806)</b>	<b>(2,026)</b>	<b>(2,085)</b>
<b>Capital Expenditure &amp; Liability Reduction</b>			
Capital Budget	0	0	0
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	0	0	0
<b>Capital Funding</b>			
Capital Grants & Contributions	0	0	0
Transfers from Reserve	140	140	144
<b>Net Internal Charges Expense/(Income)</b>	<b>42</b>	<b>43</b>	<b>44</b>
<b>LESS: Non cash items</b>	<b>90</b>	<b>85</b>	<b>31</b>
<b>Budget Result Surplus/(Deficit)</b>	<b>(1,619)</b>	<b>(1,844)</b>	<b>(1,955)</b>

### OPERATING EXPENDITURE



### OPERATING INCOME





Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
<b>Theme: A healthy environment</b> <b>Goal 7: Protecting our environment</b> Woollahra will be a place where the natural environment will be protected and conserved from adverse impacts, to preserve our vegetation and wildlife habitats						
<b>7.1 Protect natural landscapes, systems and biodiversity</b>						
	7.1.1 Plan and implement strategies and initiatives to enhance natural landscapes and systems.		Manager Open Space & Trees	Quarterly	Ongoing	Environmental Sustainability Action Plan
	7.1.2 Implement a prioritised program of capital improvements to natural areas.		Manager Open Space & Trees	Quarterly	Ongoing	
	7.1.3 Educate and partner with the community on the protection of natural areas and waterways, including Bush care.		Manager Open Space & Trees	Quarterly	Ongoing	
	7.1.4 Provide scheduled tree maintenance program and services and respond to customer needs.		Manager Open Space & Trees	Quarterly	Ongoing	
	7.1.5 Implement actions from the Biodiversity Conservation Strategy.		Team Leader Environment & Sustainability	Quarterly	Ongoing	Biodiversity Conservation Strategy
<b>7.2 Preserve and restore bushland areas and create wildlife corridor plantings</b>						
	7.2.1 Continue the implementation of the Greenweb Street Tree Strategy.		Manager Open Space & Trees	Quarterly	Ongoing	Greenweb Street Strategy
		Implement street tree planting projects in line with Council's Conservation Biodiversity Strategy and Greenweb.	Manager Open Space & Trees	30/06/20	2018-21	Biodiversity Strategy
<b>7.3 Support cleaner, healthier waterways including improved water quality and healthy water catchments, creeks and harbour</b>						



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
	7.3.1 Implement a five year Capital Renewal Program for stormwater drainage infrastructure and Environmental Works Program for water quality improvement.		Manager Capital Projects	Quarterly	Ongoing	
		Implement the funded Environmental Works Program as approved by Council in the 2019/20 Capital Budget. Significant projects for 2019/20 include: <ul style="list-style-type: none"> <li>• Stormwater Harvesting</li> <li>• Cooper Park Rehabilitation</li> <li>• Energy Conservation Projects</li> <li>• Water Sensitive Urban Design Projects.</li> </ul>	Team Leader Environment and Sustainability	30/06/19	2018-21	
	7.3.2 Undertake water quality monitoring for public waterways.		Manager Open Space & Trees	Quarterly	Ongoing	
	7.3.3 Provide street cleaning services to prevent litter and dirt entering the stormwater drainage system.		Manager Civil Operations	Quarterly	Ongoing	
	7.3.4 Implement the Stormwater Asset Management Plan.		Manager Capital Projects	Quarterly	Ongoing	
	7.3.5 Ensure that erosion and sedimentation controls are in place for new development where there is potential for the escape of sediment into the drainage system.		Manager Compliance	Quarterly	Ongoing	Function under the EPA Act
	7.3.6 Take appropriate and timely action in response to pollution incidents.		Manager Compliance	Quarterly	Ongoing	Function under the EPA Act
7.4	Ensure that premises which have the potential to impact on human health and safety are operated in accordance with relevant standards and statutory requirements					
	7.4.1 Inspect food premises twice per year to ensure compliance with food safety standards.		Manager Compliance	Quarterly	Ongoing	



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
	7.4.2 The necessary certificates are submitted to Council and registers maintained in relation to fire safety, regulated air conditioning systems, hair dressers, mortuaries and skin piercing premises The necessary certificates are submitted to Council and registers maintained in relation to fire safety, regulated air conditioning systems, hair dressers, mortuaries and skin piercing premises.		Manager Compliance	Quarterly	Ongoing	Functions under the EPA Act
	7.4.3 Operate an effective swimming pool safety program.		Manager Compliance	Quarterly	Ongoing	Function under the Swimming Pools Act

### Theme: A healthy environment

#### Goal 8: Sustainable use of resources

Woollahra will reduce energy and water use, reduce emissions and develop adaptation actions that will reduce the impacts of climate change. We will minimise waste generation and encourage resources recycling.

#### OUR KEY OPPORTUNITIES & CHALLENGES

Energy and emissions	Reducing our greenhouse gas emissions
Climate change	Minimising the impacts of climate change, including sea level rise
Waste disposal	Reducing the generation of waste and the disposal of waste to landfill sites as they reach capacity and developing strategies for a domestic recycling industry in conjunction with partners
Water	Reducing water usage and maximising reuse of water
Government leadership	Working with all levels of government to manage the impacts of climate change

#### OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

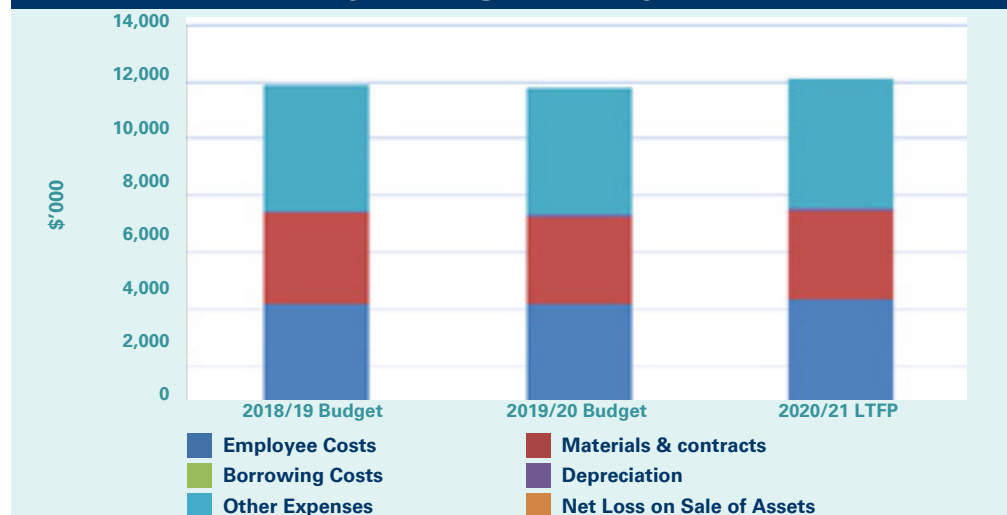
- LGA Employment total by industry group
- Peouncil's Local prosperity services

## BUDGET – BY GOAL

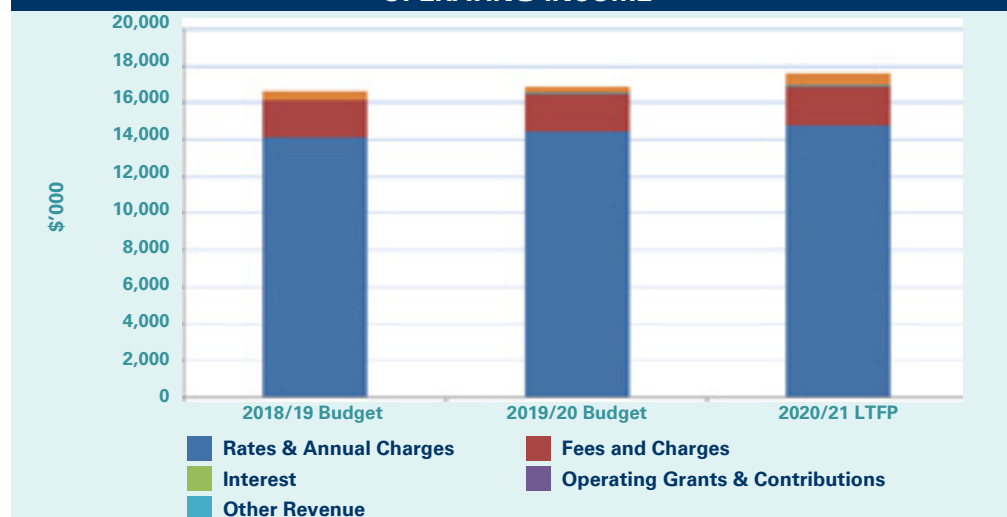
### SUSTAINABLE USE OF RESOURCES

\$'000	2018/19 Budget	2019/20 Budget	Long Term Financial Plan 2020/21
<b>Operating Expenditure</b>			
Employee Costs	4,176	4,213	4,338
Materials & contracts	3,206	3,028	3,104
Borrowing Costs	0	0	0
Depreciation	88	88	90
Other Expenses	4,410	4,456	4,567
Net Loss on Sale of Assets	0	0	0
	<b>11,880</b>	<b>11,786</b>	<b>12,100</b>
<b>Operating Income</b>			
Rates & Annual Charges	14,145	14,449	14,811
Fees & Charges	1,984	2,053	2,105
Interest	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenues	56	50	51
Net Gain on Sale of Assets	435	315	624
	<b>16,621</b>	<b>16,868</b>	<b>17,591</b>
<b>Operating Result Surplus/(Deficit)</b>	<b>4,741</b>	<b>5,082</b>	<b>5,491</b>
<b>Capital Expenditure &amp; Liability Reduction</b>			
Capital Budget	1,694	1,546	1,708
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	944	941	965
<b>Capital Funding</b>			
Capital Grants & Contributions	96	99	101
Transfers from Reserve	613	460	808
<b>Net Internal Charges Expense/(Income)</b>	<b>4,114</b>	<b>4,582</b>	<b>4,696</b>
<b>LESS: Non cash items</b>	<b>222</b>	<b>241</b>	<b>90</b>
<b>Budget Result Surplus/(Deficit)</b>	<b>(1,080)</b>	<b>(1,214)</b>	<b>(878)</b>

### OPERATING EXPENDITURE



### OPERATING INCOME





Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
<b>Theme: A healthy environment</b> <b>Goal 8: Sustainable use of resources</b>						
<b>8.1 Reduce greenhouse gas emissions and ecological footprint</b>						
	8.1.1 Provide policy and planning initiatives based on the principles of Ecologically Sustainable Development (ESD).		Manager Strategic Planning	Quarterly	Ongoing	ESD Principles
	8.1.2 Provide programs and projects to reduce local greenhouse gas emissions and ecological footprint.		Manager Open Space & Trees	Quarterly	Ongoing	
		Provide programs and projects to reduce local greenhouse gas emissions and ecological footprint.	Team Leader Environment and Sustainability	30/06/20	2018-21	
		Participate and implement projects arising from the Three Council Ecological Footprint Project.	Manager Open Space & Trees	30/06/20	2018-21	Three Council Ecological Project
	8.1.3 Coordinate Council's Environmental Grants Program.		Manager Open Space & Trees	Quarterly	Ongoing	
<b>8.2 Monitor and strategically manage environmental risks and impacts of climate change</b>						
	8.2.1 Participate in projects that respond to the effects of climate change, including the effects of sea level rise.		Manager Open Space & Trees	Quarterly	Ongoing	
		Develop Stage 2 of the Coastal Zone Management Plan.	Team Leader Environment and Sustainability	30/06/20	2018-21	
		Implement actions arising from the Biodiversity Conservation Strategy.	Manager Open Space & Trees	30/06/20	2018-21	
<b>8.3 Encourage and assist our community to be leaders in waste management and resource recycling</b>						

Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
	<b>8.3.1 Encourage greater community participation in waste reduction, recycling and composting initiatives.</b>		<b>Manager Civil Operations</b>	<b>Quarterly</b>	<b>Ongoing</b>	
		Carry out the household clean-up collection service.	Manager Civil Operations	30/06/20	2018-21	
		Participate in the regional waste avoidance/reduction recycling projects.	Manager Civil Operations	30/06/20	2018-21	Regional Waste Avoidance Recycling projects
		Review the current household clean-up service with the aim to provide an improved level of service and a separate hazardous and e-waste collection service	Business Centre & Street Cleaning Coordinator	30/06/20	2018-21	
		Encourage the recycling of E-Waste through our joint collections days with Waverley Council	Waste Projects Coordinator	30/06/20	Ongoing	
		Participate in National recycling week and Clean Up Australia Day	Waste Projects Coordinator	30/06/20	Ongoing	
		Encourage the recycling of organics through the 3 Council Compost Revolution	Waste Projects Coordinator	30/06/20	Ongoing	
		Encourage the reduction of waste disposal through events such as Second Hand Sunday and The Garage Sale Trail	Waste Projects Coordinator	30/06/20	Ongoing	
	<b>8.3.2 Implement programs to educate the community including schools, residents, community groups, businesses and staff on reducing waste and litter and increasing re-use and recycling.</b>		<b>Manager Civil Operations</b>	<b>Quarterly</b>	<b>Ongoing</b>	
		Carry out education programs to relevant stakeholders.	Manager Civil Operations	30/06/20	2019/20	
	<b>8.3.3 Conduct cost effective and efficient waste collection and recycling to residents and businesses.</b>		<b>Manager Civil Operations</b>	<b>Quarterly</b>	<b>Ongoing</b>	



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
	8.3.4	Conduct organic recycling services.	Manager Civil Operations	Quarterly	Ongoing	
<b>8.4 Reduce local water usage by Council and on private property</b>						
	8.4.1	Encourage greater community participation in water savings initiatives.	Manager Open Space & Trees	Quarterly	Ongoing	
	8.4.2	Implement the Environmental Education Program for each year.	Manager Open Space & Trees	Quarterly	Ongoing	
	8.4.3	Educate the community to reduce use of potable water.	Manager Open Space & Trees	Quarterly	Ongoing	
<b>8.5 Promote and carry out water sensitive urban design</b>						
	8.5.1	Integrate water sensitive urban design into local infrastructure and development.	Manager Open Space & Trees	Quarterly	Ongoing	

## Theme: Local prosperity

### Introduction

Local prosperity refers to how we support our local economy whilst balancing growth with business and tourism demands and community desires.

A prosperous community is one that has a strong economy but also one which is healthy and happy. A prosperous community is able to enjoy the lifestyle benefits of our harbour location and a wide variety of facilities and activities. It also enables fulfilment of family, community and leisure interests.

Woollahra is the location of some of Sydney's premier shopping precincts, such as Double Bay, Paddington and Queen Street. Set amid residences of great heritage value and adjoined by Sydney Harbour, open parks and tree-lined boulevards, our vibrant retail precincts present wonderful shopping and dining in the relaxed ambience of small villages. This provides many opportunities for prosperity and development of a robust local economy.

Set on Sydney Harbour, Woollahra is also a premier tourist area. From Watsons Bay to Paddington, the area is one of the most visited regions for overseas tourists to Sydney.

### Council's contribution

Council aims to continue to enhance the vibrancy and attractiveness of our town centres and improve our understanding of the role tourism plays in the local economy.

To make this happen Council adopted comprehensive place plans for both Oxford Street and Double Bay. The plan for Double Bay is called the Double Bay Place Plan. This plan was prepared by Council through a working party during 2014 and adopted by Council on 15 December 2014. The plan for Oxford Street Paddington is called the Oxford Street Paddington, Placemaking Roadmap Report. This plan was prepared by placemaking consultants Village Well which was adopted by Council in August 2014. This community strategic plan commits to continuing to support the implementation of these two place plans which set out ambitious visions for the future of these centres. They contain a wide variety of strategies, actions and priorities to ensure that our centres continue to thrive and prosper which are supported through Council's Delivery Program and Operational Plans.

These plans are a demonstration of how ongoing community engagement underpins

the success of our integrated planning and reporting framework, which is continuously informed by the development of more detailed strategic plans and policies.

The principles of place management, a process which focusses on the creation of vital public destinations. The place management approach is a much broader approach than one based on specific disciplines such as planning, urban design, social and cultural development. The Plans draw together all strategies and actions across all divisions of Council. They include actions aimed at improving the physical attractiveness of our centres as well as all the things that make a place successful being the interaction of activities, events, festivals, arts and cultural programs.

The working parties which were set up in 2014 to assist with the development of these plans are now focussed on implementation. They provide advice and assistance to Council in setting implementation priorities. Council also continues to work closely with and support our business organisations with funding and substantial in kind support. The implementation of our placemaking strategies will ensure that our centres remain prosperous with a vibrant economy and social life.





## What's happening: Local prosperity

### OUR PRIORITIES AND VALUES

- Enhancement and revitalisation of our shopping areas.

**\$0.151m**

(1% of 2019-20  
Capital budget)

**\$8.475m**

(8% of 2019/20  
Operational  
expenditure)



In 2018/19, Council used this budget to deliver programs and services including:

- Supporting businesses through our Placemaking Grants program
- Encouraging artistic expression through funding of events such as the Head On Photo Festival
- Keeping the community connected via free wi-fi in our Oxford Street and Double Bay shopping districts
- Helping people find what they are looking for through Ganda, our new wayfinding mobile app
- Planning for the future vitality of shopping districts by developing up to date business strategies
- Partnering with the business community through funding and other in-kind assistance for our Business Chambers

### In 2019/20, Council is seeking to deliver programs and services including:

- Undertake Oxford Street Paddington Business Management.
- Support the operation of the Paddington Business Partnership.
- Participate and support the Small Business Friendly Councils Program
- Maintain an active placemaking program of events, activities and support for businesses.
- Support the operation of the Sydney East Business Chamber.



### Theme: Local prosperity

#### Goal 9: Sustainable use of resources

Woollahra will maintain the diversity of our local economic base and encourage new business into the area that will enhance and positively impact on community life.

#### OUR KEY OPPORTUNITIES & CHALLENGES

Economy	Boosting local business and tourism whilst protecting neighbourhood amenity
Local business	Supporting local business
Retail business	Boosting rental occupancy rates and retail business
Tourism	Promoting and managing tourism needs

#### OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

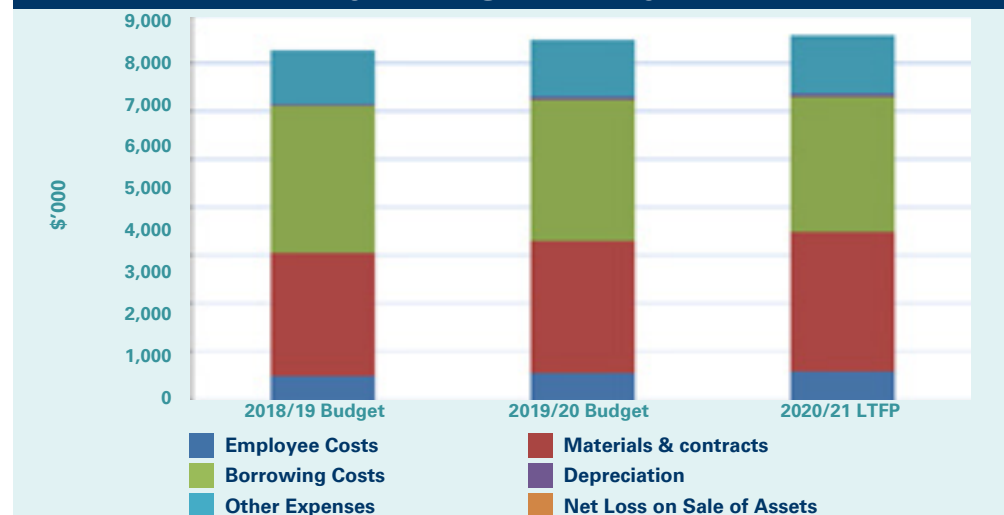
- LGA Employment total by industry group
- Percentage of vacant shops
- Percentage increase in the net wealth of the local economy
- Percentage reduction/increase in wholesale and retail employment
- Rose Bay Carparks project
- Cross Street Cinema project
- Community satisfaction with Council's Local prosperity services

## BUDGET – BY GOAL

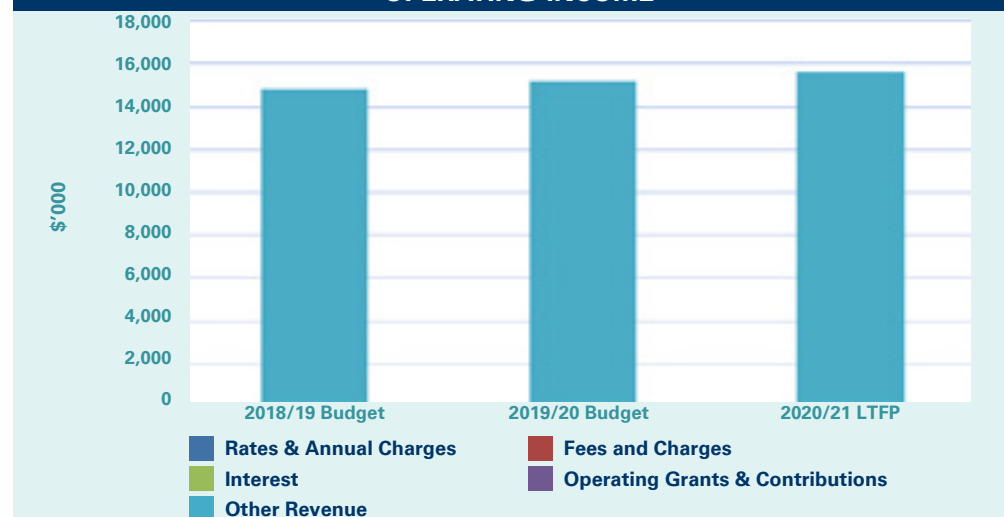
### COMMUNITY FOCUSED ECONOMIC DEVELOPMENT

\$'000	2018/19 Budget	2019/20 Budget	Long Term Financial Plan 2020/21
<b>Operating Expenditure</b>			
Employee Costs	1,492	1,536	1,582
Materials & contracts	2,551	2,759	2,893
Borrowing Costs	3,048	2,949	2,829
Depreciation	52	52	53
Other Expenses	1,117	1,179	1,209
Net Loss on Sale of Assets	0	0	0
	<b>8,260</b>	<b>8,475</b>	<b>8,565</b>
<b>Operating Income</b>			
Rates & Annual Charges	(266)	(273)	(280)
Fees & Charges	13	7	7
Interest	0	0	0
Operating Grants & Contributions	114	98	81
Other Revenues	14,667	15,118	15,554
	<b>14,528</b>	<b>14,950</b>	<b>15,362</b>
<b>Operating Result Surplus/(Deficit)</b>	<b>6,267</b>	<b>6,475</b>	<b>6,796</b>
<b>Capital Expenditure &amp; Liability Reduction</b>			
Capital Budget	192	151	203
Loan Principal Repayments	2,345	2,447	2,565
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	1,642	1,421	1,752
<b>Capital Funding</b>			
Capital Grants & Contributions	0	0	0
Transfers from Reserve	305	305	306
<b>Net Internal Charges Expense/(Income)</b>	<b>206</b>	<b>238</b>	<b>244</b>
<b>LESS: Non cash items</b>	<b>(3,408)</b>	<b>(3,555)</b>	<b>(3,775)</b>
<b>Budget Result Surplus/(Deficit)</b>	<b>(1,221)</b>	<b>(1,032)</b>	<b>(1,437)</b>

### OPERATING EXPENDITURE



### OPERATING INCOME



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
<b>Theme: Local prosperity</b>						
<b>Goal 9: Community focused economic development</b>						
<b>9.1 Encourage vibrant and vital local suburbs, villages and neighbourhoods that support a healthy economy</b>						
	9.1.1 Plan and implement strategies and initiatives to enhance natural landscapes and systems.		Manager Engineering Services	Quarterly	Ongoing	
	9.1.2 Encourage economic development in business and retail centres.		Manager Engineering Services	Quarterly	Ongoing	DBPP
		Undertake Oxford Street Paddington business management.	Director Planning & Development	30/6/20	2019/20	
		Support the operation of the Paddington Business Partnership.	Director Planning & Development	30/6/20	2019/20	
		Participate and support the Small Business Friendly Councils Program	Manager Placemaking	30/12/19	30/06/20	
		Maintain an active placemaking program of events, activities and support for businesses.	Manager Placemaking	30/12/19	30/06/20	
		Support the operation of the Sydney East Business Chamber.	Director Planning & Development	30/6/20	2019/20	
	9.1.3 Manage and promote open space and foreshore areas with high visitation rates.		Manager Open Space & Trees	Quarterly	Ongoing	
	9.1.4 Implement the strategies, priorities and actions for which the Council is responsible for in the Double Bay Place Plan.		Manager Placemaking	Quarterly	Ongoing	
	9.1.5 Implement the quick wins and priority initiatives for Oxford Street.		Manager Placemaking	Quarterly	Ongoing	



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
<b>Theme: Local prosperity</b> <b>Goal 9: Community focused economic development</b>						
<b>9.2 Balance tourism demands with impacts on the community.</b>						
	9.2.1	Ensure planning for high profile tourism areas considers and protects residential amenity.	Manager Strategic Planning	Quarterly	Ongoing	
<b>9.3 Maintain a high quality public domain to support and promote local business</b>						
	9.3.1	Provide cleaning and waste services which meet community expectations in relation to the presentation of business centres and high profile areas.	Manager Civil Operations	Quarterly	Ongoing	
	9.3.2	Provide street furniture maintenance services.	Manager Property & Projects	Quarterly	Ongoing	



## Theme: Community leadership and participation

### Introduction

Our community expects ethical and inspired leadership from all levels of government with a genuine commitment to work together to make our community a better place to live. This includes providing our community with the opportunity to participate in decision-making on things that are important to us, such as infrastructure, transport, public services, facilities, financial management and service provision.

Through responsive community leadership we will demonstrate 'best practice' and work together to achieve a more sustainable Woollahra.

Council can improve community governance by empowering communities to actively engage in civic life, to be involved in the decision-making process and to take responsibility for identifying and providing solutions to their own concerns.

Transparency and accountability – knowing what is done, and why it is done – is extremely important to our community. Community confidence in these areas is achieved through having a strong and effective corporate governance framework of systems, policies and procedures that underpin everything we do as an organisation.

### Council's contribution

Council is committed to the highest standards of corporate governance. We continually review our governance framework and systems to ensure integrity is maintained in all Council processes. This extends to the engagement of the community and participation of the community in developing plans or policies which inform Council's decision making. Council prepares and makes publications available of all meeting agendas, business papers and minutes to ensure all interested parties have readily available and timely access to information relating to Council decisions.

Council is a customer service organisation. Everything we do and how we do it shapes our customer service reputation. We understand that community needs are dynamic and that we need to continually evaluate service provision. We aim to meet the diverse needs of our customers by providing quality customer service that is friendly, helpful and professional.

Supporting the delivery of our external services to the Woollahra community are a range of internal corporate services, essential to the efficient running of our organisation. Our extensive network of information technology provides timely and accessible electronic data across all areas of Council and is the gateway for online communication and e-business transactions with Council. Council protects this information. Given the speed of change in technology, Council continues to develop IT and Digital strategies for the future and identify where technology can be used innovatively to improve planning, decision making and Council's service delivery.

Underpinning all of our operations is a highly skilled and dedicated workforce of approximately 380 full time equivalent staff across a broad range of professions, trades and operations. Council greatly values its employees and is committed to providing ongoing learning and development opportunities for all staff. We are also committed to fostering a workplace culture that is aligned with our corporate values.

Council maintains a strong financial position through the application of prudent financial management strategies and practices in order to protect community assets and facilitate the delivery of cost effective and efficient service to our community.

Council has established a strong business assurance framework and proactive risk management strategy through the development, implementation and maintenance of risk management systems across the organisation. The objectives of these strategies and systems are to provide stakeholders with confidence in our business operations and to minimise the incidence of personal injury or ill-health to employees and members of the public, damage to equipment and facilities, financial losses to the Council and public.

## What's happening: Community leadership & participation

### OUR PRIORITIES AND VALUES

- Information on Council activities.
- Council being responsive to the community.
- Opportunities for community engagement and participation and involvement in Council's planning and decision making.

**\$2.176m**

14% of 2019-20  
Capital budget

**\$28.337m**

(28% of 2019/20  
Operational  
expenditure)



In 2018/19, Council used this budget to deliver programs and services including:

- Utilising the Woollahra Your Say consultation platform in April 2018. 16 engagement opportunities have been published on Your Say to date, and 487 registered users have been able to participate in Council's decision-making through this platform.
- Council issued more than 5,000 parking permits, 14,000 visitor permits, processed more than 800 Development Applications and Complying Development Certificates, answered over 76,000 calls and maintained a Service Level of 94% of satisfying those calls.
- Council's website was viewed approximately 1,800,000 times by 400,000 users.

### In 2019/20, Council is seeking to deliver programs and services including:

- Complete the second phase of the redevelopment of the Rose Bay public car parks in Wilberforce Avenue and Ian Street. This phase of the project includes detailed design, review of planning controls, community consultation and commencement of procurement.
- Cross Street Car Park development
- Develop Council's online engagement presence and promote participation across the community
- Continue to deliver excellent customer service across Council's operations.

### Theme: Community leadership and participation

#### Goal 10: Working together

Woollahra will be a place where residents are well informed and able to contribute to their community. Council will listen and respond to requests and concerns through open communication and engagement.

#### OUR KEY OPPORTUNITIES & CHALLENGES

Communication	Meeting the diverse communication requirements of the Woollahra community
Community engagement	Engaging the broader community in planning and decisions that affect the long term future of the Woollahra area
Responsive Council	Effectively responding to community needs
Strategic partnerships	Proeds. Establishing partnerships and strengthening relationships with other levels of Government and community organisations

#### OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

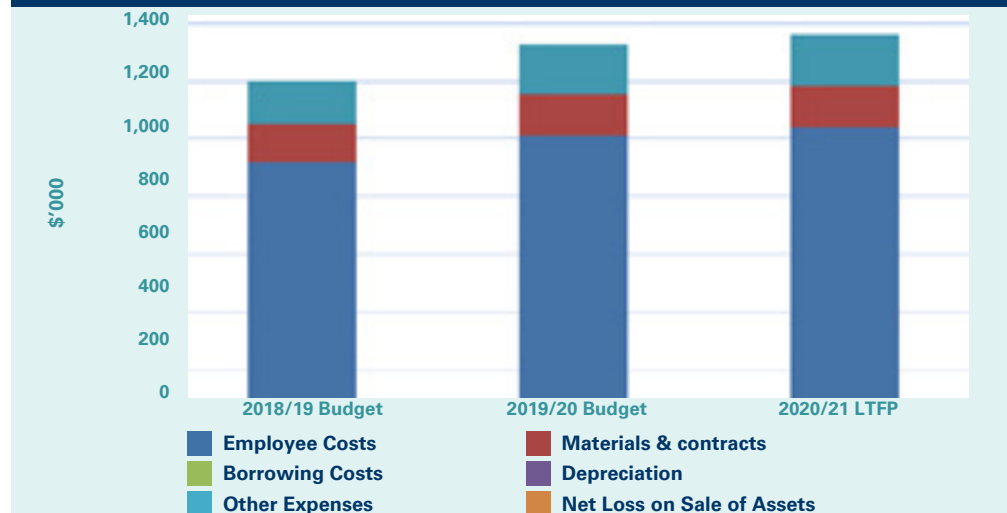
- Level of community satisfaction with the way Council communicates with the community
- Level of community satisfaction with the way in which the community can engage in decision making
- Level of community satisfaction with the way Council consults with the community
- Level of community satisfaction with the level of information Council provides to the community
- Level of community satisfaction with Council's responsiveness to the community

## BUDGET – BY GOAL

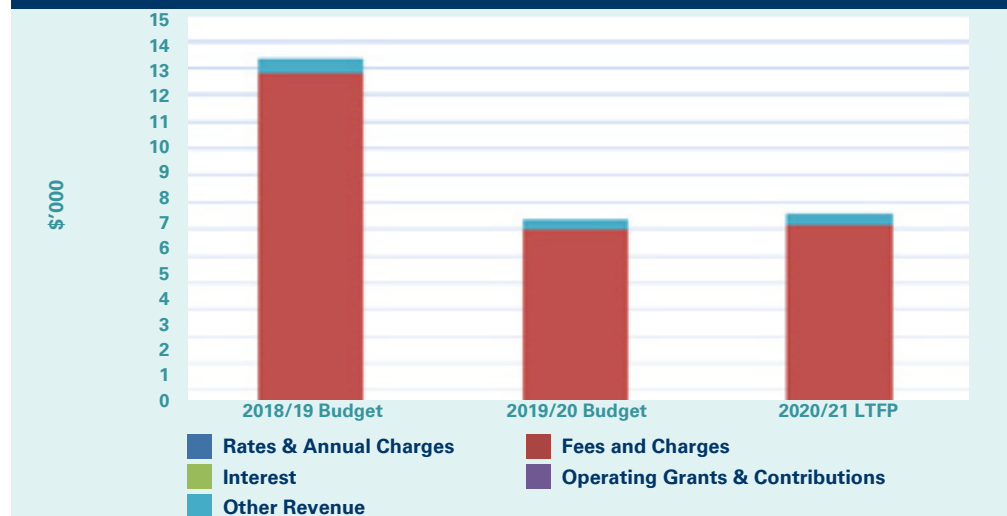
### WORKING TOGETHER

\$'000	2018/19 Budget	2019/20 Budget	Long Term Financial Plan 2020/21
<b>Operating Expenditure</b>			
Employee Costs	917	1,009	1,039
Materials & contracts	137	143	146
Borrowing Costs	0	0	0
Depreciation	0	0	0
Other Expenses	146	174	178
Net Loss on Sale of Assets	0	0	0
	<b>1,200</b>	<b>1,326</b>	<b>1,363</b>
<b>Operating Income</b>			
Rates & Annual Charges	0	0	0
Fees & Charges	13	7	7
Interest	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenues	1	0	0
	<b>13</b>	<b>7</b>	<b>0</b>
<b>Operating Result Surplus/(Deficit)</b>	<b>(1,187)</b>	<b>(1,318)</b>	<b>8</b>
<b>Capital Expenditure &amp; Liability Reduction</b>			
Capital Budget	0	0	0
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	0	0	0
<b>Capital Funding</b>			
Capital Grants & Contributions	0	0	0
Transfers from Reserve	5	0	0
<b>Net Internal Charges Expense/(Income)</b>	<b>(19)</b>	<b>(22)</b>	<b>(23)</b>
<b>LESS: Non cash items</b>	<b>21</b>	<b>22</b>	<b>0</b>
<b>Budget Result Surplus/(Deficit)</b>	<b>(1,143)</b>	<b>(1,274)</b>	<b>(1,333)</b>

### OPERATING EXPENDITURE



### OPERATING INCOME



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
Theme: Community leadership and participation Goal 10: Working together						
10.1 Improve communication with the community and increase awareness of Council's activities						
	10.1.1 Provide professional publications, promotional material and media releases.		Manager Communications	Quarterly	Ongoing	
	10.1.2 Provide educational tours for school children and community groups on local government processes and Council's role in the community.		Manager Communications	Quarterly	Ongoing	
10.2 Plan for the future for Woollahra						
	10.2.1 Maintain a long term Community Strategic Plan for Woollahra.		Director Corporate Services	Quarterly	Ongoing	
		Integrate Council's community engagement to continuously inform Council's strategies and plans and to inform the Integrated Planning and Reporting Framework to guide decision making and updates to the Community Strategic Plan.	Chief Financial Officer	Quarterly	2018-21	
10.3 Build and foster relationships, strategic networks and work collaboratively with all levels of government, non-government organisations, the private sector and community groups						





Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2019/20	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
	10.3.1 Work closely with the Southern Sydney Regional Organisation of Councils (SSROC) and other appropriate regional bodies to improve service efficiency and effectiveness and to promote Council's position on matters of common interest.		General Manager	Quarterly	Ongoing	
		Continue to actively contribute to the effective operations of SSROC.	Director Corporate Services	30/06/20	2018-21	

### Theme: Community leadership and participation

#### Goal 11: Well managed Council

Woollahra Council will be open and accountable to all stakeholders, encourage participation in decision making and make decisions that are in the public interest. Through effective long term planning we will develop and implement strategies and ensure ongoing resources to fulfil long term community goals.

#### OUR KEY OPPORTUNITIES & CHALLENGES

Decision making	Effectively engaging, consulting and communicating with a changing community
Changing community expectations	Meeting the needs of increasing community expectations in the efficient and effective delivery of Council's services and support functions
Business assurance	Effectively responding to community needs
Strategic partnerships	Establishing partnerships and strengthening relationships with other levels of Government and community organisations
Digital disruption and technological innovation	Effectively identify and manage risk and opportunities to improve Council's services through adoption of digital and technology innovation, and effective management of data and systems

#### OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

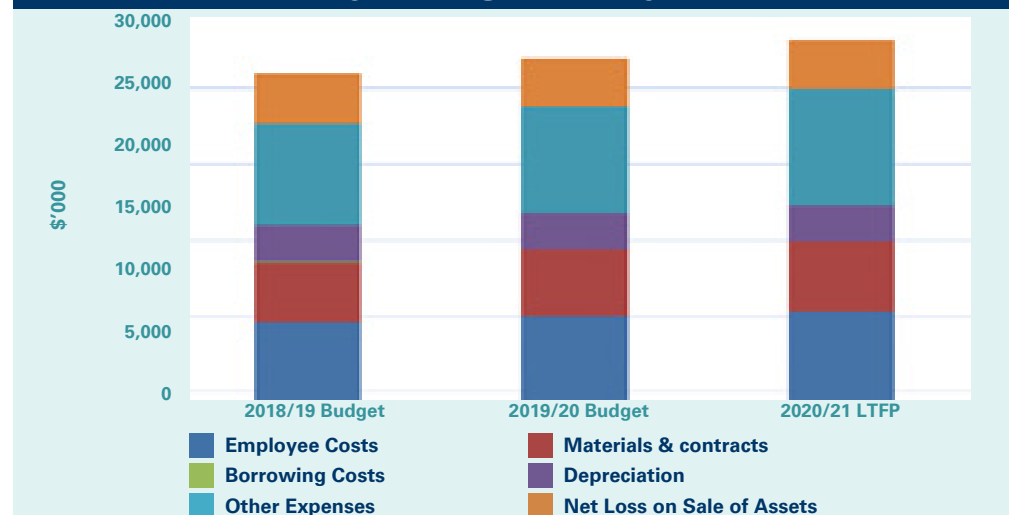
- Level of overall community satisfaction rating as measured by a biannual Community Satisfaction Survey
- Level of community satisfaction with the way in which the community can engage in decision making
- Level of community satisfaction with Council's long term vision and planning
- Long term financial sustainability of Council
- Overall community satisfaction with Council's Well Managed Council services

## BUDGET – BY GOAL

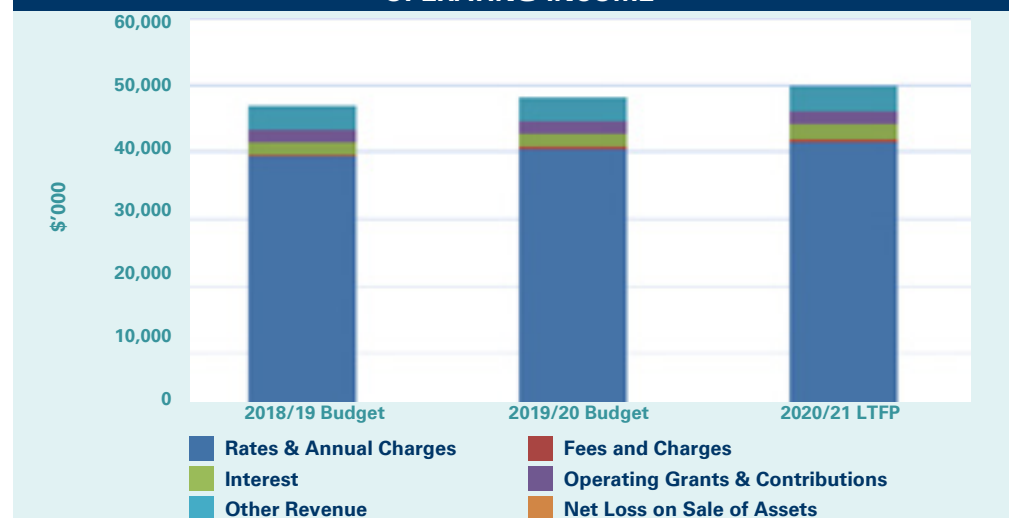
### A WELL MANAGED COUNCIL

\$'000	2018/19 Budget	2019/20 Budget	Long Term Financial Plan 2020/21
<b>Operating Expenditure</b>			
Employee Costs	9,586	9,998	10,297
Materials & contracts	3,952	4,376	4,598
Borrowing Costs	72	61	49
Depreciation	2,329	2,329	2,387
Other Expenses	6,710	7,041	7,577
Net Loss on Sale of Assets	3,389	3,207	3,328
	<b>26,037</b>	<b>27,011</b>	<b>28,236</b>
<b>Operating Income</b>			
Rates & Annual Charges	39,367	40,459	41,504
Fees & Charges	238	314	322
Interest	1,903	2,056	2,436
Operating Grants & Contributions	1,849	1,843	1,882
Other Revenues	3,554	3,622	3,713
Net Gain on Sale of Assets	0	0	0
	<b>46,910</b>	<b>48,295</b>	<b>49,856</b>
<b>Operating Result Surplus/(Deficit)</b>	<b>20,872</b>	<b>21,284</b>	<b>21,621</b>
<b>Capital Expenditure &amp; Liability Reduction</b>			
Capital Budget	3,243	2,176	3,350
Loan Principal Repayments	202	213	225
Employee Entitlements paid on Termination	405	405	417
Transfers to Reserve	7,317	7,636	7,755
<b>Capital Funding</b>			
Capital Grants & Contributions	2,500	2,900	2,700
Transfers from Reserve	837	848	2,708
<b>Net Internal Charges Expense/(Income)</b>	<b>(4,629)</b>	<b>(4,802)</b>	<b>(4,923)</b>
<b>LESS: Non cash items</b>	<b>6,670</b>	<b>6,292</b>	<b>7,949</b>
<b>Budget Result Surplus/(Deficit)</b>	<b>24,341</b>	<b>25,696</b>	<b>28,154</b>

### OPERATING EXPENDITURE



### OPERATING INCOME



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2018/19	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
Theme: Community leadership and participation Goal 11: Well managed Council						
11.1 Facilitate community led decision-making that is open, honest, and ethical and benefits the broad community						
	11.1.1 Undertake community consultation and engagement process in Council decision-making and the delivery of projects.		Manager Communications	Quarterly	Ongoing	
		Implement the Community Engagement Strategy and embed new business processes to coordinate engagement activities across Council.	Manager Communications	30/06/20	2018-21	DIAP
		Develop Council’s on-line engagement presence and promote participation across the community.	Manager Communications	30/06/20	2018-21	DIAP
	11.1.2 Provide organisational support systems that facilitate transparent and democratic decision-making.		Manager Governance & Council Support	Quarterly	Ongoing	
		Provide ongoing reporting to Council and the community on matters arising from the State Government’s review of the Local Government Act.	Director Corporate Services	30/06/20	2018-21	
11.2 Develop and maintain effective						
	11.2.1 Ensure Council maintains a transparent and integrated planning and reporting framework that is legislatively compliant and facilitates effective decision-making.		Chief Financial Officer	Quarterly	Ongoing	
		Monitor Council’s compliance with the Integrated Planning & Reporting legislation.	Chief Financial Officer	30/06/20	Ongoing	
	11.2.2 Ensure Council maintains a strong governance framework by continually reviewing Council policies and procedures for adequacy and currency.		Manager Governance & Council Support	Quarterly	Ongoing	



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2018/19	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
	11.2.3 Report regularly on Council's activities and achievements to the community.		Manager Communications	Quarterly	Ongoing	
<b>11.3 Maintain community access and effective participation in Council committees</b>						
	11.3.1 Provide effective support to manage the efficient operation of Council and other Committee meetings.		Manager Governance & Council Support	Quarterly	Ongoing	
	11.3.2 Encourage community representation on subject based sub-committees.		Manager Governance & Council Support	Quarterly	Ongoing	
<b>11.4 Maintain Council's strong financial position</b>						
	11.4.1 Effective management of Council's finances.		Chief Financial Officer	Quarterly	Ongoing	
	11.4.2 Manage the leasing and licensing of Council buildings.		Manager Property & Projects	Quarterly	Ongoing	
	11.4.3 Implement the outcomes of the Property Assets Study.		Manager Property & Projects	Quarterly	Ongoing	Property Assets Study
		Complete the second phase of the redevelopment of the Rose Bay public car parks in Wilberforce Avenue and Ian Street. This phase of the project includes detailed design, review of planning controls, community consultation and commencement of procurement.	Manager Property & Projects	30/06/20	2018-21	
		Cross Street Car Park development.	Manager Property & Projects	30/06/20	2019/20	
<b>11.5 Deliver high quality services that meet customer expectations</b>						
	11.5.1 Provide the best practice customer services in a timely and professional manner.		Executive Coordinator Customer Information	Quarterly	Ongoing	





Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2018/19	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
	<b>11.5.2 Provide for the effective planning and delivery of information technology services to enable efficient services to the community.</b>		<b>Chief Information Officer</b>	<b>Quarterly</b>	<b>Ongoing</b>	
		Review Council's five year Information Technology Strategy to ensure our electronic business systems continue to meet operational needs and community expectations.	Chief Information Officer	30/06/20	2019/20	
		Continued staged implementation of Council's EDRMS to integrate with other corporate systems.	Chief Information Officer	30/06/20	2018/21	
	<b>11.5.3 Maintain a highly skilled, productive, committed and customer focused workforce.</b>		<b>Manager Organisational Development &amp; Human Resources</b>	<b>Quarterly</b>	<b>Ongoing</b>	
		Continue to promote customer service excellence across all areas of Council's operations.	Executive Coordinator Customer Information	30/06/20	2018/21	
		Ongoing monitoring and review of Council's Best People Program as part of our 4 Year Workforce Management Plan and promote initiatives in line with the plan's four objectives – Staff engagement, Skills and productivity, Best use of resources, and Corporate Brand.	Manager Organisational Development & Human Resources	30/06/20	2018/21	
		Promote and coordinate the Best Service Program as an integral part of council's approach to business, by strengthening the capacity of all departments to integrate continuous improvement techniques in their ongoing business operations.	Manager Organisational Development & Human Resources	30/06/20	2018/21	
	<b>11.5.4 Implement and conduct a Service Delivery Review Program to identify improvements to services delivery, customer experience, develop performance measures to deliver value for money for our community</b>		<b>Manager Business Assurance</b>	<b>Quarterly</b>	<b>2018-21</b>	



Strategies 2030	Delivery Program Priorities 2018 to 2021	Operational Plan Actions 2018/19	Responsible Person	Milestones	Delivery Plan Years	IP&R – Related Plans, Strategy & Policy
<b>11.6 Minimise risk for Council and the community</b>						
	<b>11.6.1</b> Maintain a risk management framework that achieves best practice in managing risks associated with Council's business activities.		Manager Business Assurance & Risk	Quarterly	Ongoing	
	<b>11.6.2</b> Maintain a corporate wide Business Assurance Framework to manage our systems/processes and risks to improve and protect Council's current and future performance.		Manager Business Assurance & Risk	Quarterly	Ongoing	



# Financials





# Capital Budget 2019/20

Project Name	Description of Works	Expenditure Budget \$'000	Capital Funding \$'000						Net Cost \$'000
			Sales	E&IRL	Stormwater Mgt Charge	Section 94A	Grants	Reserves	
Theme: Community wellbeing Goal 3: A creative and vibrant community									
958 / 953 – Library									
Books & audio visual		461	0	0	0	0	0	0	461
Total for Library		461	0	0	0	0	0	0	461
988 – Library Buildings									
Woollahra Library, Double Bay	Bench seating	15	0	0	0	0	0	-15	0
Total for Library Buildings		15	0	0	0	0	0	-15	0
Total for Goal 3: A creative and vibrant community		476	0	0	0	0	0	15	461
*H Funded from the Kiaora Place Community Dividend									
Theme: Quality places and spaces Goal 5: Liveable places									
935 – Flood Plain Management									
Inlet Capacity Program	Modify multiple stormwater inlet pits	50	0	0	-50	0	0	0	0
Total for Flood Plain Management		50	0	0	-50	0	0	0	0
938 – Open Space Capital Works Project Mgmt									
Project Management	Project Management fees	100	0	0	0	100	0	0	0
Total for Open Space Capital Works Project Mgmt		100	0	0	0	100	0	0	0

## CAPITAL BUDGET 2019/20

Project Name	Description of Works	Expenditure Budget \$'000	Capital Funding \$'000						Net Cost \$'000
			Sales	E&IRL	Stormwater Mgt Charge	Section 94A	Grants	Reserves	
939 – Parks and Reserves									
Gap Park Tramway pathway	Pathway through Gap Park	250	0	0	0	-250	0	0	0
Euroka Reserve upgrade H*	Fountain, pond, fencing and gardens	150	0	0	0	0	0	0	150
Park furniture rollout	As per Asset Register	80	0	0	0	-80	0	0	0
Park signage replacement	As per Asset Register	100	0	0	0	-100	0	0	0
Park bin replacement	As per Asset Register	100	0	0	0	-100	0	0	0
Park lighting upgrade and replacement	As per Asset Register	100	0	0	0	-100	0	0	0
RHWP irrigation and draining upgrade	Upgrade to current	60	0	0	0	-60	0	0	0
Dillon Street Reserve landscape upgrade H*	Upgrade the park in conjunction with the transfer of VPA land	350	0	0	0	0	0	0	350
Parsley Bay Park pathway and handrail to toilets upgrade H*	Renewal of pathway and handrail as per Asset Register	50	0	0	0	0	0	0	50
McKell Park	Improve DDA requirements at entrance	75	0	0	0	-75	0	0	0
Park and Street tree planting		200	0	0	0	0	0	-100	100
Coastal Pathway lighting	Lighting from Gap Park to Christison Park	500	0	0	0	0	0	-500	0
Oxford Street planters H*	Planter boxes Oxford Street	100	0	0	0	0	0	0	100
Double Bay Commercial Centre H*	Double Bay Commercial Centre	100	0	0	0	0	0	0	100
Total for Parks & Reserves		2,215	0	0	0	-765	0	-600	-850
942 – Sportsfields									
Major sports surface renovations		100	0	0	0	-100	0	0	0



## CAPITAL BUDGET 2019/20

Project Name	Description of Works	Expenditure Budget \$'000	Capital Funding \$'000						Net Cost \$'000
			Sales	E&IRL	Stormwater Mgt Charge	Section 94A	Grants	Reserves	
Total for Sportsfields		100	0	0	0	-100	0	0	0
968 – Stormwater Levy Works									
Caledonian Road, Rose Bay GPT improvement works	GPT improvement works	250	0	0	-200	0	0	0	50
Stormwater system small works	Identify and rectify small scale stormwater system failures at various locations	130	0	0	-130	0	0	0	0
CCTV inspection works	Condition assessment for the SW network by using CCTV inspection	60	0	0	-60	0	0	0	0
Fernleigh Avenue, Rose Bay b/w Carlsle Street and Chamberlain Avenue - Stormwater system expansion	Stormwater system expansion	50	0	0	-49.5	0	0	0	0.5
New GPT installation at Rose Bay Park	GPT installation in Rose Bay Park behind Rose Bay Police station	50	0	0	0	0	0	0	50
Total for Stormwater Levy Works		540	0	0	-439.5	0	0	0	100.5
969 – Infrastructure renewal Program									
Forward Design	Design of selected projects in advance	80	0	-48	0	0	0	0	32
Infrastructure Capital Works Program Management	Staff salaries and wages	158	0	-94	0	0	0	0	64
Drumalbyn Road, Bellevue Hill, Stage 2 – b/w Beresford Road and 82 Drumalbyn Road – Kerb & gutter; road pavement, footpath and Stormwater system upgrade works	Kerb & gutter; road pavement, footpath and Stormwater system	500	0	-298	0	-202	0	0	0

## CAPITAL BUDGET 2019/20

Project Name	Description of Works	Expenditure Budget \$'000	Capital Funding \$'000						Net Cost \$'000
			Sales	E&IRL	Stormwater Mgt Charge	Section 94A	Grants	Reserves	
Balfour Road, Bellevue Hill b/w Plumer Road and Powell Road - Kerb & gutter; road pavement and footpath renewal works	Kerb & gutter; road pavement and footpath renewal works	385	0	-229	0	0	0	0	156
O'Sullivan Road, Bellevue Hill b/w Boronia Road to 253 O'Sullivan Road	Kerb & gutter reconstruction and road shoulder reconstruction	75	0	0	0	0	-75	0	0
Victoria Road, Bellevue Hill b/w Bellevue Park Road and OSH Road - Kerb & gutter; road pavement, footpath and Stormwater system upgrade works	Kerb & gutter; road pavement, footpath and Stormwater system upgrade works	200	0	-66	0	0	-90	0	44
Carlotta Road Stage 3, Double Bay, Kiaora Road to Arthur Street - Kerb & gutter; road pavement, footpath and Stormwater system upgrade works	Kerb & gutter; road pavement, footpath and Stormwater system upgrade works	550	0	-328	0	-222	0	0	0
Smith Street, Woollahra, Halls Lane to End – Kerb & gutter and road pavement	Kerb & gutter and road pavement	115	0	-68	0	0	0	0	47
Wallis Lane, Woollahra b/w Wallis Street and Farran Lane - Kerb & gutter and road pavement	Kerb & gutter and road pavement	50	0	-30	0	0	0	0	20
Rosemont Avenue Woollahra Stage 4 – Trelawney Street to Edgecliff Road – Footpath works	Footpath works	100	0	-60	0	0	0	0	40
Aston Gardens Bellevue Hill, Victoria Road to 8 Auston Gardens – Road pavement reconstruction	Road pavement reconstruction	150	0	-89	0	-61	0	0	0
Lindsay Avenue Darling Point, Darling Point Road to End - Kerb & gutter; road pavement and footpath renewal works	Kerb & gutter; road pavement and footpath renewal works	240	0	-143	0	-97	0	0	0
Manning Road b/w Wallawoy Crs and 43 Manning Road - Kerb & gutter; road pavement and footpath renewal works	Kerb & gutter; road pavement and footpath renewal works	125	0	-74	0	-51	0	0	0

## CAPITAL BUDGET 2019/20

Project Name	Description of Works	Expenditure Budget \$'000	Capital Funding \$'000						Net Cost \$'000
			Sales	E&IRL	Stormwater Mgt Charge	Section 94A	Grants	Reserves	
Darling Point Road, Darling Point b/w St Marks Road to New South Head Road – Road pavement reconstruction	Road pavement reconstruction	330	0	-197	0	0	0	0	133
Alma Street, Paddington, Lawson Street to End - Kerb & gutter; road pavement and footpath renewal works	Kerb & gutter; road pavement and footpath renewal works	230	0	-137	0	-93	0	0	0
Goodhope Street, Paddington, Glenmore Road to Lawson Street - Kerb & gutter; road pavement and footpath renewal works	Kerb & gutter; road pavement and footpath renewal works	520	0	-310	0	-210	0	0	0
George Street Paddington b/w Underwood Street and Oxford Street - Kerb & gutter; road pavement, footpath and Stormwater system upgrade works	Kerb & gutter; road pavement, footpath and Stormwater system upgrade works	320	0	-191	0	-129	0	0	0
Hampden Street Royston Lane to Royston Road Paddington – Road pavement and footpath renewal works	Road pavement and footpath renewal works	130	0	-77	0	-53	0	0	0
Cambridge Lane, Paddington Cambridge Street to End - Kerb & gutter and road pavement renewal	Kerb & gutter and road pavement renewal	105	0	-63	0	-42	0	0	0
Earngley Lane, Edgecliff South Street to rear of 23 South Street - Kerb & gutter and road pavement renewal	Kerb & gutter and road pavement renewal	45	0	-27	0	-18	0	0	0
Holdsworth Lane, Paddington West Street to Comber Street – Road pavement reconstruction	Road pavement reconstruction	25	0	-15	0	0	0	0	10
Short Lane, Rose Bay b/w Hamilton Street and Dover Road – Road pavement reconstruction	Road pavement reconstruction	40	0	-12	0	0	-20	0	8
Little Queen Avenue, Vaucluse - Road pavement reconstruction	Road pavement reconstruction	50	0	-15	0	0	-25	0	10

## CAPITAL BUDGET 2019/20

Project Name	Description of Works	Expenditure Budget \$'000	Capital Funding \$'000						Net Cost \$'000
			Sales	E&IRL	Stormwater Mgt Charge	Section 94A	Grants	Reserves	
Belah Avenue, Vaucluse Old South Head Road to End - Kerb & gutter; road pavement and footpath renewal works	Kerb & gutter; road pavement and footpath renewal works	240	0	-143	0	-97	0	0	0
Serpentine Parade, Vaucluse Hopetoun Avenue to Village Lower Road - Kerb & gutter; road pavement and footpath renewal works	Kerb & gutter; road pavement and footpath renewal works	415	0	-247	0	-168	0	0	0
Clairvaux Road, Vaucluse, New South Head Road to Nulla Street - Kerb & gutter; road pavement and footpath renewal works	Kerb & gutter; road pavement and footpath renewal works	165	0	-98	0	0	0	0	67
Old South Head Road, Vaucluse b/w George Street and Belah Avenue - Road pavement reconstruction	Road pavement reconstruction	250	0	-30	0	0	-200	0	20
Retaining wall works – Improvement on retaining wall at various locations	Improvement on retaining wall at various locations	300	0	-179	0	-121	0	0	0
Rose Bay Seawall reconstruction	Seawall reconstruction as upgraded dry pack wall	200	0	-119	0	0	0	0	-81
Rose Bay Promenade Seawall – Introduction pf protective rock armour at the toe	Introduction pf protective rock armour at the toe	100	0	-60	0	0	0	0	40
Minor Capital Road Works – Minor road reconstruction and upgrade works at various locations	Minor road reconstruction and upgrade works at various locations	300	0	-179	0	-121	0	0	0
Ormond Street, Paddington, Olive Street to Oxford Street – Footpath reconstruction, including tree planting and some kerb & gutter works	Footpath reconstruction, including tree planting and some kerb & gutter works	200	0	-119	0	0	0	0	81
Junction Street, Woollahra from Edgelciff Road to End - Road pavement resheeting, footpath and kerb ramps	Road pavement resheeting, footpath and kerb ramps	150	0	-39	0	0	-85	0	26



## CAPITAL BUDGET 2019/20

Project Name	Description of Works	Expenditure Budget \$'000	Capital Funding \$'000						Net Cost \$'000
			Sales	E&IRL	Stormwater Mgt Charge	Section 94A	Grants	Reserves	
Ian Street, Rose Bay - Road pavement resheeting	Road pavement resheeting	70	0	-42	0	0	0	0	28
<b>Total for Infrastructure Renewal Program</b>		<b>6,913</b>	<b>0</b>	<b>-3,822</b>	<b>0</b>	<b>-1,687</b>	<b>-495</b>	<b>0</b>	<b>909</b>
<b>984 – Parks / Ovals Buildings</b>									
Trumper Park Grandstand & Amenities	Install shower partitions	10	0	0	0	0	0	-10	0
Christison Park	Replace rotten windows and doors	50	0	0	0	0	0	-50	0
Colleagues	Install shower partitions	10	0	0	0	0	0	-10	0
General Disabled Access	Disabled Access	25	0	0	0	0	0	-25	0
General Disabled Access	Disabled Access	25	0	0	0	0	0	-25	0
<b>Total for Parks / Ovals Buildings</b>		<b>120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-120</b>	<b>0</b>
<b>985 – Depots</b>									
Quarry Street Depot	New female showers & overhaul mechanical ventilation	15	0	0	0	0	0	-15	0
<b>Total for Depots</b>		<b>15</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-15</b>	<b>0</b>
<b>987 – Community Facilities</b>									
Kindergarten	Replace vinyl floor coverings	5	0	0	0	0	0	-5	0
Rose Bay Cottage	Replace roof tiles & structural repairs	45	0	0	0	0	0	-45	0
McKell Park (Canonbury Cottage)	Upgrade kitchen joinery & roof repairs	60	0	0	0	0	0	-60	0
EJ Ward Centre	Roof replacement / repairs	180	0	0	0	0	0	-180	0
Kulhi Hut	Upgrade toilets	50	0	0	0	0	0	-50	0



## CAPITAL BUDGET 2019/20

Project Name	Description of Works	Expenditure Budget \$'000	Capital Funding \$'000						Net Cost \$'000
			Sales	E&IRL	Stormwater Mgt Charge	Section 94A	Grants	Reserves	
Holdsworth Street Community Centre	Replace airconditioning & refurbish office space	40	0	0	0	0	0	-40	0
Sir Daid Martin Reserve - Cottage	Replace roof tiles, gutters & downpipes	40	0	0	0	0	0	-40	0
Sir David Martin Reserve - Drill Hall and Sail Loft	Lift replacement	225	0	0	0	0	0	-225	0
Sherbrooke Hall	Refurbishment of Sherbrooke Hall	233	0	0	0	0	0	-233	0
<b>Total for Community Facilities</b>		<b>878</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-878</b>	<b>0</b>
<b>Total for Goal 5: Liveable places</b>		<b>10,931</b>	<b>0</b>	<b>-3,822</b>	<b>-489.5</b>	<b>-2,652</b>	<b>-495</b>	<b>-1,613</b>	<b>1,859.5</b>

\*H Funded from the Kiaora Place Community Dividend

## Theme: Quality places and spaces

### Goal 6 – Getting around

#### 933 – Traffic Infrastructure

Glenmore Road at South Street, Paddington – Traffic calming works (LATM)	Kerb extension works	50	0	0	0	0	0	0	50
Glenmore Road at Cambridge Street, Paddington – Traffic calming works (LATM)	Pedestrian refuge & kerb extension works	120	0	0	0	0	0	0	120
Glenmore Road at Flinton Street, Paddington – Traffic calming works (LATM)	Kerb extension works	50	0	0	0	0	0	0	50
Hopetoun Avenue at The Crescent - Traffic calming works (LATM)	Pedestrian refuge & kerb extension works near Russell Street	120	0	0	0	0	0	0	120
Norwich Lane / Norwich Road cycleway – Bicycle Strategy H*	Shared path and one-way contra-flow lane works	250	0	0	0	0	0	0	590
<b>Total for Traffic Infrastructure</b>		<b>590</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>590</b>

## CAPITAL BUDGET 2019/20

Project Name	Description of Works	Expenditure Budget \$'000	Capital Funding \$'000						Net Cost \$'000
			Sales	E&IRL	Stormwater Mgt Charge	Section 94A	Grants	Reserves	
Total for Goal 6: Getting around		590	0	0	0	0	0	0	590
*H Funded from the Kiaora Place Community Dividend									
Theme: A healthy environment									
Goal 8 – Sustainable use of resources									
959 – Environmental Works Program									
Stormwater Harvesting	Implementation of water saving projects	70	0	-70	0	0	0	0	0
Better Waste & Recycling Fund	Implementation of grant projects	99	0	0	0	0	-99	0	0
Water Sensitive Urban Design (WSUD) – Investigation	Investigation of WSUD projects	10	0	-10	0	0	0	0	0
WSUD - Construction	Construction of WSUD projects	40	0	-40	0	0	0	0	0
Biodiversity Projects	Implementation of biodiversity projects	45	0	-45	0	0	0	0	0
Cooper Park rehabilitation H*	Implementation of environmental improvement projects at Cooper Park	50	0	0	0	0	0	0	50
Energy conservation & carbon reduction projects	Implementation of energy saving projects	90	0	0	0	0	0	0	90
Total for Environmental Works Program		404	0	-165	0	0	-99	0	140
Total for Goal 8: Sustainable use of resources		404	0	-165	0	0	-99	0	140

\*H Funded from the Kiaora Place Community Dividend

## Theme: Local prosperity

### Goal 9 – Community focussed economic development

#### 915 – Business Centres

Street Furniture	54	0	0	0	0	0	0	0	54
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## CAPITAL BUDGET 2019/20

Project Name	Description of Works	Expenditure Budget \$'000	Capital Funding \$'000						Net Cost \$'000
			Sales	E&IRL	Stormwater Mgt Charge	Section 94A	Grants	Reserves	
Total for Business Centres		54	0	0	0	0	0	0	54
945 – Streetscapes									
Plumer Road, Rose Bay – Streetscape Upgrade - Stage 1 <sup>H*</sup>	Public Domain upgrade	200	0	0	0	0	0	0	200
Total for Streetscapes		200	0	0	0	0	0	0	200
982 – Commercial/Leased Properties									
Woollahra Golf Club	GreensKeeper Cottage & roof entry door	25	0	0	0	0	0	-25	0
Total for Commercial/Leased Properties		25	0	0	0	0	0	-25	0
Total for Goal 9: Community focused economic development		279	0	0	0	0	0	-25	254
*H Funded from the Kiaora Place Community Dividend									
Theme: Community leadership and participation									
Goal 11 – Well managed council									
980 – Investment Properties									
Kiaora Place	Various works	200	0	0	0	0	0	-200	0
Total for Investment Properties		200	0	0	0	0	0	-200	0
986 – Council Offices									
Redleaf Council Chambers	Refurbishment of kitchen areas	70	0	0	0	0	0	0	70
Redleaf Council Chambers	Internal refurbishment	200	0	0	0	0	0	0	200
Total for Council Offices		270	0	0	0	0	0	0	270



## CAPITAL BUDGET 2019/20

Project Name	Description of Works	Expenditure Budget \$'000	Capital Funding \$'000						Net Cost \$'000
			Sales	E&IRL	Stormwater Mgt Charge	Section 94A	Grants	Reserves	
990 – Plant & Vehicle Replacement									
Passenger Vehicles		1,188	-575	0	0	0	0	-16	597
Light Commercial Vehicles		230	-55	0	0	0	0	-19	156
Heavy Plant		1,302	-145	0	0	0	0	-340	817
Miscellaneous Plant		125	-13	0	0	0	0	0	112
Total for Plant & Vehicle replacement		2,845	-788	0	0	0	0	-375	1,682
Total for Goal 11: Well managed council		3,315	-788	0	0	0	0	-575	1,962
H Funded from the Kiaora Place Community Dividend									
TOTAL CAPITAL BUDGET		15,993	-788	3,987	-490	-2,652	594	-2,228	5,255



# Statement of Revenue Policy

The Statement of Revenue Policy includes:

- **Funding the Delivery Program and Operational Plan**
- **Rating Structure 2019/20 – Income by Category**
- **Rating Structure 2019/20 – Business Rate Sub Categories**
- **Other Funding Sources**

Fees and Charges are detailed in the Fees and Charges schedules.



STATEMENT OF REVENUE POLICY

# Funding the Delivery Program and Operational Plan

Council's budget is comprised of the Operating Budget and the Capital Budget. The Operating Budget provides resources for the day-to-day service delivery of Council while the Capital Budget provides funding for new and renewal infrastructure projects as well as the routine replacement of capital items and equipment such as plant and vehicles, information technology and library books.

The 2019/20 Budget is predicated on the continuation and enhancement of all existing services as a fundamental principle.

In September 2018, the Independent Pricing and Regulatory Tribunal (IPART) announced the annual rate peg limit for 2019/20 of 2.7% which increases Council's income by a total of \$1,095k over the 2018/19 rating base.

## Rating Structure 2019/20 – Income by Category

Number of Rateable Assessments	26,257
Estimated Total Rate Income	\$39,979,126
Estimated Total Domestic Waste Management Charge	\$14,413,221
Estimated Stormwater Management Charges	\$489,500
<b>Estimated Total Rates &amp; Annual Charges</b>	<b>\$54,881,847</b>
<b>Annual Charges</b>	
<b>Stormwater Management Charges:</b>	
Single residential dwelling	\$25.00
Residential strata unit	\$12.50
Business strata unit	\$5.00
Business property	\$25.00 per 350m <sup>2</sup> (or part thereof) above 350m <sup>2</sup> in land area
<b>Domestic Waste Management Charge per residential service</b>	<b>\$523.05</b>

## STATEMENT OF REVENUE POLICY

### Rating Structure 2019/20 – Business Rate Sub Category

The Rating Structures include the Business sub categories as shown in the Below table and the adjacent map.

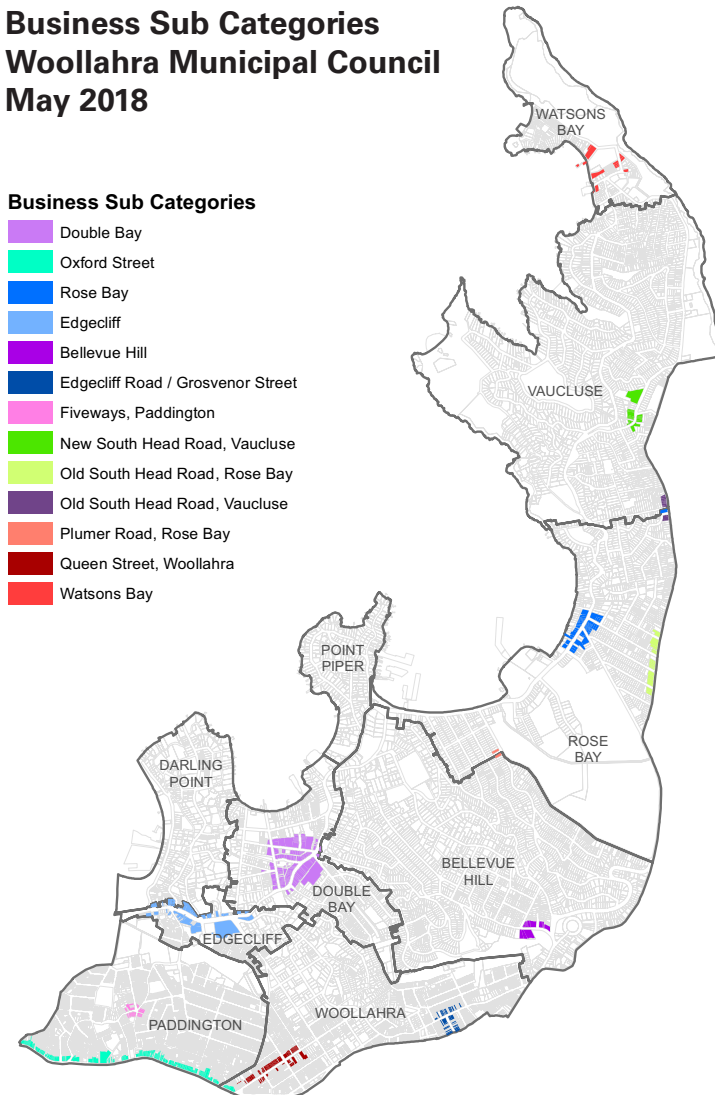
#### Business Rate Sub Category – Areas By Map

Double Bay
Bellevue Hill
New South Head Road, Vaucluse
Oxford Street
Edgecliff Road / Grosvenor Street
Old South Head Road, Rose Bay
Rose Bay
Fiveways, Paddington
Plumer Road, Rose Bay
Edgecliff
Watsons Bay
Queens Street, Woollahra
Old South Head Road, Vaucluse

### Business Sub Categories Woollahra Municipal Council May 2018

#### Business Sub Categories

- Double Bay
- Oxford Street
- Rose Bay
- Edgecliff
- Bellevue Hill
- Edgecliff Road / Grosvenor Street
- Fiveways, Paddington
- New South Head Road, Vaucluse
- Old South Head Road, Rose Bay
- Old South Head Road, Vaucluse
- Plumer Road, Rose Bay
- Queen Street, Woollahra
- Watsons Bay





## STATEMENT OF REVENUE POLICY

Rating Structure – 2019/20 Rating Year							
Rate Category	Method of Levying	Cents in the \$	Base Amount/ Minimum	Number of Assessments	Number of Mins	% of Mins	Yield \$
Ordinary Rate – Residential	Base Amount 50% Ad Valorem – 50%	0.047045	619.00	24,821			30,541,064
Ordinary Rate – Business	Ad Valorem – subject to a minimum	0.23555	642.55	475	160	33.7	1,416,480
Double Bay	Ad Valorem – subject to a minimum	0.36235	642.55	248	31	12.5	1,824,793
Oxford Street, Paddington	Ad Valorem – subject to a minimum	0.39260	642.55	206	12	5.8	875,039
Rose Bay (New South Head Road)	Ad Valorem – subject to a minimum	0.28010	642.55	79	5	6.3	303,501
Edgecliff	Ad Valorem – subject to a minimum	0.34670	642.55	180	79	43.9	399,479
Bellevue Hill	Ad Valorem – subject to a minimum	0.26650	642.55	31	14	45.1	32,332
Edgecliff / Grosvenor Streets, Woollahra	Ad Valorem – subject to a minimum	0.26340	642.55	36	4	11.1	91,748
Five Ways Paddington	Ad Valorem – subject to a minimum	0.22620	642.55	28	0	0.0	74,362
New South Head Road, Vacluse	Ad Valorem – subject to a minimum	0.27270	642.55	26	7	26.7	47,246
Old South Head Road, Rose Bay	Ad Valorem – subject to a minimum	0.17115	642.55	21	1	4.7	78,522
Old South Head Road, Vacluse	Ad Valorem – subject to a minimum	0.12020	642.55	14	7	50.0	15,134
Plumer Road, Rose Bay	Ad Valorem – subject to a minimum	0.25840	642.55	3	0	0.0	13,165
Queen Street, Woollahra	Ad Valorem – subject to a minimum	0.16810	642.55	70	3	4.3	239,650
Watsons Bay	Ad Valorem – subject to a minimum	0.21220	642.55	19	6	31.6	83,292
Special Rate – H* Environmental & Infrastructure Renewal Levy (All categories & sub-categories)	Base Amount 50% Ad Valorem – 50%	0.006220	81.95	26,257			4,267,192
<b>Sub Total: Gross Rates Levy</b>							<b>40,302,999</b>
<b>Less: Pensioner Rates Rebate (Government)</b>							<b>215,000</b>
<b>Pensioner Rates Rebate (Council)</b>							<b>108,873</b>
<b>Total Net Rates Income</b>							<b>39,979,126</b>

\*H The Environmental and Infrastructure Levy is used to fund Council's Environmental Works and Infrastructure Renewal programs which benefit the local government area as a whole.

STATEMENT OF REVENUE POLICY

## Other Funding Sources:

### **Sale of Assets**

Council has reviewed its use and ownership of operational assets such as plant, equipment and vehicles. Routinely, as part of its cyclical plant and vehicle replacement, Council sells plant and vehicles after they have been replaced. From time to time Council also considers the sale of unmade roadway.

### **Loan Borrowing**

There are no new loan borrowings proposed in the 2019/20 Operational Plan.

### **Schedule of Business for Commercial Activities**

The Council undertakes some activities that are of a commercial nature. These activities include leasing of properties, commercial waste collection services, etc. However, these activities do not fall under the ambit of competitive neutrality guidelines. The Council has no Category One or Category Two businesses.

### **Schedule of Fees & Charges**

For information regarding Council's adopted fees and charges including Council's pricing methodology for determining the prices of goods and services, refer to page 108.





# Fees and Charges





# Fees and Charges

The Fees and Charges Schedule sets the maximum price payable for any particular activity or service provided by Council.

Fees or Charges less than the maximum listed amount are either set by Council through a resolution or by the General Manager or Council Officers through delegated authority.

It is important to note that the Fees or Charges that appear in the following schedule can vary according to the type of activity or user.

For example, differential pricing exists for the users of community halls and open space. The basis for differentiation lies in the categories outlined in the Pricing Policy.

## Pricing Policy

Four Pricing Categories are used in the 2019/20 Fees and Charges to ensure that the range of fees and charges reflect the cost of providing services to the Woollahra Community.

As a matter of policy, Council increases fees and charges each year by at least the CPI where practical unless it would have an adverse impact on forecast revenue or users' capacity to pay. Variations to this are reported to Council and determined.

## Pricing Policy categories:

### ST – Statutory

Statutory Pricing occurs if relevant acts and regulations enable Council to set a fee or charge, or the relevant acts and regulations prescribe a maximum fee for a particular activity.

These charges are legislated by the New South Wales Government across a range of activities and services provided by local government.

### SUB – Subsidised

Under subsidised pricing, the price for service is set below the financial cost of providing that service.

### COST – Cost Recovery

The fee or charge set under cost recovery pricing recovers for Council the cost of providing a service to the community.

### FCR – Full Cost Recovery

Council sets the price for a service or activity to recover the cost of providing a service with a built-in rate of return on any asset being used or a mark-up for the service.

## Fees and Charges – Table of Contents



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## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Activity Approval Applications</b>						
Local Government Act Activity Applications (other than where a specific fee is provided)	FCR	176.00	Exempt	176.00	per application per hour or part hour for assessment	A Minimum fee of \$176 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any determination. Reduced activity application fees may be applied at the discretion of the General Manager for activities such as charity activities.
Charity Clothing Bin Application - (s68C3 - Place a clothing bin in a public place)	SUB	40.00	Exempt	40.00	per application per hour or part hour for assessment	Applications only from charitable organisations for clothing bins located in Council Car Parks. Licence fee applies on approval (see Clothing Bins).
Local Government Activity Application - (s68F7 - Use a standing vehicle or any article for the purpose of selling any article in a public place)	FCR	321.00	Exempt	321.00	per application	
Local Government Activity Application - (s68C3 - Place a waste storage container in a public place)	FCR	1,755.00	Exempt	1,755.00	per application	This fee covers the application and the issue of an activity approval for a period of one year.
Local Government Activity Application - (s68C3 - Place a waste storage container in a public place - per placement)	FCR	320.00	Exempt	320.00	per application	This fee covers the application and the issue of an activity approval for a maximum period of one week.
Local Government Activity Application - (s68F1 - Operate a public car park).	FCR	\$570 + \$2.30 per parking space	Exempt	\$570 + \$2.30 per parking space	\$570 + \$2.30 per parking space	A Minimum fee of \$570 is payable up front. The total fee is calculated on the number of parking spaces and is payable before the release of any determination.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Animals</b>						
<b>Animal Registration</b>						
Animal Lifetime Registration (per dog/cat)						Fees as per Clause 18 of the Companion Animals Regulation 2018 & Companion Animals (Adjustable Fee Amounts) Notice.
Complete Animal	ST	207.00	Exempt	207.00	per animal	
Desexed Animal	ST	58.00	Exempt	58.00	per animal	
Complete Animal - Pensioner Rate	ST	207.00	Exempt	207.00	per animal	
Desexed Animal - Pensioner Rate	ST	24.00	Exempt	24.00	per animal	
<b>Certificate Application Fees</b>						
Complying Development Certificate	FCR	Calculation Examples: $LN(CV) \times CV^I$	10.0%	Calculation Examples: $LN(CV) \times CV^I$ plus 10.0% GST	per application	CV = Contract Value of work I = 0.412 LN = Natural Logarithm.
Minimum Charge	FCR	354.55	35.45	390.00	per application	The minimum charge is for works with an estimated value of works up to \$8,500. For works above this amount the fee is calculated on a sliding scale using the above formula.
\$50,000	FCR	933.67	93.37	1,027.40	per application	All Classifications of Building.
\$100,000	FCR	1,321.86	132.19	1,454.05	per application	All Classifications of Building.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
\$150,000	FCR	1,617.21	161.72	1,778.93	per application	All Classifications of Building.
\$250,000	FCR	2,081.59	208.16	2,289.75	per application	All Classifications of Building.
\$500,000	FCR	2,924.07	292.41	3,216.48	per application	All Classifications of Building.
\$1,000,000	FCR	4,096.06	409.61	4,505.67	per application	All Classifications of Building.
\$2,000,000	FCR	5,723.36	572.34	6,295.70	per application	All Classifications of Building.
\$5,000,000	FCR	8,875.64	887.56	9,763.20	per application	All Classifications of Building.
Neighbour notification of applicable Complying Development Certificates	COST	133.00	Exempt	133.00	per applicable application	Charged on CDC's required to be notified to neighbouring residential occupiers pursuant to Clause 130AB of the Environmental Planning & Assessment Regulation 2000.
<b>Construction Certificate</b>	FCR	Calculation Examples: $LN(CV) \times CV^I$	10.0%	Calculation Examples: $LN(CV) \times CV^I$ plus 10.0% GST	per application	CV = Contract Value of work I = 0.412 LN = Natural Logarithm.



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Minimum Charge	FCR	354.55	35.45	390.00	per application	The minimum charge is for works with an estimated value of works up to \$8,500. For works above this amount the fee is calculated on a sliding scale using the above formula.
\$50,000	FCR	933.67	93.37	1,027.40	per application	All Classifications of Building.
\$100,000	FCR	1,321.86	132.19	1,454.05	per application	All Classifications of Building.
\$150,000	FCR	1,617.21	161.72	1,778.93	per application	All Classifications of Building.
\$250,000	FCR	2,081.59	208.16	2,289.75	per application	All Classifications of Building.
\$500,000	FCR	2,924.07	292.41	3,216.48	per application	All Classifications of Building.
\$1,000,000	FCR	4,096.06	409.61	4,505.67	per application	All Classifications of Building.
\$2,000,000	FCR	5,723.36	572.34	6,295.70	per application	All Classifications of Building.
\$5,000,000	FCR	8,875.64	887.56	9,763.20	per application	All Classifications of Building.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Amendment of Complying Development or Construction Certificates	FCR	CV % of Original Fee <\$150,000 30% \$150,000 to \$500,000 25% \$500,001 to \$1 Million 20% >\$1 Million 15%	10.0%	CV % of Original Fee <\$150,000 30% \$150,000 to \$500,000 25% \$500,001 to \$1 Million 20% >\$1 Million 15% plus 10.0% GST	per application to amend a CDC or CC	CV= Contract Value Note: CDC or CC amendments are made by applying for a NEW certificate these fees apply where a CDC or CC has been issued for substantially the same development.
Compliance Certificates and Miscellaneous Building & Compliance Services	FCR	172.73	17.27	190.00	per hour or part hour	Minimum Fee \$190.
Lodgement Fee - Complying Development Certificate Part 4A Certificate & Notice of Commencement.	ST	Clause 263 of the Environmental Planning and Assessment Regulation	Exempt	36.00	per lodgement	This fee applies to Certificates Issued by Council or Accredited Certifiers and is the maximum permissible by Clause 263(2) of the Environmental Planning & Assessment Regulation 2000.
Occupation Certificates	COST	Class Amount 1 & 10 \$115 per SOU, 2 to 9 \$115 per 200m <sup>2</sup>	17.27	190.00	per application	This fee only applies to developments where Council was appointed the PCA prior to formal PCA Service Agreement. SOU = Sole Occupancy Unit.
Strata Subdivision Certificate	FCR	\$1,200 + \$300 for each lot over two	Exempt	\$1,200 + \$300 for each lot over two		
Torrens Title Subdivision Certificate (Section 6.15 of EP&A Act)	FCR	\$1,200 + \$300 for each lot over two	Exempt	\$1,200 + \$300 for each lot over two		

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Building Certificate Applications	ST	As per Clause 260 of the Environmental Planning & Assessment Regulation 2000	Exempt	250.00	per application	Minimum statutory charge per application. Additional statutory charges apply for the assessment of building certificates for unauthorised work and/or for Class 2 - 9 buildings with a floor area of 200m <sup>2</sup> or more.
Building Certificate Reinspection Fee	ST	As per Clause 260 of the Environmental Planning & Assessment Regulation 2000	Exempt	90.00	per inspection	Minimum statutory charge per additional inspection.
File Retrieval Fee - per Building Certificate	COST	79.00	Exempt	79.00	per application	Charge associated with retrieving files from storage.
<b>Planning Certificates</b>						
Planning Certificates under s10.7(2) - EPA Act 1979	ST	53.00	Exempt	53.00	per certificate	One certificate for each allotment of land.
Planning Certificate under s10.7(5) - EPA Act 1979	ST	80.00	Exempt	80.00	per certificate	One certificate for each allotment of land.
Planning Certificates under s10.7(2) and s10.7(5) - EPA Act 1979	ST	133.00	Exempt	133.00	per certificate	One certificate for each allotment of land.
Planning Certificates under s10.7 - EPA Act 1979 - Expedites	COST	95.50	Exempt	95.50	per application	Expedite. One certificate for each allotment of land.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Rates Certificates</b>						
Section 603 Certificates (LG Act 1993)	ST	80.00	Exempt	80.00	per certificate	One certificate for each allotment of land. NOTE: This fee is set at the maximum level recommended by the Office of Local Government each year. It will be varied as and when advice is received from the Office.
Section 603 Expedites (LG Act 1993)	COST	95.50	Exempt	95.50	per application	Expedite. One certificate for each allotment of land.
<b>Orders and Notices Certificates</b>						
Notices and orders certificate under s121ZP - EPA Act 1979	COST	104.50	Exempt	104.50	per certificate	Certificate for orders in force and outstanding notices. One certificate per allotment of land.
Notices and orders certificate under s121 ZP expedite - EPA Act	COST	95.50	Exempt	95.50	per application	Expedite. Certificate for orders in force and outstanding notices. One certificate per allotment of land.
Notices and orders certificate under s735A - Local Government Act 1993	COST	104.50	Exempt	104.50	per certificate	Certificate for outstanding notices (being a notice order direction and demand). One certificate per allotment of land.
Notices and orders certificate under s735A expedite - Local Government Act 1993	COST	95.50	Exempt	95.50	per application	Expedite. Certificate for outstanding notices (being a notice order direction and demand). One certificate per allotment of land.
Notices and orders certificate under s121ZP (EPA Act 1979) and s735A (Local Government Act 1993) (combined)	COST	186.00	Exempt	186.00	per certificate	Certificate for orders in force and outstanding notices. One certificate per allotment of land.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Notices and orders certificate under s121ZP (EPA Act 1979) and s735A (Local Government Act 1993) (combined). Expedite.	COST	93.50	Exempt	93.50	per application	Expedite. Certificate for orders in force and outstanding notices. One certificate per allotment of land.
Certificates for Section 735A (LG Act) and Section 121ZP (EP & A Act) plus outstanding orders notices and directions under the Food Act 1989 the Protection of the Environment Operations Act 1997 the Public Health Act 1991 the Roads Act 1993 and the Swimming Pools Act 1992 plus Outstanding Orders notices and directions that the Council may issue under other Acts.	COST	236.00	Exempt	236.00	per application	Certificate for orders in force and outstanding notices under the LG Act EPA Act and other Act. One certificate per allotment of land.
Certificate under Section 735A (LG Act 1993) and s121ZP (EPA Act) plus orders and directions in force and outstanding notices under the Food Act 1989 the Protection of the Environment Operations Act 1997 the Public Health Act 1991 the Roads Act 1993 and the Swimming Pools Act 1992 plus orders and directions in force and outstanding notices that the Council may issue under other Acts. Expedite.	COST	95.50	Exempt	95.50	per application	Expedite. Certificate for orders and directions in force and outstanding notices under LG Act the EPA Act 1979 and other Acts. One certificate for each allotment of land.
<b>Other Certificates</b>						
Section 88G Certificates (Conveyancing Act)	ST	10.00	Exempt	10.00	per certificate	Certificate of amount due under Sect 88G (fines due to Council in relation to failure to comply with positive covenants). Note: fee is \$35 if inspection is required.



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Clothing Bins</b>						
Charity Clothing Bin Application - (S68C3 - Place a clothing bin in a public place)	COST	40.00	Exempt	40.00	per application per hour or part hour for assessment	Applications only from charitable organisations for clothing bins located in Council Car Parks.
Charity Clothing Bin Licences in approved locations	SUB	360.00	Exempt	360.00	per licence valid for 5yrs max.	A minimum fee of \$360.00 is payable up front. The fee is calculated on the hourly rate and is payable before the release of any legal agreement. Protracted negotiations over 5 hours will be charged at \$79 per hour.
<b>Community Development</b>						
Community Activities and Events Attendance fee (up to)	SUB	27.27	2.73	30.00	per event	Fee up to \$30 - partial cost recovery depending on scale & cost of event or program.
Mental Health First Aid manual	SUB	27.27	2.73	30.00	per manual	Mental Health First Aid manual for Mental Health First Aid course.
<b>Compliance Cost Notices - EP&amp;A Act 1979</b>						
<b>Compliance Cost Notices issued under the Environmental Planning &amp; Assessment Act 1979</b>						
In respect of any costs or expenses relating to an investigation that leads to the giving of an order pursuant to the EP&A Act 1979	ST	1,000.00	Exempt	1,000.00	Per Order	Statutory fee as per Clause 281C of the Environmental Planning & Assessment Regulation 2000.
In respect of any costs or expenses relating to the preparation or serving of the notice of the intention to give an order pursuant to the EP&A Act 1979	ST	500.00	Exempt	500.00	Per Notice of Intention	Statutory fee as per Clause 281C of the Environmental Planning & Assessment Regulation 2000.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Council Events</b>						
Woollahra Small Sculpture Prize Entry Fee 2019	COST	40.91	4.09	45.00	Entry Fee	Calendar year
Woollahra Small Sculpture Prize Entry Fee 2020	COST	45.45	4.09	50.00	Entry Fee	Calendar year
<b>Council Reports &amp; Documents</b>						
Annual Report	COST	40.00	Exempt	40.00	per copy	Charge imposed to offset the cost of printing the document.
Delivery program & Operational Plan	COST	40.00	Exempt	40.00	per copy	Charge imposed to offset the cost of printing the document.
Annual Agenda Printing Fee						Annual fee does not apply to local community organisations.
WLPP	COST	948.00	Exempt	948.00	per year	Charge imposed to offset the cost of printing the document.
AAP	COST	948.00	Exempt	948.00	per year	Charge imposed to offset the cost of printing the document.
EP	COST	326.00	Exempt	326.00	per year	Charge imposed to offset the cost of printing the document.
FC&S	COST	326.00	Exempt	326.00	per year	Charge imposed to offset the cost of printing the document.
Council	COST	326.00	Exempt	326.00	per year	Charge imposed to offset the cost of printing the document.
<b>Government Information (Public Access) Act - GIPA Act</b>						Charge imposed to offset the cost of printing the document.
Application fee for individuals about their personal affairs	ST	30.00	Exempt	30.00	per application	Includes 20 hours processing time.
Processing fee for individuals about their personal affairs	ST	30.00	Exempt	30.00	per hour	After 20 hours processing time.
Processing fee for applicant suffering financial hardship (e.g. pensioner, full time student or non- profit organisation)	ST	15.00	Exempt	15.00	per hour	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Application fee for all other requests	ST	30.00	Exempt	30.00	per application	Includes first hour of processing time.
Processing Fee for all other requests	ST	30.00	Exempt	30.00	per hour	Includes first hour of processing time.
Internal Review	ST	40.00	Exempt	40.00	per application	Internal review of Council's decision on a formal Government Information (Public Access) application.
<b>Photocopying undertaken by Council Staff</b>						
A4 pages (Black & White)	COST	1.09	0.11	1.20	per copy	
A3 pages (Black & White)	COST	1.82	0.18	2.00	per copy	
A4 pages (Colour)	COST	1.82	0.18	2.00	per copy	
A3 pages (Colour)	COST	3.45	0.35	3.80	per copy	
Plan Copying up to A1 size	COST	16.82	1.68	18.50	per copy	
<b>Subpoenas</b>						
Documents Subpoenaed						
A4	COST	0.55	0.05	0.60	per page	Charge imposed to offset the cost of scanning the document.
A3	COST	1.82	0.18	2.00	per page	Charge imposed to offset the cost of scanning the document.
First Hour Search Fee (Minimum Fee)	FCR	231.60	Exempt	231.60	1 <sup>st</sup> Hour	Minimum charge for search of subpoenaed documents.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Plan Scanning up to A1 size	COST	8.41	0.84	9.25	per page	Charge imposed to offset the cost of scanning the document.
Subsequent Search Fees	FCR	132.10	Exempt	132.10	Subsequent 1/2 Hour	
<b>Storage Medium</b>						
Documents Subpoenaed photocopying fees - A4	COST	1.20	Exempt	1.20	per Copy	Fees charged by supplier.
USB	COST	9.09	0.91	10.00	per USB	Charge imposed to offset cost of supplying a USB.
Documents Subpoenaed photocopying fees - A2 - A0	COST	17.40	Exempt	17.40	per Copy	Fees charged by supplier.
CD-Rom	COST	1.00	0.10	1.10	per CD-Rom	Charge imposed to offset the cost of supplying a CD-Rom.
<b>File Retrieval Fees</b>						
File Retrieval Fee - per file part	COST	27.60	Exempt	27.60	Per file part	Charge associated with retrieving a file from storage.
File Retrieval Fee - per DA & Sec 96 application	COST	79.00	Exempt	79.00	Per Application	Charge associated with retrieving files from storage.
File Retrieval Fee - per Building Certificate	COST	79.00	Exempt	79.00	Per Application	Charge associated with retrieving files from storage
<b>Development Application Fees</b>						
Works including erection carrying out of work or demolition						Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Up to \$5,000	ST	110.00	Exempt	110.00	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
\$5,001 - Less than \$50,000	ST	\$170 + \$3 for each \$1,000 (or part of \$1,000)	Exempt	\$170 + \$3 for each \$1,000 (or part of \$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
\$50,001 - \$250,000	ST	\$352 + \$3.64 for each \$1,000 (or part of \$1,000) over \$50,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	Exempt	\$352 + \$3.64 for each \$1,000 (or part of \$1,000) over \$50,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
\$250,001 - \$500,000	ST	\$1,160 + \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	Exempt	\$1,160 + \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
\$500,001 - \$1,000,000	ST	\$1,745 + \$1.64 for each \$1,000 (or part of \$1,000) over \$500,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	Exempt	\$1,745 + \$1.64 for each \$1,000 (or part of \$1,000) over \$500,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
\$1,000,001 - \$10,000,000	ST	\$2,615 + \$1.44 for each \$1,000 (or part of \$1,000) over \$1,000,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	Exempt	\$2,615 + \$1.44 for each \$1,000 (or part of \$1,000) over \$1,000,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
More than \$10,000,000	ST	\$15,875 + \$1.19 for each \$1,000 (or part of \$1,000) over \$10,000,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	Exempt	\$15,875 + \$1.19 for each \$1,000 (or part of \$1,000) over \$10,000,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
Advertising structures	ST	\$285 plus \$93 for each advertisement in excess of 1 or the fee calculated using the above table - whichever is the GREATER	Exempt	\$285 plus \$93 for each advertisement in excess of 1 or the fee calculated using the above table - whichever is the GREATER	per application	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>New dwelling house with value not exceeding \$100,000</b>	ST	\$455 (Includes PlanFIRST Levy of \$64.00)	Exempt	\$455 (Includes PlanFIRST Levy of \$64.00)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
<b>Subdivisions</b>						
Land Subdivision - involving the opening of a public road	ST	\$665 plus \$65 per additional lot	Exempt	\$665 plus \$65 per additional lot	per application	
Land Subdivision - not opening a public road	ST	\$330 plus \$53 per additional lot	Exempt	\$330 plus \$53 per additional lot	per application	
Strata Title Subdivision	ST	\$330 plus \$65 per additional lot	Exempt	\$330 plus \$65 per additional lot	per application	
<b>Development not involving erection of a building, carrying out of work, subdivision of land or demolition such as a change of use or the removal or pruning of a heritage tree</b>	ST	285.00	Exempt	\$285.00	per application	
<b>Additional fee – designated development</b>	ST	\$920 plus fee calculated elsewhere	Exempt	\$920 plus fee calculated elsewhere	per application	
<b>Additional fees – development requiring concurrence from another authority</b>	ST	\$140 per concurrence authority	Exempt	\$140 per concurrence authority	per concurrence authority	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Concurrence fee payable to the concurrence authority	ST	\$320 per concurrence authority to be referred to the authority	Exempt	\$320 per concurrence authority to be referred to the authority	per concurrence	
<b>Additional fees - integrated development</b>	ST	\$140 per approval authority	Exempt	\$140 per approval authority	per approval authority	
Approval fees - integrated development	ST	\$320 per other approval body to be referred to that approval authority	Exempt	\$320 per other approval body to be referred to that approval authority	per approval authority	
<b>Note: Under Section 254 of the Environmental Planning &amp; Assessment Regulation if two or more fees are applicable the maximum fee is the sum of those fees.</b>						
<b>Additional fees - advertising &amp; neighbour notification</b>						
- Applications less than \$100,000	ST	274.00	Exempt	274.00	per application	
- Applications \$100,000 to \$499,999	ST	475.00	Exempt	475.00	per application	
- Applications \$500,000 to \$749,999	ST	628.00	Exempt	628.00	per application	
- Applications \$750,000 or above	ST	985.00	Exempt	985.00	per application	
- Applications requiring extensive notification	ST	1,105.00	Exempt	1,105.00	per application	e.g. Development where impacts have the potential to affect the amenity of an entire neighbourhood or precinct.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
- Designated Development	ST	2,220.00	Exempt	2,220.00	per application	
- Advertised Development	ST	1,105.00	Exempt	1,105.00	per application	
- Prohibited Development	ST	1,105.00	Exempt	1,105.00	per application	
File Retrieval Charge imposed on EVERY NEW DA & Section 96 lodged	COST	79.00	Exempt	79.00	per application	
<b>Note: Flat rate charge for the retrieval of archival records to be used in the assessment of the application</b>						

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Replacement Development Application Fee</b>	COST	50% of the Original DA fee where the assessment report is in draft or in the opinion of Council the amendments are minor and will not require a substantial re-assessment. 75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined or in the opinion of Council the changes are such that will require substantial re-assessment	Exempt	50% of the Original DA fee where the assessment report is in draft or in the opinion of Council the amendments are minor and will not require a substantial re-assessment. 75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined or in the opinion of Council the changes are such that will require substantial re-assessment	per replacement application	Permitted under Clause 55 of the EP&A Regulation 2000 provides: "A development application may be amended or varied by the applicant (but only with the agreement of the consent authority) at any time before the application is determined". This fee applies to replacement development applications (clause 90 of EPA Reg 2000) applications lodged by the applicant and the fee depends upon the extent of assessment work already completed. This fee does not apply where Council has in writing requested the Applicant to amend the plans. This fee recognises that the original DA fee is often expended assessing applications later amended by applicants at their own initiative and more commonly when they become aware that the original DA may not receive favourable consideration. This fee is in addition to any additional advertising or integrated assessment fees that may be required.



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>PLUS: 1. Advertising &amp; Neighbour Notification</b>						
- Applications less than \$100,000	ST	274.00	Exempt	274.00	per replacement	
- Applications \$100,000 to \$499,999	ST	475.00	Exempt	475.00	per replacement	
- Applications \$500,000 to \$749,999	ST	628.00	Exempt	628.00	per replacement	
- Applications \$750,000 or above	ST	985.00	Exempt	985.00	per replacement	
- Applications requiring extensive notification	ST	1,105.00	Exempt	1,105.00	per replacement	
<b>PLUS: 2. File Retrieval</b>	COST	79.00	Exempt	79.00	per application	
Determinations and Decisions Subject to Review - Section 8.2 of the EP&A Act	ST	75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined.	Exempt	75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined.	per application	
Review of a DA that does not involve the erection of a building the carrying out of a work or the demolition of a work or building	ST	50% of the original DA fee	Exempt	50% of the original DA fee	per application	
Review of a DA that involves the erection of a dwelling house costing \$100,000 or less	ST	190.00	Exempt	190.00	per application	
<b>All other Review Applications:</b>						
Up to \$5,000	ST	55.00	Exempt	55.00	per application	
\$5,001 - \$250,000	ST	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	Exempt	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	per application	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
\$250,001 - \$500,000	ST	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	Exempt	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	per application	
\$500,001 - \$1,000,000	ST	\$712+ \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	Exempt	\$712+ \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	per application	
\$1,000,001 - \$10,000,000	ST	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	Exempt	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	per application	
More than \$10,000,000	ST	\$4,737+ \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	Exempt	\$4,737+ \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	per application	
<b>Advertising &amp; Neighbour Notification as required under Determinations and Decisions Subject to Review - Section 8.2 of the EP&amp;A Act</b>						
- Applications less than \$100,000	ST	274.00	Exempt	274.00	per application	
- Applications \$100,000 to \$499,999	ST	475.00	Exempt	475.00	per application	
- Applications \$500,000 or above	ST	693.60	Exempt	693.60	per application	
PLUS: 1. File Retrieval	COST	79.00	Exempt	79.00	per application	
<b>Request for Review of Decision to Reject a Development Application under Section 8.2 EP&amp;A Act of the</b>						

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
up to \$100,000	ST	55.00	Exempt	55.00	per application	
\$100,001 - \$1,000,000	ST	150.00	Exempt	150.00	per application	
more than \$1,000,001	ST	250.00	Exempt	250.00	per application	
<b>DA Modification - Section 4.55 of EP&amp;A Act</b>						
<b>Section 4.55 (2) General Modifications:</b>						
If the original DA fee was less than \$100	ST	50% of original DA fee	Exempt	50% of original DA fee	per application	
If original DA fee was \$100 or more,						
where the original DA did not involve the erection of a building the carrying out of a work or the demolition of a work or building	ST	50% of original DA fee	Exempt	50% of original DA fee	per application	
where the original DA involves the erection of a dwelling house costing \$100,000 or less	ST	190.00	Exempt	190.00	per application	
modification applications in respect to any other development,						
Up to \$5,000	ST	56.00	Exempt	56.00	per application	
\$5,001 - \$250,000	ST	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	Exempt	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	per application	
\$250,001 - \$500,000	ST	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	Exempt	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	per application	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
\$500,001 - \$1,000,000	ST	\$712+ \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	Exempt	\$712+ \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	per application	
\$1,000,001 - \$10,000,000	ST	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	Exempt	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	per application	
More than \$10,000,000	ST	\$4,737+ \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	Exempt	\$4,737+ \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	per application	
<b>Additional fee where Section 4.55 application requires advertising and neighbour notification</b>						
- Applications less than \$100,000	ST	274.00	Exempt	274.00	per application	
- Applications \$100,000 to \$499,999	ST	475.00	Exempt	475.00	per application	
- Applications \$500,000 or above	ST	693.60	Exempt	693.60	per application	
PLUS: 1. File Retrieval	COST	79.00	Exempt	79.00	per application	
<b>Section 4.55 (1A) - Modifications involving minimal environmental impact (Planning Officer to determine)</b>	ST	\$645 or 50% of the original DA fee whichever is the LESSER	Exempt	\$645 or 50% of the original DA fee whichever is the LESSER	per application	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
PLUS: 1. Advertising & Neighbour notification	ST	274.00	Exempt	274.00	per application	
PLUS: 2. File Retrieval	COST	79.00	Exempt	79.00	per application	
<b>Formal Pre-Lodgement of DA Advice Service</b>						
Alterations & additions up to 50% envelope change, or development proposals not requiring works such as change of use	SUB	510.00	51.00	561.00	per meeting	
New dwellings	SUB	1,020.00	102.00	1,122.00	per meeting	
New Residential Flat Buildings and commercial development	SUB	2,241.82	224.18	2,466.00	per meeting	
<b>External Access Consultants Fee</b>	COST	Quoted Consultant Fee	Exempt	Quoted Consultant Fee	Per application	Applicants that submit a claim under the Access DCP for exceptional circumstances.
<b>DA History/Property Enquiry (requires a written response)</b>	COST	173.00	Exempt	173.00	per hour or part hour	A Minimum fee of \$173.00 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any documents the property history report.
<b>Plan Perusal</b>						
Application	COST	28.00	Exempt	28.00	per plan	
File Retrieval per application	COST	79.00	Exempt	79.00	per application	



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Heritage Works without Consent</b>						
Application under clause 5.10(3) of Woollahra LEP 2014	COST	118.00	Exempt	118.00	per application	
<b>Dinghy Storage</b>						
Residents one year hire	COST	116.36	11.64	128.00	One Year	Hire of dinghy storage facility or designated storage area.
Non Residents one year hire	COST	209.09	20.91	230.00	One Year	
<b>Documents Plans &amp; Maps</b>						
<b>Local Environmental Plans (LEPs)</b>						
<b>Woollahra Local Environmental Plan 1995</b>						
Written instrument	COST	19.00	Exempt	19.00	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Woollahra Local Environmental Plan 2014						
Written instrument	COST	22.00	Exempt	22.00	per plan	
<b>Development Control Plans</b>						
Paddington Heritage Conservation Area DCP 2007	COST	47.00	Exempt	47.00	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Residential DCP 2003	COST	80.00	Exempt	80.00	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Rose Bay Centre DCP	COST	80.00	Exempt	80.00	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Double Bay Centre DCP	COST	54.50	Exempt	54.50	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Edgecliff Commercial Centre DCP	COST	19.00	Exempt	19.00	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Watsons Bay DCP	COST	57.50	Exempt	57.50	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Woollahra HCA DCP	COST	57.50	Exempt	57.50	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Woollahra DCP 2015	COST	54.50	Exempt	54.50	per plan	
Neighbourhood Centres DCP	COST	53.50	Exempt	53.50	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Parking DCP	COST	19.50	Exempt	19.50	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Urban Design Study/Public Domain Improvement Program</b>						
Rose Bay Centre	COST	56.00	Exempt	56.00	per plan	
Double Bay Centre	COST	56.00	Exempt	56.00	per plan	
<b>Development Contributions Plan (Section 7.12 EPA Act)</b>						
Woollahra Section 94A Development Contributions Plan 2005	COST	23.75	Exempt	23.75	per plan	
<b>Contribution Plans (Section 7.11 EPA Act)</b>						
Woollahra Section 94 Contributions Plan 2002	COST	23.75	Exempt	23.75	per plan	
<b>PDF Maps-Woollahra LEP</b>						
<b>Aerial Photography Map (Colour Print)</b>						
A0	COST	64.30	Exempt	64.30	per page	
A1	COST	34.20	Exempt	34.20	per page	
A2	COST	19.20	Exempt	19.20	per page	
A3	COST	7.45	Exempt	7.45	per page	
A4	COST	3.80	Exempt	3.80	per page	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Cadastral Mapbooks</b>						
A3 Cadastral Mapbook	COST	156.10	Exempt	156.10	per mapbook	Scale approximately 1:2,750.
A3 Cadastral Mapbook single page	COST	3.80	Exempt	3.80	per page	Scale approximately 1:2,750.
A2 Cadastral Mapbook	COST	497.00	Exempt	497.00	per mapbook	Scale approximately 1:2,000.
A2 Cadastral Mapbook single page	COST	11.80	Exempt	11.80	per page	Scale approximately 1:2,000.
<b>Basic Map (Colour Print)</b>						
A0	COST	34.20	Exempt	34.20	per page	
A1	COST	19.20	Exempt	19.20	per page	
A2	COST	11.80	Exempt	11.80	per page	
A3	COST	3.80	Exempt	3.80	per page	
A4	COST	1.90	Exempt	1.90	per page	
<b>LEP Maps (Land use, height...etc)</b>						
A0 Whole of LGA Map	COST	34.20	Exempt	34.20	per page	Cost per map.
A1 Whole of LGA Map	COST	19.20	Exempt	19.20	per page	Cost per map.
A2 Whole of LGA Map	COST	11.80	Exempt	11.80	per page	Cost per map.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
A3 Grid Mapbook	COST	200.00	Exempt	200.00	per mapbook	Includes complete published map series (bound & covered).
<b>Customised Maps</b>						
Customised Maps (size A0 A1 A2 A3 & A4)	FCR	163.20	Exempt	163.20	per hour	Per hour additional to printing cost (minimum 1/2 hour charge).
<b>Environmental Enforcement</b>						
Environmental Enforcement Levy (Compliance Levy)	SUB	0.1% (0.001) x estimated cost of works. Minimum levy \$75, Maximum levy \$5,000	Exempt	0.1% (0.001) x estimated cost of works. Minimum levy \$75, Maximum levy \$5,000	per application	To be levied on every NEW development application (also applicable if no work is proposed by the development application). Will partly offset the costs associated with providing Council's regulatory services relating to certification and other post development investigations.
<b>Filming And Still Photography</b>						
<b>Filming on Council property including roads and parks</b>						



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
No Application Fee - non-refundable Ultra Low Impact	ST					No Application Fee (Ultra Low Impact) Consideration based on: No more than 10 crew; No disruption is caused to Council's stakeholder retailers or motorists or other events in the vicinity of the activities; Activities are contained to footways or public open space areas only; Public safety is maintained at all times during the conduct of the activities; Vehicles associated with the conduct of the activities are legally parked at all times and not driven onto footways parks or plaza areas. Supporting documentation required.
Application Fee - non-refundable Low Impact	ST	150.00	Exempt	150.00	per application	Application Fee non refundable (Low Impact) Consideration based on: 11 to 25 crew, No more than 4 trucks / vans; No construction; Minimal equipment / lighting; Small or no unit base required, 1 to 2 locations. Supporting documentation required.
Application Fee - non-refundable Medium Impact	ST	300.00	Exempt	300.00	per application	Application Fee non refundable (Medium Impact). Consideration based on: 26 to 50 crew; No more than 10 trucks / vans; Some construction; Equipment used eg. dolly cranes jibs etc; Unit base required, No more than 4 locations. Supporting documentation required.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Application Fee - non-refundable High Impact	ST	500.00	Exempt	500.00	per application	Application Fee non refundable (High Impact). Consideration based on: > 50 crew; > 10 trucks / vans; Significant construction; Extensive Equipment; Large unit base required; > 4 locations. Supporting documentation required.
Parking Plans and / or Unit Base	ST	150.00	Exempt	150.00	per application	All filming on private property must comply with SEPP4. Council is required to approve parking plans and / or unit base for any production filming on private property or areas not controlled by Council.
Catering in a public park	SUB	62.72	6.27	69.00	per hour	Greater than 20 crew and cast members.
Traffic Control Assessment - Low (Stop/Go traffic control on local or Council managed road)	ST	100.00	Exempt	100.00	per plan	Stop/Go traffic control on local or Council managed road. Police consultation and Traffic Management Plan required.
Traffic Control Assessment - Medium (Stop/Go traffic control on multi-lane or state road)	ST	300.00	Exempt	300.00	per plan	Stop/Go traffic control on multi-lane or state road. Police and RTA consultation and Traffic Management Plan required.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Amendment to application	ST	75% of application fee (non refundable)	Exempt	75% of application fee (non refundable)		An additional 75% of the application fee will apply if: 1. a major revision arises where significant changes occur in the timing and nature of the filming activity, and 2. where this could seriously disrupt arrangements made by surrounding businesses and resident's in anticipation of the filming activity, or 3. where the approval required the consideration of a number of new matters by Council.
Bond		\$500.00 to \$5,000.00	Exempt	\$500.00 to \$5,000.00	per application	Bond (refundable) required as per Council discretion and depending on location nature of plant and equipment and the size of the shoot. Bond for Traffic Management is subject to quotation.
Signage Bond		100.00	Exempt	100.00	per sign	Bond refundable. Council reserves the right to withhold the bond.
<b>Still Photography</b>						
Still Photography Lodgement Fee	SUB	171.00	Exempt	171.00	per application	To be paid prior to assessment of application.
Bond		570.00	Exempt	570.00	per application	Bond taken depending on location nature of plant & equipment and the size of the shoot.
Late Fee (less than 7 working days notice)	SUB	171.00	Exempt	171.00	per application	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Late Fee (less than 3 working days notice)	SUB	250.00	Exempt	250.00	per application	
Cancellation Fee	SUB	171.00	Exempt	171.00	per application	
NSW & Australia Tourist Commission/SBS/ABC	SUB	100% of the lodgement fee and 25% of the scheduled location fee	Exempt	100% of the lodgement fee and 25% of the scheduled location fee		Supporting documents required.
Community Service/Announce/Non-profit/Children's TV/Public Health Issues/Non-profit Documentaries/News/Current Affairs	SUB	All fees waived, no lodgement fee	Exempt	All fees waived, no lodgement fee		Supporting documents required.
Cable TV News and documentaries only	SUB	100% of the lodgement fee and 25% of the scheduled location fee	Exempt	100% of the lodgement fee and 25% of the scheduled location fee		Supporting documents required.
<b>Students</b>						Supporting documents required. Maximum 30 students on location at any one time.
Student Lodgement fee (under 4 hrs)	SUB	Waive fee	Exempt	Waive fee		
Student Lodgement fee (over 4 hrs)	SUB	Waive fee	Exempt	Waive fee		
<b>Location Fees</b>						
Location Fees Commercial Companies	SUB	171.00	Exempt	171.00	per hour	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Fire Safety</b>						
Annual Fire Safety Certificates Lodgement	FCR	94.00	Exempt	94.00	per lodgement	This fee applies to each Annual Fire Safety Statement Lodged.
<b>Fitness Training</b>						
Commercial Fitness Training	SUB	204.55	20.45	225.00	per year	
<b>Food &amp; Health Premises</b>						
Annual Administration Charge per premises	FCR	127.50	Exempt	127.50	charge per registered food premises per year	Annual Administration Charge levied under Clause 12 of the Food Regulation 2010. Charge is for maintenance of required register and routine reporting of Council's activities to the NSW Food Authority. Fee does not apply to a food business that operates for the sole purpose of raising funds for a community or charitable cause.
<b>Food Premises Inspection Charge</b>						
Inspections up to 30 Minutes in duration (including travelling)	FCR	90.00	Exempt	90.00	per inspection up to 30 mins	Inspections up to 30min in duration (including travel time).
Inspections over 30 minutes duration (including travelling)	FCR	176.00	Exempt	176.00	per hour or part hour over 30 mins	Inspections over 30min in duration (including travel time).
<b>Health Premises Inspection Charge</b>						
Health Premises Inspection Charge						Including but not limited to hairdressers barbers beauty salon skin penetration or other premises regulated by legislation.



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Inspections up to 30 minutes in duration (including travelling)	FCR	90.00	Exempt	90.00	per inspection up to 30 mins	Inspections up to 30min in duration (including travel time).
Inspections over 30 minutes duration (including travelling)	FCR	176.00	Exempt	176.00	per hour or part hour over 30 mins	Inspections over 30min in duration (including travel time).
<b>Graffiti Removal</b>						
Request for Council to remove graffiti from private property	COST	Cost	10.0%	Cost plus 10.0% GST		Graffiti removed free of charge if accessible from a public place. At Council's discretion a quote may be provided for removal of graffiti inside private property where graffiti is not accessible from a public place.
<b>Hoarding Fees</b>						
Hoardings other structures or works application fee section 138 Road Act 1993 - (erect a structure or carry out a work in on or over a public road)	FCR	190.00	Exempt	190.00	per application per hour or part hour for assessment	A Minimum fee of \$190.00 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any determination.
Hoarding Rent - section 223 Roads Act 1993	FCR	9.20	Exempt	9.20	per square metre/week	
<b>House Renumbering</b>						
House Renumbering Application Fee	FCR	806.00	Exempt	806.00	per application	Applications to change the street number of a house. Council will if it favourably considers the application issue Order 8 under section 124 of the Local Government Act 1993. The fee covers the administrative costs involved in assessing the application.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
House Renumbering Approval Fee	FCR	806.00	Exempt	806.00	per approval	Covers the administrative costs involved in effecting the re-numbering changes including the process of notifying the relevant public authorities (such as Water Board Energy Australia Post Office Land Titles).
<b>Impounding</b>						
<b>Impounding</b>						Sale of impounded items at public auction
Articles Miscellaneous - Small	FCR	79.00	Exempt	79.00	per item	
Articles Miscellaneous - Large	FCR	295.00	Exempt	295.00	per item	
Shopping Trolley	FCR	79.00	Exempt	79.00	per item	
Signs	FCR	79.00	Exempt	79.00	per item	
Vehicles & Waste Storage Containers	FCR	295.00	Exempt	295.00	per item	
<b>Pound Storage</b>						
Large Article	FCR	45.00	Exempt	45.00	per day or part day	
Small Article	FCR	18.50	Exempt	18.50	per day or part day	
Shopping Trolley	FCR	18.50	Exempt	18.50	per day or part day	
Sign	FCR	18.50	Exempt	18.50	per day or part day	
Vehicles & Waste Storage Containers	COST	Cost	10.0%	Cost plus 10.0% GST		Charges imposed directly from Pickles Auction - Direct Cost Recovery via the sale of abandoned articles via public auction.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Inspection Fees</b>						
Building Inspections (Pre July 1998 DA & BA and additional inspections under PCA Agreement)	SUB	172.73	17.27	190.00	per inspection	This fee applies to each inspection required by pre-1/7/98 BA conditions or additional inspections under PCA Agreement.
Inspection & Miscellaneous Service Fee - Inspections investigations assessment and reporting by Environmental Health Officers Fire Safety Officers Building Surveyors Compliance Officers Rangers Parking Officers under any Act that Council may time to time enforce. Includes inspection of food shops health premises and cooling towers	FCR	172.73	17.27	190.00	per hour or part hour	A Minimum fee of \$190 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any documents. Inspections may include but are not limited to building fire safety places of shared accommodation public car parks food premises hairdressers beauty salons mortuaries skin penetration premises public swimming pools systems subject to legionella regulations.
Boarding House inspection fees pursuant to the Boarding Houses Act 2012	FCR	172.73	17.27	190.00	per hour or part hour	A minimum fee of \$190 per hour, or part thereof, is to be paid to undertake statutory boarding house inspections.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Land and Property</b>						
<b>Leases Licenses Encroachments and other Property transactions</b>	COST	The fees below are based on the estimated average processing time for each transaction / application and is payable before the release of any legal agreement. All legal and valuation costs pertaining to the transaction / application are payable by the applicant. Protracted negotiations over 5 hours will have an additional charge of \$79 per hour.	10.0%	The fees below are based on the estimated average processing time for each transaction / application and is payable before the release of any legal agreement. All legal and valuation costs pertaining to the transaction / application are payable by the applicant. Protracted negotiations over 5 hours will have an additional charge of \$79 per hour. plus 10.0% GST		The fees below are based on the estimated average processing time for each transaction / application and is payable before the release of any legal agreement. All legal and valuation costs pertaining to the transaction / application are payable by the applicant. Protracted negotiations over 5 hours will have an additional charge of \$79 per hour.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Rent for Leases & Licences	COST	rent based upon market rate	10.0%	rent based upon market rate plus 10.0% GST	per square metre	Rents are determined by valuation.
Minor legal transactions/transfers	FCR	88.18	8.82	97.00	per application	This fee is to cover costs for minor legal and/or property transactions that require staff to provide letters or property related research on behalf of private parties. A minimum fee of \$97 is payable up front.
Application to formalise an existing encroachment on Council land (by creation of Easement or Positive Covenant or Lease etc)	FCR	335.45	33.55	369.00	per application	A Minimum fee of \$369.00 is payable up front.
<b>Library Services</b>						
<b>Photocopying Fees</b>						There are four copiers at Woollahra Library. Paddington and Watsons Bay Libraries have one copier at each service point. Woollahra and Paddington Libraries provide colour copying.
A3	COST	0.41	0.04	0.45	per copy	
A4	COST	0.23	0.02	0.25	per copy	
A3 Colour	COST	2.00	0.20	2.20	per copy	
A4 Colour	COST	1.00	0.10	1.10	per copy	
Scanning	COST	0.09	0.01	0.10	per scan	



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Replacement Borrower's Card	COST	4.20	Exempt	4.20	per card	
USB Stick	COST	9.09	0.91	10.00	per item	
Library Bag	COST	4.55	0.45	5.00	per item	
<b>3D Printer</b>						
3D Printer Fee	FCR	\$10 usage fee per item plus 0.20c per gram	10.0%	\$10 usage fee per item plus 0.20c per gram plus 10.0% GST	\$10 usage fee per item plus 0.20c per gram	\$10 usage fee per item plus the weight of the item charged at 0.20c per gram with the minimum weight charge 0.40c.
<b>Reservation Fees</b>						
- Pensioner/Seniors Card/Child	COST	1.50	Exempt	1.50	per item	Fee is payable on making the reservation and is non-refundable.
- Adult	COST	3.00	Exempt	3.00	per item	Fee is payable on making the reservation and is non-refundable.
Inter-Library Loan (outside Public Library Network)	COST	15.00	1.50	16.50	per item	This is a set cost recovery charge which has been passed on by the lending library.
Inter-Library Loan - Public Libraries - Adults	COST	2.73	0.27	3.00	per item	
Inter-Library Loan - Public Libraries - Seniors/Pens/Child	COST	1.36	0.14	1.50	per item	
<b>Fines</b>						
Overdue Books	COST	0.30	Exempt	0.30	per day	Maximum overdue fee \$11.50 per item.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Overdue Fast Read service books	COST	1.00	Exempt	1.00	per day	Maximum overdue fee \$20.00.
<b>Lost Items (or damaged beyond repair)</b>						
Damaged barcode / RFID tags	COST	1.50	Exempt	1.50	per item	
- Minimum charges:						
Adult Non-Fiction Books	COST	11.75	Exempt	11.75	Plus Item Cost	Replacement cost of item plus \$11.75 processing fee.
Adult Fiction Books	COST	11.75	Exempt	11.75	Plus Item Cost	Replacement cost of item plus \$11.75 processing fee.
Junior Books	COST	11.75	Exempt	11.75	Plus Item Cost	Replacement cost of item plus \$11.75 processing fee.
DVDs	COST	11.75	Exempt	11.75	Plus Item Cost	Replacement cost of item plus \$11.75 processing fee.
Magazines	COST	11.75	Exempt	11.75	Plus Item Cost	Replacement cost of item plus \$11.75 processing fee.
Non-Commercial Local History Research	COST	43.00	Exempt	43.00	per hour	For non-commercial research enquiries.\$43 per hour or part there of.
Commercial Local History Research	COST	66.00	Exempt	66.00	per hour	For commercial research enquiries, \$66 per hour or part there of.
Local History Research File Retrieval	SUB	15.00	1.50	16.50	per file part	Charge associated with retrieving a file from storage.
Photographic Reproduction	COST	14.00	Exempt	14.00	Plus Item Cost	This is a service fee which is charged in addition to the actual cost of reproduction for each item.
Commercial usage of photograph from Collection	FCR	63.00	Exempt	63.00	per item per use	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Local History Events and Activities</b>	COST	45.45	4.55	50.00	Maximum \$50.00 per event and activity	Fee will vary. Up to a maximum of \$50 per activity.
<b>Children and Young Adult Activities</b>	COST	45.45	4.55	50.00	Maximum \$50.00 per activity	Fee will vary. Up to a maximum of \$50 per activity.
<b>Adult Activities</b>	COST	45.45	4.55	50.00	Maximum \$50.00 per activity.	Fee will vary. Up to a maximum of \$50 per activity.
<b>Digital Literary Award</b>						
Competition Entry Fee	COST	9.09	0.91	10.00	per entry	Competition entry fee only. Festival attendance fee extra.
<b>Writers &amp; Readers</b>						
Writers & Readers Entry Fee	COST	9.09	0.91	10.00	per entry	
<b>Parks and Reserves</b>						
<b>Park Bookings</b>						
Inspection / Event Supervision Fee	FCR	200.00	20.00	220.00	per hour	Minimum charge of 1 hour.
<b>Hire Fees - Ceremonies</b>						
Ceremonies (Wedding Naming Christening Wakes etc)						
1-50 people	SUB	209.09	20.91	230.00	first hour	The booking fee does not grant exclusive use of the park. Includes bridal photography.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
51-100 people	SUB	376.36	37.64	414.00	first hour	The booking fee does not grant exclusive use of the park. Includes bridal photography.
101 plus people	SUB	445.45	44.55	490.00	first hour	The booking fee does not grant exclusive use of the park. Guest numbers are limited to 120 at most venues. Includes bridal photography.
Additional hourly fee	SUB	104.55	10.45	115.00	each additional hour	Maximum of 3 hours.
<b>Cancellation Fee</b>						
- 2 weeks notice provided	COST	88.18	8.82	97.00	per use	Hire fees will be refunded less the cancellation fee if the applicant gives Council at least 2 weeks notice.
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice.
McKell Park Event Bond		250.00	Exempt	250.00	Per Event	
<b>Wet Weather Retention</b>	COST	88.18	8.82	97.00	per use	Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
<b>Hire Fees - Corporate Social Events (corporate picnics BBQ teambuilding)</b>						
1 - 50 people	SUB	88.18	8.82	97.00	per hour	The booking does not grant exclusive use of the park.
51 - 100 people	SUB	120.91	12.09	133.00	per hour	The booking does not grant exclusive use of the park.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Corporate Event Bond		500.00	Exempt	500.00		Refundable in full after inspection and any damage paid for.
<b>Hire fees - Corporate Events (promotions events for greater than 100 guests and sit down style functions up to 50)</b>						
Corporate Events Fee (promotions events for greater than 100 guests and sit down style functions up to 50) Fee	SUB	237.27	23.73	261.00	per hour	The booking does not grant exclusive use of the park. A maximum of 50 guests at the sit down style function. Special Event bins must be purchased for this style of event.
Corporate Event Bond		500.00	Exempt	500.00		Refundable in full after inspection or any damage paid for.
<b>Cancellation Fee</b>						
- 2 weeks notice provided	COST	88.18	8.82	97.00	per use	Hire fees will be refunded less the cancellation fee if the applicant gives Council at least 2 weeks notice.
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice.
<b>Wet Weather Retention</b>	COST	88.18	8.82	97.00		Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
<b>Hire Fees - Social Events</b>						
Social Events (Picnics Birthdays Reunions Family Gatherings)						The booking fee does not grant exclusive use of the park.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
1 - 20 people	SUB	No charge				No fee required if 20 people or less if low impact
1 - 50 people	SUB	62.73	6.27	69.00	per hour	If high impact, e.g. includes an amusement device, this fee applied for 1-20 people
51 - 100 people	SUB	86.36	8.64	95.00	per hour	
<b>Cancellation Fee</b>						
- 2 weeks notice provided	COST	49.09	4.91	54.00	per use	Hire fees will be refunded less the cancellation fee if the applicant gives Council at least 2 weeks notice.
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice.
<b>Wet Weather Retention</b>	COST	49.09	4.91	54.00	per use	Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
<b>Amusement Devices (Jumping Castles Rides Blow-up Items Sumo Wrestling) and Kindy Farms</b>						
Amusement Device less than 50m <sup>2</sup>	FCR	59.00	Exempt	59.00	per item / amusement	If the footprint of the amusement device is less than 50m <sup>2</sup> .
Amusement Device greater than 50m <sup>2</sup>	FCR	115.00	Exempt	115.00	per item / amusement	If the footprint of the amusement device is greater than 50m <sup>2</sup> . Potential impacts will be assessed prior to approval - price on application.
Bond		100.00	Exempt	100.00	per use	Refundable in full after inspection or any damage paid for.



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Marquees &amp; Fete Stalls</b>						
Marquee less than 50m <sup>2</sup>	SUB	Nil	Exempt	Nil	per use	If the footprint of the marquee is less than 50m <sup>2</sup> there is no charge. Park Hire fee additional.
Marquee between 51m <sup>2</sup> - 100m <sup>2</sup>	SUB	59.09	5.91	65.00	per item	If the footprint of the marquee is between 51m <sup>2</sup> - 100m <sup>2</sup> the fee applies. Marquees over 100m <sup>2</sup> will not be permitted. Park hire fee additional.
Bond		100.00	Exempt	100.00	per use	Refundable in full after inspection or any damage paid for.
<b>Sports Fields Bookings</b>						
Applications to be made in writing. Seasonal hire - 50% of total amount to be paid prior to the commencement of the season. Balance to be paid in full by mid-season. All Schools within the Council area are not charged for use of fields within school hours.						
<b>Cricket (Turf)</b>						
Cricket (Turf) Summer Hire for Trumper Oval	SUB	918.18	91.82	1010.00	per day hire	Available Sunday only.
Seasons Cricket (Turf) at Trumper Park - Summer Season only	SUB	580.00	58.00	638.00	per day hire	Minimum 10 bookings per annum to qualify as a seasonal hirer. Applications to be made in writing. Seasonal hire - 50% of total amount to be paid prior to the commencement of the season. Balance to be paid in full within 14 days of commencement of season. All Schools within the Council area are not charged for the use of fields within school hours.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Cricket (Synthetic)</b>						
Woollahra Oval 2 Woollahra Oval 3 Christison Park Steyne Park Lough Playing Fields Rushcutters Bay Park Cooper Park	SUB	62.73	6.27	69.00	per field per hour	
<b>Cancellation Fee</b>						
- 2 weeks notice provided	COST	49.09	4.91	54.00	per use	
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice.
<b>Wet Weather Retention</b>	COST	49.09	4.91	54.00	per use	Refunds for casual hirers only does not apply to seasonal hirers. Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
<b>Woollahra Oval 1 - Synthetic Sportsfield</b>						
Hire Fee - Standard	FCR	185.45	18.55	204.00	per hour	
Hire Fee - Community/ Not for profit	SUB	92.73	9.27	102.00	per hour	
<b>Cancellation Fee</b>						
- 2 weeks notice provided	COST	49.09	4.91	54.00	per use	
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Wet Weather Retention</b>	COST	49.09	4.91	54.00	per use	Refund only applicable in certain circumstances. Refer to hiring agreement for details.
<b>Hire Fees - All Other Sports e.g. Soccer, AFL, Rugby League, Lacrosse, Athletics etc.</b>						
Trumper Park Woollahra Oval 2 Woollahra Oval 3 Lyne Park Cooper Park Lough Playing Fields Christison Park Rushcutters Bay Park Steyne Park	SUB	62.73	6.27	69.00	per field per hour	Minimum 1 hr booking.
<b>Cancellation Fee</b>						
- 2 weeks notice provided	COST	49.09	4.91	54.00	per use	
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice.
<b>Wet Weather Retention</b>	SUB	49.09	4.91	54.00	per use	Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
<b>Lighting or Electricity</b>	COST	15.45	1.55	17.00	per hour	Charge in addition to hiring fees.
<b>Key Deposit</b>		125.00	Exempt	125.00	Per key	Maximum 4 keys per Club or Organisation per season.
<b>Goal post installation (out of season)</b>	COST	331.82	33.18	365.00	per field	Cost per installation and removal.
<b>Line marking (out of season)</b>	COST	370.91	37.09	408.00	per field per hour	Line marking. Does not include the Synthetic Grass Field.
Bond temporary use of portable football goals Andrew Petrie Oval		500.00	Exempt	500.00		Not required for season hirers*.
Line Marking on Andrew Petrie Oval	COST	500.00-2,000.00	Exempt	POA		Price on Application

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Use of Change Rooms Community / Not for Profit	SUB	31.82	3.18	35.00	per use	Fee per use in addition to park hire fees.
Use of Canteen Community / Not for Profit	SUB	31.82	3.18	35.00	per use	Fee per use in addition to park hire fees.
Use of Change Rooms Corporate Rate	SUB	63.64	6.36	70.00	per use	Fee per use in addition to park hire fees.
Use of Canteen Corporate Rate	SUB	63.64	6.36	70.00	per use	Fee per use in addition to park hire fees.
Bond		150.00-300.00	Exempt	150.00-300.00		
<b>Parking on Reserves</b>						
Parking on Reserves (subject to Council approval)	SUB	3,079.09	307.91	3,387.00	per use	Maximum 300 cars per day.
Bond		12,200.00	Exempt	12,200.00	per use	Refundable deposit after inspection by Council officer or any damage paid for.
<b>Access through public open space for construction and/or occupation of public open space</b>						
Bond		\$500.00 to \$5,000.00	Exempt	\$500.00 to \$5,000.00		Assessed based on the potential impact on the Reserve of the works being undertaken and the period for which access is required.
Application Fee (Access and Occupation)	COST	138.00	Exempt	138.00	per application	
Vehicles & other machinery (e.g. forklifts bobcats)	SUB	102.00	Exempt	102.00	per half day (up to 4 hours)	
Vehicle Access Rate - full day	SUB	178.00	Exempt	178.00	per full day	
Vehicle Access Rate - weekly	SUB	508.00	Exempt	508.00	per week	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Vehicle Access Bond		\$1,000.00 to \$1,500.00	Exempt	\$1,000.00 to \$1,500.00	per use	Assessed based on the potential impact on the Reserve of the works being undertaken and the period for which access is required.
Non-vehicular access - half day	SUB	82.00	Exempt	82.00	per day (up to 4 hours)	
Non-vehicular access - full day	SUB	129.00	Exempt	129.00	per full day	
Non-vehicular access - weekly	SUB	408.00	Exempt	408.00	per week	
Erection of Hoarding / Scaffolding / Construction Compound	SUB	7.65	Exempt	7.65	area occupied (per m <sup>2</sup> ) x fee x weeks	Erection of hoarding / scaffolding / construction compound associated with works on privately owned land. Assessed based on the potential impact on the Reserve of the works being undertaken and the period for which occupation in the Reserve is required.
Gate Opening Service to Parks & Facilities such as Sir David Martin Reserve Marina and hardstand	COST	77.00	Exempt	77.00	per use	To cover cost of security service opening and closing.
<b>Payment Charges</b>						
Dishonoured Cheque Administration Fee (inclusive of bank charges)	FCR	38.18	3.82	42.00	per cheque	
Returned Direct Debit Administration Fee (inclusive of bank charges)	FCR	30.00	3.00	33.00	per transaction	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Credit Card Usage Fee - where the underlying fee or charge is a taxable supply (i.e. includes GST)	COST	0.5% of the transaction amount	10.0%	0.5% of the transaction amount plus 10.0% GST	per transaction	The fee applies to the use of any credit card for making payment to Council for a fee or charge that attracts GST (a taxable supply). At the time of making payment 0.55% will be added to the amount due.
Credit Card Usage Fee - where the underlying fee or charge is not a taxable supply (i.e. does not include GST)	COST	0.55% of the transaction amount	Exempt	0.55% of the transaction amount	per transaction	The fee applies to the use of any credit card for making payment to Council for a fee or charge that does not attract GST.
Interest on Overdue Rates & Annual Charges	ST	7.5% per annum on the overdue amount	Exempt	7.5% per annum on the overdue amount		This is the maximum amount of interest as advised by the Minister for Local Government under Section 566(3) of the Local Government Act 1993. If it is varied after the adoption of the Fees & Charges the new maximum interest rate will be applied.
<b>PCA Service Fees</b>						
Principal Certifying Authority Service Agreement (CV)	FCR	Calculation: $LN(CV) \times CV^{\wedge} I$	10.0%	Calculation: $LN(CV) \times CV^{\wedge} I$ plus 10.0% GST	per agreement	CV = Contract Value of work I = 0.43 LN = Natural Logarithm.
Minimum Charge		531.82	53.18	585.00	per agreement	The minimum charge is for works with an estimated value of works up to \$12,000. For works above this amount the fee is calculated on a sliding scale using the above formula.
\$50,000	FCR	1,159.23	115.92	1,275.16	per agreement	All Classifications of Building.



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
\$100,000	FCR	1,664.13	166.41	1,830.54	per agreement	All Classifications of Building.
\$150,000	FCR	2,052.53	205.25	2,257.78	per agreement	All Classifications of Building.
\$250,000	FCR	2,669.04	266.90	2,935.94	per agreement	All Classifications of Building.
\$500,000	FCR	3,801.61	380.16	4,181.77	per agreement	All Classifications of Building.
\$1,000,000	FCR	5,399.66	539.97	5,939.63	per agreement	All Classifications of Building.
\$2,000,000	FCR	7,650.91	765.02	8,415.21	per agreement	All Classifications of Building.
\$5,000,000	FCR	12,083.11	1208.31	13,291.42	per agreement	All Classifications of Building.
<b>Principal Certifying Authority Service Agreement entered into retrospectively</b>	FCR	20% loading to be applied to the standard PCA fees when Council is retrospectively appointed as the PCA	10.0%	20% loading to be applied to the standard PCA fees when Council is retrospectively appointed as the PCA plus 10.0% GST		If Council is appointed as the PCA once work has commenced or at the conclusion of a project a loading is to be applied to cover the additional work that is likely to be required. In these circumstances Council cannot decline appointment.
<b>Planning Requests</b>						
<b>Request for planning control changes</b>						
Pre-application consultation service	COST	2,665.00	Exempt	2,665.00	per request	Service for attending meeting, assessing information and providing written response. Additional fee \$670.00 for further meetings.
Pre-application consultation service - subsequent meetings	COST	670.00	Exempt	670.00	per meeting	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Minor planning proposal</b>						
Stage 1 - up to gateway determination	COST	16,840.00	Exempt	16,840.00	per proposal	All steps up to and including submission of planning proposal to Department of Planning & Environment for gateway determination if endorsed by Council. May include changes to Woollahra DCP 2015.
Stage 2 - post gateway determination	COST	8,470.00	Exempt	8,470.00	per proposal	All steps up to publications of the amending LEP subject to Council support. May include changes to Woollahra DCP 2015.
<b>Major planning proposal</b>						
Stage 1 - up to gateway determination	COST	40,950.00	Exempt	40,950.00	per proposal	All steps up to and including submission of planning proposal to Department of Planning & Environment for gateway determination if endorsed by Council. May include changes to Woollahra DCP 2015.
Stage 2 - post gateway determination	COST	24,440.00	Exempt	24,440.00	per proposal	All steps up to publications of the amending LEP subject to Council support. May include changes to Woollahra DCP 2015.
<b>Additional fees and charges</b>						
Consultants engaged by Council	COST	At cost plus 10% administration charge	10.0%	At cost plus 10% administration charge plus 10.0% GST		Independent advice to Council provided by specialists.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Public hearing	COST	At cost plus 10% administration charge	10.0%	At cost plus 10% administration charge plus 10.0% GST		Mandatory for reclassification of land. Hearing conducted and reported by independent consultant.
Unforeseen tasks	COST	280.00	Exempt	280.00	per hour	Various tasks and functions
<b>Preschool</b>						
2020 Preschool fee - children aged 4 by 31 July 2020 (up to)	COST	67.00	Exempt	67.00	per day per child	Fee for 2020 Calendar Year - may be further reduced depending on NSW government subsidy.
2019 Preschool fee - children aged 4 by 31 July 2019 (up to)	COST	65.00	Exempt	65.00	per day per child	Fee for 2019 Calendar Year - may be further reduced depending on NSW government subsidy.
2020 Preschool fee - children aged 4 after 31 July 2020	COST	83.00	Exempt	83.00	per day per child	Fee for 2020 Calendar Year.
2019 Preschool fee - children aged 4 after 31 July 2019	COST	76.00	Exempt	76.00	per day per child	Fee for 2019 Calendar Year.
2020 Preschool fee - reduced rate for eligible families (up to)	COST	15.00	Exempt	15.00	per day per child	Fee for 2020 Calendar Year.
2019 Preschool fee - reduced rate for eligible families	COST	10.00	Exempt	10.00	per day per child	Fee for 2019 Calendar Year.
Entertainment Fee - 2020	COST	36.36	3.64	40.00	per term per child	Fee for 2020 Calendar year.
Entertainment Fee - 2019	COST	36.36	3.64	40.00	per term per child	Fee for 2019 Calendar Year.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Wait List Fee - 2020	COST	41.82	4.18	46.00	per child	Fee for 2020 Calendar Year.
Wait List Fee - 2019	COST	41.82	4.18	46.00	per child	Fee for 2019 Calendar Year.
Excursions - 2020	COST	18.18	1.82	20.00	per excursion	Fee for 2020 Calendar Year.
Excursions - 2019 (up to)	COST	18.18	1.82	20.00	per excursion	Fee for 2019 Calendar Year.
Hats - 2020	COST	20.00	2.00	22.00	per hat	Fee for 2020 Calendar Year.
Hats - 2019	COST	20.00	2.00	22.00	per hat	Fee for 2019 Calendar Year.
Bond - 2020		300.00	Exempt	300.00	booking	Fee for 2020 Calendar Year - refundable for starters at end of attendance with adequate notice/non-refundable for non-starters.
Bond - 2019		300.00	Exempt	300.00	booking	Fee for 2019 Calendar Year - refundable for starters at end of attendance with adequate notice/non-refundable for non-starters.
2019 and 2020 Enrolment Fee (non-refundable)	COST	90.91	9.09	100.00	per child	Fee for 2019 Calendar year - new children only
Late Fee - 2019 and 2020 calendar year - per 15 minutes or part thereof	COST	20.91	2.09	23.00	Each 15 minutes or part thereof	Fee for 2019 and 2020 Calendar Year.
<b>Roads and Footpaths</b>						
<b>NOTE: for large restorations a further discounted restoration fee may be negotiated with Council's Manager Civil Operations</b>						
<b>Road and Footpath Restoration</b>						
Road Opening Administration Fee for restorations to be carried out by Utility Authorities or their nominated contractors	FCR	120.35	Exempt	120.35		\$120.35 per restoration up to 10m <sup>2</sup> plus \$10.00 per 1m <sup>2</sup> thereafter.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Road Opening Permit Administration Fee for restorations to be carried out by Council or its contractors	FCR	362.00	Exempt	362.00	per permit	Equivalent to 1.5 hours processing time including 3 inspections (at \$198.00 per hour) plus application fee of \$65.00. Additional charges at \$198.00 per hour or part hour for inspection and supervision in excess of 1.5 hours. Minimum charge is the Permit Administration Fee plus restoration charge (below) for 1m <sup>2</sup> of the surface type to be opened.
<b>Restorations Charges (m<sup>2</sup>) - see below:</b>						
<b>Road Pavements: 10% discount &gt; 50m<sup>2</sup></b>						
<b>Road Pavements</b>						
Asphalt (50mm) on Concrete base (200mm) [Dowelled and Reinforced] (m <sup>2</sup> )	FCR	763.47	Exempt	763.47	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing sub grade to construct 200mm thick reinforced (SL82) 40 MPa concrete slab with 16mm dowel expansion/construction joints, Supply and lay 30mm AC10 as specified including application of tack coat.
Asphaltic concrete on road base (m <sup>2</sup> ) wearing course only 50mm AC 10	FCR	334.36	Exempt	334.36	per square metre	Includes all required traffic control and site establishment costs. Saw cut or mill to min depth 50mm. compact subgrade, supply and compact road base (DGB 20) and 50mm AC 10 or AC14 as specified.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Concrete 200mm[dowelled and reinforced] (m <sup>2</sup> )	FCR	569.31	Exempt	569.31	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing sub grade to construct 200mm thick reinforced (SL82) 40 MPa concrete slab with 16mm dowel expansion/construction joints.
<b>Footpaths: 10% discount &gt; 50m<sup>2</sup></b>						
Asphalt 50mm on 75mm concrete base(m <sup>2</sup> )	FCR	365.57	Exempt	365.57	per square metre	Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. 75 mm thick with 20MPa concrete and 40mm AC5 surface.
Asphalt 25mm on road base (m <sup>2</sup> )	FCR	196.25	Exempt	196.25	per square metre	Saw cut or mill to min depth 40mm. Excavate dispose of material by Contractor's plant to a tip site arranged by the Contractor, compact sub grade, supply and compact base layer (DGB 20) and 40mm AC5 surface.
Concrete 75mm (m <sup>2</sup> )	FCR	215.68	Exempt	215.68	per square metre	Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. 75 mm thick with 20MPa concrete and broom finish.



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Concrete 75mm (m <sup>2</sup> ) Paddington Mix Concrete	FCR	254.44	Exempt	254.44	per square metre	Concrete footpaths in the Paddington Heritage DCP area must be restored using Paddington Mix washed concrete finish. Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. 75 mm thick "Paddington Mix Concrete" washed finished with 20MPa concrete.
Pavers 25mm sand bedding and 100mm DGB 20 (m <sup>2</sup> )	FCR	209.20	Exempt	209.20	per square metre	An additional cost will be charged for the supply of replacement paving at cost. Includes delivery of pavers to site from Council Depot. Excavate, remove spoil to an approved tip by Contractor's plant, supply and place sand bed to depth of 35 mm, Work as per pattern drawing supplied by the Council, or to a nominated existing pattern, and fill gaps with Sydney sand (supplied by the contractor).

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Pavers on 25mm sand bedding and Concrete Basecourse (m <sup>2</sup> )	FCR	282.54	Exempt	282.54	per square metre	An additional cost will be charged for the supply of replacement paving at cost. Reconstruct the concrete base (100mm thick) and dowel to existing with 16mm diameter hot dipped galvanised dowels x 400mm long at 1000mm centres. Includes delivery to site from Council Depot by Contractor. Supply and place cement sand bed to depth of 20mm, Work as per pattern drawing supplied by the Council, or to a nominated existing pattern and fill gaps with cement/sand mix. Supply of 20 MPa concrete, dowels, cement/sand mix, and mastic joint by contractor.
Kerb Access Ramp (0.6m wings) Black Oxide Concrete	FCR	1,668.11	Exempt	1,668.11	per item	Price to restore kerb access ramp to meet required Australian Standard. Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. All materials including 20 Mpa black oxide coloured concrete.
Kerb Access Ramp (1.2m wings) Black Oxide Concrete	FCR	1,929.07	Exempt	1,929.07	per item	Price to restore kerb access ramp to meet required Australian Standard. Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. All materials including 20 Mpa black oxide coloured concrete.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Grass verge- including approved turf and soil (m <sup>2</sup> )	FCR	59.36	Exempt	59.36	per square metre	Includes establishment and maintenance as per Councils specification. 3 months of watering to establish. Establish grass verge matching the existing adjacent species.
<b>Vehicular Driveways: 10% discount &gt; 50<sup>2</sup>m</b>						
Concrete residential driveway (100mm) (m <sup>2</sup> )	FCR	231.85	Exempt	231.85	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing base and placement of mastic joints. All materials shall be supplied by the Contractor. 100 mm thick residential driveway with 32 MPa concrete and broom finish.
Concrete commercial driveway (150mm reinforced) (m <sup>2</sup> )	FCR	326.76	Exempt	326.76	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing base and placement of mastic joints. All materials shall be supplied by the Contractor. 150 mm thick with one (1) layer of SL72 fabric (heavy duty driveways only) with 32MPa concrete and broom finish.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Asphalt driveway includes concrete base (125mm) (m <sup>2</sup> )	FCR	331.09	Exempt	331.09	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing base and placement of mastic joints. All materials shall be supplied by the Contractor. 100 mm thick residential driveway with 32 MPa concrete with AC10 wearing course surface.
<b>Other Works: 10% discount &gt; 50m<sup>2</sup> or &gt; 50m</b>						
Concrete kerb & gutter or Driveway Layback (lineal m)	FCR	365.57	Exempt	365.57	Lineal m	Includes saw cutting road, excavation, removal and disposal of waste to an approved tip, place min. 100mm 5MPa concrete lean-mix sub-base over existing sub grade, placement of mastic joints, laybacks, and connect house stormwater outlets (min. 1m length of 90mm UPVC/connection). All materials including 25Mpa concrete, cement/sand slurry, mastic joints and stormwater outlets shall be supplied by Contractor. The rate includes laybacks and restoration of the adjoining road pavement matching the existing road pavement material.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Kerb only (lineal m) or Gutter only (lineal m)	FCR	263.06	Exempt	263.06	lineal m	Includes saw cutting road, excavation, removal and disposal of waste to an approved tip, place min. 100mm 5MPa concrete lean-mix sub-base over existing sub grade, placement of mastic joints, laybacks, and connect house stormwater outlets (min. 1m length of 90mm UPVC/connection). All materials including 25Mpa concrete, cement/sand slurry, mastic joints and stormwater outlets shall be supplied by Contractor. The rate includes laybacks and restoration of the adjoining road pavement matching the existing road pavement material.
Concrete Dish Crossings (lineal m)	FCR	496.08	Exempt	496.08	lineal m	Includes saw cutting road, excavation, removal and disposal of waste to an approved tip, place min. 100mm 5MPa concrete lean-mix sub-base over existing sub grade, placement of mastic joints, restoration of adjacent road pavement matching the existing road pavement material, Supply of SL82 mesh, 200mm thick concrete, and 40 MPa @ 28 days concrete.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Kerb outlet (100mm pipe) (item)	FCR	235.11	Exempt	235.11	per item	For non standard pit sizes or different sized lintels and all other stormwater pipe connections Council will provide a cost estimate. Excavate (in all materials able to be excavated with a hydraulic excavator) with maximum depth to invert of proposed pipe of 1.2m, haulage & disposal of excavated material, supply & lay UPVC, supply and compact all backfill (sand to within 300mm finished surface and then 250mm DGB 20 - recycled), and temporary surface restoration with cold mix. Final restoration to use relevant rates.
Gully Pits Inlets (item)	FCR	4,893.45	Exempt	4,893.45	per item	For non standard pit sizes or different sized lintels and all other stormwater pipe connections Council will provide a cost estimate. Including inlet channel, supply & place lintel and grate (Class C), pour 1m kerb and gutter either end of lintel & around grate. 25 MPa concrete shall be supplied by Contractor. Construction of a new kerb inlet pit, Price is valid for a pit up to 1.8m deep, price for pits of greater depth shall be negotiated.
Saw Cutting (lineal m) - up to 75mm thick	FCR	59.36	Exempt	59.36	lineal m	Includes establishment fee.
Saw Cutting greater than 75mm thick	FCR	78.69	Exempt	78.69	lineal m	Includes establishment fee.



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Footway Restaurant Approval - Application Fee (Section 125 Roads Act 1993)	FCR	445.00	Exempt	445.00	per application	A Minimum fee of \$445 is payable up front.
Display of Goods on Footpath - Application Fee (Section 68 Local Government Act 1993)	COST	167.00	Exempt	167.00	per application	A Minimum fee of \$167 is payable up front.
Rent for Display of Goods	FCR	rent based on commercial centre rate	10.0%	rent based on commercial centre rate plus 10.0% GST	per square metre	Darling Point Bellevue Hill and Vaucluse \$510; Paddington \$540; Edgecliff \$552; Rose Bay \$574; Watsons Bay and Woollahra \$597; Double Bay \$617 (All rates per square metre excluding GST)
Lease/Licence to occupy unused roadway (Section 153 Roads Act 1993) or land above or below a road (Section 149) - Application fee under Section 223	FCR	807.27	80.73	888.00	per application	A Minimum fee of \$888 is payable up front.
<b>Road and footpath levels</b>						
Application & Processing Fee	COST	471.00	Exempt	471.00	2 hours (minimum)	Equivalent to 2 hours processing time (at \$202 per hour) plus application fee of \$67. Cancellation fee is calculated as the application fee of \$67 plus any processing time completed at the time of cancellation.
Additional Inspection and/or Processing	COST	202.00	Exempt	202.00	per hour	Additional charges at \$202 per hour or part hour for assessment inspection and supervision in excess of 2 hours.
<b>Damage Security Deposit</b>						
Security Deposit for damage to Council infrastructure resulting from development, including Complying Development Certificates. Works up to \$50,000		2,450.00	Exempt	2,450.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Security Deposit for damage to Council infrastructure resulting from development, including Complying Development Certificates. Works \$50,000 - \$100,000		4,899.00	Exempt	4,899.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Security Deposit for damage to Council infrastructure resulting from development, including Complying Development Certificates. Works over \$100,000		\$4,802 plus \$234 per \$10,000 estimated cost	Exempt	\$4,802 plus \$234 per \$10,000 estimated cost	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Sec 138 damage/ infrastructure bond		\$5,000 to \$15,000 variable			per driveway	Refundable following appropriate driveway works.
<b>Works in Roadways (including driveways)</b>						
Application processing fee for works on roadways and Council property requiring Roads Act approval, including footpaths, driveway crossings, stormwater, kerb and gutter and retaining walls.	COST	471.00	Exempt	471.00	2 hours (minimum)	Equivalent to 2 hours processing time including 3 inspections (at \$202 per hour) plus application fee of \$67. Cancellation fee is calculated as the application fee of \$67 plus any inspections completed at the time of cancellation.
Deposit Administration Fee	COST	198.00	Exempt	198.00	per deposit	
Additional Inspection and/or Processing	COST	202.00	Exempt	202.00	per hour	Additional charges at \$202 per hour or part hour for assessment inspection and supervision in excess of 2 hours.
Infrastructure security deposit						Depending on the circumstances a security deposit equal to the estimated value of the works may be required.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Fast Track Application Fee for works on roadways and Council property requiring Roads Act approval, including footpaths, driveway crossings, stormwater, kerb and gutter and retaining walls (<5 working days notice given).	COST	875.00	Exempt	875.00	per fast track application	Additional 2 hours (at \$202 per hour) for fast tracking. PLUS Equivalent to 2 hours processing time including 3 inspections (at \$202 per hour) plus application fee of \$67. Any additional time to be charged at \$202 per hour.
<b>Construction Management Plans</b>						
Application & Processing Fee	COST	428.18	42.82	471.00	2 hours (minimum)	Equivalent to 2 hours processing time (at \$202 per hour) plus application fee of \$67. Cancellation fee is calculated as the application fee of \$67 plus any processing time completed at the time of cancellation.
Additional Inspection and/or Processing	COST	183.64	18.36	202.00	per hour	Additional charges at \$202 per hour or part hour for assessment inspection and supervision in excess of 2 hours.
Modification or extension of a Section 138 Road Act Approval	COST	404.00	Exempt	404.00	2 hours (minimum)	\$202 per hour processing time with a minimum charge of 2 hours. Any additional time to be charged at \$202 per hour.
Damage Security Deposit. Works up to \$50,000		2,450.00	Exempt	2,450.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Damage Security Deposit. Works \$50,000 - \$100,000		4,899.00	Exempt	4,899.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Damage Security Deposit. Works over \$100,000		\$4,802 plus \$228 per \$10,000 estimated cost	Exempt	\$4,802 plus \$228 per \$10,000 estimated cost	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Construction Management Plan Review</b>						
Application & Processing Fee	FCR	606.00	Exempt	606.00	per application	Equivalent to 3 hours processing time (at \$202 per hour).
Additional Assessment and/or Review	FCR	202.00	Exempt	202.00	per hour	Any additional time (over three hours) to be charged at \$202 per hour.
Resubmission Fee	FCR	404.00	Exempt	404.00	per resubmitted application	Equivalent to 2 hours processing time (at \$202 per hour). This is where an application must significantly revise their CMP and it requires reassessment.
Fast Track Application Fee (<2 weeks notice given)	FCR	404.00	Exempt	404.00	per fast track application	Additional fee (on top of CMP application fee) to fast track application with less than 2 weeks notice given. Equivalent to 2 hour processing time (at \$202 per hour). Any additional time to be charged at \$202 per hour.
<b>Stand Plant on roadway</b>						
Permit to Stand Plant - per day	FCR	369.00	Exempt	369.00	per day	Applications are charged at \$369 per application for the first day and \$202 per day or part day for consecutive days thereafter. For non-consecutive days a new application and permit is required for each day.
Permit to Stand Plant - per day or part day fee	FCR	202.00	Exempt	202.00	per day or part day	Equivalent to 1 hour processing time (at \$202 per hour). Any additional time to be charged at \$202 per hour.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Fast Track Application Fee (<48 hours notice given)	FCR	404.00	Exempt	404.00	per fast track application	Additional fee (on top of Permit to Stand Plant fee) to fast track application with less than 48 hours notice given. Equivalent to 2 hours processing time (at \$202 per hour). Any additional time to be charged at \$202 per hour.
Consecutive day - per day or part day	FCR	202.00	Exempt	202.00	per day or part day	Equivalent to 1 hour processing time (at \$202 per hour). Any additional time to be charged at \$202 per hour.
Metered parking bay (additional)	FCR	98.00	Exempt	98.00	per space per day or part day if not available to public	
Change of date fee	FCR	202.00	Exempt	202.00	per date change	Equivalent to 1 hour processing time (at \$202 per hour). Any additional time to be charged at \$202 per hour.
Temporary road closure (>48 hours notice given) in conjunction with stand plant (additional)	FCR	202.00	Exempt	202.00	per application	Equivalent to 1 hour processing time (at \$202 per hour). Any additional time to be charged at \$202 per hour.
Temporary road closure (<48 hours notice given) in conjunction with stand plant (additional)	FCR	404.00	Exempt	404.00	per fast track application	Equivalent to 2 hour processing time (at \$202 per hour). Any additional time to be charged at \$202 per hour.
<b>Application to carry out activities in a Public Road</b>	FCR	369.00	Exempt	369.00	per day	Applications are charged at \$369 per application for the first day and \$202 per day or part day for consecutive days thereafter. For non-consecutive days a new application and permit is required for each day.
<b>Rock Anchors</b>						

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Application & Processing Fee	FCR	471.00	Exempt	471.00	2 hours (minimum)	Equivalent to 2 hours processing time (at \$202 per hour) plus application fee of \$67. Additional charges at \$202 per hour or part hour for assessment inspection and supervision in excess of 2 hours.
Temporary Rock Anchor - Non Refundable Damage Deposit	FCR	830.00	Exempt	830.00	per anchor	
Performance Security Deposit - Refundable		5,915.00	Exempt	5,915.00	per anchor	Refundable following removal of Temporary Rock Anchor and reinstatement of road assets to Council's satisfaction. Minimum bond \$50,000.
<b>Stormwater Management Charge</b>						
Single residential dwelling	ST	25.00	Exempt	25.00		
Residential strata unit	ST	12.50	Exempt	12.50		
Business strata	ST	5.00	Exempt	5.00		
Business properties	ST	\$25.00 plus \$25.00 for each 350 square metres (or part thereof) above 350 square metres in land area	Exempt	\$25.00 plus \$25.00 for each 350 square metres (or part thereof) above 350 square metres in land area		



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Swimming Pools</b>						
Swimming Pool Act - Exemption Application (Sections 22 & Clause 13)	ST	250.00	Exempt	250.00	per application or certificate	Statutory fee as per Clause 13 of the Swimming Pools Regulation 2018.
<b>Swimming Pool Inspections</b>						
First Inspection	ST	150.00	Exempt	150.00	per inspection	Maximum fee permissible pursuant to Clause 18A of the Swimming Pools Regulation 2018.
Second and subsequent Inspections	ST	100.00	Exempt	100.00	per inspection	Maximum fee permissible pursuant to Clause 18A of the Swimming Pools Regulation 2018.
Swimming Pool Registration fee	ST	9.09	0.91	10.00	per pool	Pursuant to Clause 18D of the Swimming Pools Regulation 2018, the maximum fee that can be charged for recording a pool on the Swimming Pool Register on behalf of the pool owner.
<b>Traffic and Parking</b>						
<b>Traffic Signs &amp; Lines Requests</b>						
Installation of clearance linemarking to driveway	COST	162.00	Exempt	162.00	per driveway	
Installation of parking signs (at applicant's request and expense)	COST	216.00	Exempt	216.00	per sign	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Disabled Parking - late renewal fee	COST	101.00	Exempt	101.00	per application	Renewal may be applied for free of charge one month before the end of the 12 month period. The \$101 fee will be charged if renewal is applied for after this. This charge relates to actual costs and additional administration costs involved. Signs will be removed when no renewal is applied for.
<b>Work Zone</b>						
Application Fee	COST	410.00	Exempt	410.00	per application	Any additional time (over one hour) to be charged at \$202 per hour.
Weekly occupation fee - residential	FCR	49.00	Exempt	49.00	per metre of kerbside per week	In residential areas. (Minimum 6 metres).
Weekly occupation fee - residential. Angle Parking rate	FCR	96.00	Exempt	96.00	per metre of kerbside per week	In residential areas. Equivalent square metre rate for angle parking.
Weekly occupation fee - non-residential. Parallel Parking rate	FCR	81.00	Exempt	81.00	per metre of kerbside per week	In non-residential areas.
Weekly occupation fee - non-residential. Angle Parking rate	FCR	164.00	Exempt	164.00	per metre of kerbside per week	In non-residential areas. Equivalent square metre rate for angle parking.
Weekly occupation fee - non-residential in area with parking meters (Parking Meter Fee 1). Parallel Parking rate.	FCR	119.00	Exempt	119.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 1 areas.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Weekly occupation fee - non-residential in area with parking meters (Parking Meter Fee 1). Angle Parking rate.	FCR	250.00	Exempt	250.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 1 areas. Equivalent square metre rate for angle parking.
Weekly occupation fee - non-residential in area with parking meters (Parking Meter Fee 2). Parallel Parking rate.	FCR	114.00	Exempt	114.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 2 areas.
Weekly occupation fee - non-residential in area with parking meters (Parking Meter Fee 2). Angle Parking rate.	FCR	233.00	Exempt	233.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 2 areas. Equivalent square metre rate for angle parking.
Alteration/Reinstatement of signage	COST	216.00	Exempt	216.00	per sign	Charge based on alteration to signs at the request of the applicant or as a result of reactivation of expired Work Zone.
<b>Heavy Vehicle Route Assessment</b>						
Application & Processing Fee	ST	70.00	Exempt	70.00	per application	Heavy Vehicle National Law means that Council may have to undertake heavy vehicle route assessments. The maximum fee Council may charge is \$70.
<b>Special Events &amp; Road Closures</b>						
Traffic Management Plan Review	FCR	404.00	Exempt	404.00	per TMP review	Equivalent to 2 hour processing time (at \$202 per hour). Cancellation fee is calculated as any processing time completed at the time of cancellation.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Additional Assessment & / or Review	FCR	202.00	Exempt	202.00	per hour	Additional charges at \$202 per hour or part hour for assessment or review in excess of 2 hours.
Fast Track Application Fee (<48 hours notice given)	FCR	202.00	Exempt	202.00	per fast track application	Additional fee (on top of Work Zone fee) to fast track application with less than 48 hours notice given. Equivalent to 1 hour processing time (at \$202 per hour). Any additional time to be charged at \$202 per hour.
Bond		\$500.00 to \$20,000.00	Exempt	\$500.00 to \$20,000.00	per event	Refundable Bond against damage to Council assets required at Council's discretion depending on the category location and extent of the event.
<b>Resident Parking Permits</b>						
1st Permit	COST	62.50	Exempt	62.50		
1st Permit (Pensioner Price)	SUB	28.00	Exempt	28.00		
2nd Permit	COST	132.50	Exempt	132.50		
2nd Permit (Pensioner Price)	SUB	56.00	Exempt	56.00		
Replacement Permit	COST	26.50	Exempt	26.50		
<b>Visitor Parking Permits</b>						
Pack of five (5) permits	COST	15.50	Exempt	15.50		
Pack of ten (10) permits	COST	31.00	Exempt	31.00		

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Pack of twenty five (25) permits	COST	77.00	Exempt	77.00		
<b>Car Share Parking Permits</b>						
Car Share Parking Permit	COST	430.00	Exempt	430.00	per year	
Car Share Parking Permit - low emission vehicle	SUB	215.00	Exempt	215.00	per year	
Car Share Parking Permit - electric vehicle	SUB	64.00	Exempt	64.00	per year	
<b>Parking Meters</b>						
Parking Meter Fee - Central areas Oxford Street Paddington and Double Bay Commercial Centre	FCR	4.55	0.45	5.00	per hour	Standard Fee.
Parking Meter Fee - Outer areas Oxford Street Paddington and Double Bay Commercial Centre	FCR	3.91	0.39	4.30	per hour	Reduced fee for some of the lesser used parking spaces in both Double Bay and Paddington.
<b>Trees</b>						
<b>Tree Preservation Order (TPO) Application</b>						
Application for Pruning or Removal - 1 tree	SUB	77.50	Exempt	77.50	1 Tree	
Application for Pruning or Removal - Additional Tree(s)	SUB	28.50	Exempt	28.50	Per additional tree	Fee charged for each consecutive tree inspected.
Request for review of TPO Determination	SUB	50% of the original Application Fee	Exempt	50% of the original Application Fee		
Tree Inspection	FCR	209.00	Exempt	209.00	per inspection	
<b>Tree - View or Solar Access Pruning Request</b>						
Application for View or Solar Access Pruning	COST	260.00	Exempt	260.00	per application	

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Request for View or Solar Access Pruning	COST	Cost	10.0%	Cost plus 10.0% GST	As per contractors quote	The contractors quote will be specific for each job and may require different teams, equipment and traffic control depending on the location and complexity.
<b>Vegetation encroaching on public access</b>						
Fee for pruning	FCR	280.00	Exempt	280.00	per hour	Applies if a property owner does not prune encroaching vegetation on request by Council
<b>Venue Hire</b>						
<b>Art Gallery</b>						
Educational Institution	SUB	663.64	66.36	730.00	per week	
Community Organisation / Group Exhibition / Artist Group	SUB	472.73	47.27	520.00	per week	
Individual Artist	SUB	327.27	32.73	360.00	per week	
Evening After 6pm hire	COST	54.55	5.45	60.00	per hour	
Bond		250.00	Exempt	250.00		
Cancellation Fee - more than 60 days notice from commencement of hire period		50% of bond forfeited				
Cancellation Fee - less than 60 days notice from commencement of hire period		Full bond forfeited				
<b>Woollahra Library</b>						
Event Space - Room 1 - Commercial/Business	COST	57.27	5.73	63.00	per hour	
Event Space - Room 1 - Not for Profit/Community	SUB	28.64	2.86	31.50	per hour	
Event Space - Room 2 - Commercial/Business	COST	57.27	5.73	63.00	per hour	



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Event Space - Room 2 - Not for Profit/Community	SUB	28.64	2.86	31.50	per hour	
Event Space - Room 1 & 2 - Commercial/Business	COST	95.45	9.55	105.00	per hour	Fee is for booking of both rooms in one booking.
Event Space - Room 1 & 2 - Not for Profit/Community	SUB	47.73	4.77	52.50	per hour	Fee is for booking of both rooms in one booking.
Technology Room - Commercial/Business	COST	57.27	5.73	63.00	per hour	
Technology Room - Not for Profit/Community	SUB	28.64	2.86	31.50	per hour	
Technology Hire - Commercial/Business	COST	27.27	2.73	30.00	per hour	
Technology Hire - Not for Profit/Community	SUB	13.64	1.36	15.00	per hour	
Bond for use of kitchenette in Event Space		100.00	Exempt	100.00	per hire	Refundable on completion of use.
<b>Cross St Studio One</b>						
Children's Party Session up to 3.5 hrs	FCR	129.09	12.91	142.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation - per hour	COST	33.64	3.36	37.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - per exercise session	COST	50.45	5.05	55.50	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - per 6 hours	COST	134.55	13.45	148.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit - per hour (min 2 hrs)	SUB	29.09	2.91	32.00	per hour	Minimum of 2 hours.
Community Group Not for Profit - per 6 hours	COST	116.36	11.64	128.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum 1.5 hours.
Private - per hour	FCR	85.45	8.55	94.00	per hour	Minimum of 2 hours.
Private - per 6 hours	FCR	341.82	34.18	376.00	per 6 hours	Maximum of 6 hours.
Additional cleaning - Monday - Friday	COST	53.64	5.36	59.00		Cleaning in addition to standard schedule.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Additional cleaning - Weekend	SUB	125.00	12.5	137.50		Cleaning in addition to standard schedule.
Bond		170.00	Exempt	170.00		
Cancellation Fee	COST	50.00	5.00	55.00		
<b>Rose Bay Cottage</b>						
Under 5 years Birthday Parties	COST	120.00	12.00	132.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation - Per hour (min 2 hours)	COST	30.91	3.09	34.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	SUB	46.36	4.64	51.00	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	123.64	12.36	136.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit - Per hour (min 2 hours)	SUB	18.64	1.86	20.50	per hour	Minimum of 2 hours.
Community Group Not for Profit - Per 6 hours	SUB	74.55	7.45	82.00	per 6 hours	Maximum of 6 hours.
Playgroups - per hour	SUB	7.27	0.73	8.00	per hour	Minimum of 2 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum 1.5 hours.
Private - per hour	FCR	59.55	5.95	65.50	per hour	Minimum of 2 hours.
Private - per 6 hours	FCR	238.18	23.82	262.00	per 6 hours	Maximum of 6 hours.
Additional cleaning - Monday - Friday	COST	51.82	5.18	57.00		Cleaning in addition to standard schedule.
Additional cleaning - Weekend	SUB	125.00	12.50	137.50		Cleaning in addition to standard schedule.
Bond		170.00	Exempt	170.00		
Cancellation Fee	COST	50.00	5.00	55.00		
Amusement Device less than 50m <sup>2</sup>	FCR	52.73	5.27	58.00	per session	With venue hire.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Cooper Park Community Hall</b>						
Children's Parties (under 12 years)	COST	141.82	14.18	156.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation - Per hour (min 2 hours)	COST	40.00	4.00	44.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	COST	60.00	6.00	66.00	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	160.00	16.00	176.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit - Per hour (min 2 hours)	SUB	32.73	3.27	36.00	per hour	Minimum of 2 hours.
Community Group Not for Profit - Per 6 hours	SUB	130.91	13.09	144.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum 1.5 hours.
Private - per hour (min 2 hrs)	FCR	98.18	9.82	108.00	per hour	Minimum of 2 hours.
Private - per 6 hours	FCR	392.73	39.27	432.00	per 6 hours	Maximum of 6 hours.
Additional Cleaning - Monday - Friday	COST	51.82	5.18	57.00		Cleaning in addition to standard schedule.
Additional Cleaning - Weekend	SUB	125.00	12.50	137.50		Cleaning in addition to standard schedule.
Bond - Youth & Adult Parties		340.00	Exempt	340.00		
Bond - Children's Parties & all other activities		170.00	Exempt	170.00		
Cancellation Fee	COST	50.00	5.00	55.00		
Amusement Device less than 50m2	FCR	52.73	5.27	58.00	per session	With venue hire.
<b>The Gunyah</b>						
<b>Single Room Hire</b>						
Children's Parties (Under 12) - Per Room	COST	141.82	14.18	156.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation - Per hour (min 2 hours)	COST	40.00	4.00	44.00	per hour	Minimum of 2 hours.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Community/Arts/Recreation - Per exercise session	COST	60.00	6.00	66.00	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per Room Per 6 hours	COST	160.00	16.00	176.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit - Per hour (min 2 hours)	SUB	32.73	3.27	36.00	per hour	Minimum of 2 hours.
Community Group Not for Profit - Per Room Per 6 hours	SUB	130.91	13.09	144.00	per 6 hours	Maximum of 6 hours.
Private - per hour (min 2 hrs)	FCR	98.18	9.82	108.00	per hour	Minimum of 2 hours.
Private - per room 6 hours	FCR	392.73	39.27	432.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum 1.5 hours.
<b>Total Venue Hire - 2 Rooms</b>						
Children's Parties (Under 12) - Total Venue (2 rooms)	COST	205.45	20.55	226.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation - Total Venue Per hour	COST	60.91	6.09	67.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Total Venue Per exercise session	COST	91.36	9.14	100.50	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Total Venue Per 6 hours	COST	234.64	24.36	268.00	per 6 hours	Maximum of 6 hours.
Community/Arts/Recreation - Per hour - for Ballet Class (reduced hire space)	COST	51.82	5.18	57.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session - for Ballet Class (reduced hire space)	COST	77.73	7.77	85.50	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours - for Ballet Class (reduced hire space)	COST	207.27	20.73	228.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit - Total Venue Per hour	SUB	45.45	4.55	50.00	per hour	Minimum of 2 hours.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Community Group Not for Profit - Total Venue Per 6 hours	SUB	181.82	18.18	200.00	per 6 hours	Maximum of 6 hours.
Private - total venue per hour	FCR	146.36	14.64	161.00	per hour	Minimum of 2 hours.
Private - total venue per 6 hours	FCR	585.45	58.55	644.00	per 6 hours	Maximum of 6 hours.
<b>Single Room &amp; Total Venue Hire</b>						
Additional cleaning - Monday - Friday	COST	51.82	5.18	57.00		Cleaning in addition to standard schedule.
Additional Cleaning - Weekend	SUB	125.00	12.50	137.50		Cleaning in addition to standard schedule.
Bond - Youth & Adult Parties		340.00	Exempt	340.00		
Bond - Children's Parties & all other activities		170.00	Exempt	170.00		
Cancellation Fee	COST	50.00	5.00	55.00		
Amusement Device less than 50m <sup>2</sup>	FCR	52.73	5.27	58.00		With venue hire.
<b>Vaucluse Bowling Club</b>						
Private Function - per hour	FCR	164.55	16.45	181.00	per hour	Minimum of 2 hours.
Private Function - 6 hours	FCR	658.18	65.82	724.00	per 6 hours	Maximum of 6 hours.
Community/Arts/Recreation - Per hour (min 2 hours)	COST	40.91	4.09	45.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	COST	61.36	6.14	67.50	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	163.64	16.36	180.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit - Per hour (min 2 hours)	SUB	36.36	3.64	40.00	per hour	Minimum of 2 hours.
Community Group Not for Profit - Per 6 hours	SUB	145.45	14.55	160.00	per 6 hours	Maximum of 6 hours.
Daytime function in conjunction with use of bowling greens - per hour	FCR	98.18	9.82	108.00	per hour	Minimum of 2 hours.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Daytime function in conjunction with use of bowling greens - 6 hours	FCR	392.73	39.27	432.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum 1.5 hours.
Additional cleaning - Monday - Friday	COST	51.82	5.18	57.00		Cleaning in addition to standard schedule.
Additional Cleaning - Weekend	SUB	125.00	12.50	137.50		Cleaning in addition to standard schedule.
Bond		400.00	Exempt	400.00		
Cancellation Fee	COST	50.00	5.00	55.00		
<b>The Drill Hall</b>						
Commercial usage (film shoots etc) - Per 6 hours	FCR	903.18	90.32	993.50	per 6 hours	Maximum of 6 hours.
Community/Arts/Recreation - Per hour	COST	55.45	5.55	61.00	per hour	Minimum of 2 hours.
Community/Art/Recreation- Per exercise	SUB	83.18	8.32	91.50	per 1.5 hour	Maximum of 1.5 hour.
Community/Arts/Recreation - Per 6 hours	COST	221.82	22.18	244.00	per 6 hours	Maximum of 6 hours.
Rehearsal Session - Per Day	COST	215.45	21.55	237.00	per day	Maximum of 12 hours.
Rehearsal Session - Per Week	COST	904.91	90.49	995.40	per week	5 - 7 consecutive days.
Community Group, Not for Profit - Per hour	COST	38.18	3.82	42.00	per hour	Minimum 2 hours.
Community Groups Not for Profit - Per 6 hours	SUB	152.73	15.27	168.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	
Additional cleaning - Monday - Friday	COST	51.82	5.18	57.00		Cleaning in addition to standard schedule.
Additional Cleaning - Weekend	SUB	125.00	12.50	137.50		Cleaning in addition to standard schedule.
Bond		500.00	Exempt	500.00		
Cancellation Fee	COST	50.00	5.00	55.00		



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>The Drill Hall - 'Studio'</b>						
Commercial usage (film shoots etc) - Per 6 hours	FCR	387.27	38.73	426.00	per 6 hours	Maximum of 6 hours.
Community/Arts/Recreation - Per Hour	COST	40.00	4.00	44.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	COST	60.00	6.00	66.00	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	160.00	16.00	176.00	per 6 hours	Maximum of 6 hours.
Rehearsal Session (3 hours for a minimum of 5 sessions)	COST	58.18	5.82	64.00	per session	Not for profit amateur companies only.
Rehearsal / Performance Development - Per day	COST	193.64	19.36	213.00	per day	Maximum of 12 hours.
Rehearsal / Performance Development - Per week	COST	812.73	81.27	894.00	per week	5 - 7 consecutive days.
Community Groups Not for Profit - Per hour	SUB	32.73	3.27	36.00	per hour	Minimum of 2 hours.
Community Groups Not for Profit - Per 6 hours	SUB	130.91	13.09	144.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	
Additional cleaning - Monday - Friday	COST	51.82	5.18	57.00		Cleaning in addition to standard schedule.
Additional Cleaning - Weekend	SUB	125.00	12.50	137.50		Cleaning in addition to standard schedule.
Storage cupboard rental	COST	59.09	5.91	65.00	per term	see below medium storage hire fee for all venues to replace this fee
Bond		200.00	Exempt	200.00		per cupboard per term (quarter) or part thereof.
Cancellation Fee	COST	50.00	5.00	55.00		
<b>Canonbury Cottage</b>						
Community/Arts/Recreation - Per hour (min 2 hours)	COST	30.91	3.09	34.00	per hour	Minimum of 2 hours.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Community/Arts/Recreation - Per exercise session	COST	46.36	4.64	51.00	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	123.64	12.36	136.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit - Per hour (min 2 hours)	SUB	19.55	1.95	21.50	per hour	Minimum of 2 hours.
Community Group Not for Profit - Per 6 hours	SUB	78.18	7.82	86.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum of 1.5 hours.
Private - per hour	FCR	86.36	8.64	95.00	per hour	Minimum of 2 hours.
Private - per 6 hours	FCR	345.45	34.55	380.00	per 6 hours	Maximum of 6 hours.
Community/Art/Recreation - Per day (upstairs offices)	COST	27.27	2.73	30.00	per day	Maximum of 12 hours.
Community/Art/Recreation - Per week (small upstairs office)	COST	100.91	10.09	111.00	5-7 consecutive days	5-7 consecutive days.
Community/Art/Recreation - Per week (large upstairs office)	COST	132.73	13.27	146.00	5-7 consecutive days	5-7 consecutive days.
Ceremonies - weddings naming christening wakes etc.	FCR	130.91	13.09	144.00	per hour	Minimum of 2 hours.
Social Events - picnics birthdays reunions family gathering	FCR	72.73	7.27	80.00	per hour	Minimum of 2 hours.
Additional cleaning - Monday - Friday	COST	51.82	5.18	57.00		Cleaning in addition to standard schedule.
Additional Cleaning - Weekend	SUB	125.00	12.50	137.50		Cleaning in addition to standard schedule.
Bond		170.00	Exempt	170.00		
Cancellation Fee	COST	50.00	5.00	55.00		
<b>* Note- Additional charges apply for temporary amusement devices</b>						Refer to Parks & Reserves - Amusement Devices for charges.
<b>EJ Ward</b>						

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Under 12 years - Birthday Parties	COST	120.00	12.00	132.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation - Per hour	COST	30.91	3.09	34.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	COST	46.36	4.64	51.00	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	123.64	12.36	136.00	per 6 hours	Maximum of 6 hours.
Community Group, Not for Profit - Per hour	COST	23.64	2.36	26.00	per hour	Minimum of 2 hours.
Community Group, Not for Profit - Per 6 hours	COST	94.55	9.45	104.00	per 6 hours	Maximum 6 hours.
Community/Arts Groups - Per hour (upstairs offices only)	COST	11.82	1.18	13.00	per hour	Minimum of 2 hours.
Community/Arts Groups - Per day (upstairs offices only)	COST	60.91	6.09	67.00	per day	Maximum 12 hours.
Community/Arts Groups - Per week (upstairs offices only)	COST	190.91	19.09	210.00	5-7 consecutive days	5-7 consecutive days.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	1.5 hours minimum.
Private - per hour	COST	46.36	4.64	51.00	per hour	Minimum of 2 hours.
Private - Per 6 hours	COST	185.45	18.55	204.00	per 6 hours	Maximum of 6 hours.
Additional cleaning - Monday - Friday	COST	52.27	5.23	57.50		Cleaning in addition to standard schedule.
Additional Cleaning - Weekend	SUB	125.00	12.50	137.50		Cleaning in addition to standard schedule.
Bond		170.00	Exempt	170.00		
Cancellation fee	COST	50.00	5.00	55.00		
<b>The Bay Room - Cosmopolitan</b>						
Private - per hour (min 2 hrs)	FCR	103.64	10.36	114.00	per hour	Minimum of 2 hours.
Private - per 6 hours	FCR	414.55	41.45	456.00	per 6 hours	Maximum of 6 hours.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Exl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Community/Arts/Recreation - Per hour (min 2 hours)	COST	40.00	4.00	44.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	COST	60.00	6.00	66.00	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	160.00	16.00	176.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit - Per hour (min 2 hours)	SUB	32.73	3.27	36.00	per hour	Minimum of 2 hours.
Community Group Not for Profit - Per 6 hours	SUB	130.91	13.09	144.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum of 1.5 hours.
Projector hire - daily rate	COST	45.45	4.55	50.00	per day	Minimum of 1 day.
Projector hire - weekly rate	COST	181.82	18.18	200.00	per week	Minimum of 1 week.
Additional cleaning - Monday - Friday	COST	51.82	5.18	57.00		Cleaning in addition to standard schedule.
Additional Cleaning - Weekend	SUB	125.00	12.50	137.50		Cleaning in addition to standard schedule.
Bond		200.00	Exempt	200.00		
Cancellation Fee	COST	50.00	5.00	55.00		
<b>Sherbrooke Hall</b>						
Children's Parties (under 12 years)	COST	141.82	14.18	156.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation - Per hour (min 2 hours)	COST	40.00	4.00	44.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	COST	60.00	6.00	66.00	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	160.00	16.00	176.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit - Per hour (min 2 hours)	SUB	32.73	3.27	36.00	per hour	Minimum of 2 hours.
Community Group Not for Profit - Per 6 hours	SUB	130.91	13.09	144.00	per 6 hours	Maximum of 6 hours.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum 1.5 hours.
Private - per hour (min 2 hrs)	FCR	98.18	9.82	108.00	per hour	Minimum of 2 hours.
Private - per 6 hours	FCR	392.73	39.27	432.00	per 6 hours	Maximum of 6 hours.
Cancellation Fee	COST	50.00	5.00	55.00		
Additional Cleaning - Monday - Friday	COST	51.82	5.18	57.00		Cleaning in addition to standard schedule.
Additional Cleaning - Weekend	SUB	125.00	12.50	137.50		Cleaning in addition to standard schedule.
Bond - Youth & Adult Parties		340.00	Exempt	340.00		
Bond - Children's Parties & all other activities		170.00	Exempt	170.00		
<b>All Venues with Lockers</b>						
Storage locker hire - small	COST	45.45	4.55	50.00	per hiring term	
Storage locker hire - medium	COST	59.09	5.91	65.00	per hiring term	
Storage locker hire - large	COST	72.73	7.27	80.00	per hiring term	
<b>Waste Services</b>						
Domestic Waste Management Charge (includes Domestic Waste Green Waste Clean Up and Recycling Collections)	COST	523.05	Exempt	523.05	per year	This charge is calculated based on the 'Reasonable Cost' of providing the service.
Domestic Waste - Additional 120L bin. Additional Service Charge	COST	653.50	Exempt	653.50	per year	
Domestic Waste - Upgrade bin to 140L. Additional Service Charge	COST	540.20	Exempt	540.20	per year	
Green Waste - Additional Service Charge	COST	348.60	Exempt	348.60	per year	
Garden Refuse Greencart Service Excess	COST	11.22	Exempt	11.22	per bin	Per extra bin - To be imposed by the purchase of excess garbage stickers.

## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
<b>Bin Repair or NEW Part:</b>						
Lid	COST	28.60	Exempt	28.60	per part	
Wheel	COST	16.12	Exempt	16.12	per part	
Axle	COST	21.11	Exempt	21.11	per part	
<b>Bin Supply or replacement</b>						
240 litre	COST	101.64	Exempt	101.64	per bin	
140 litre	COST	91.70	Exempt	91.70	per bin	
120 litre	COST	88.40	Exempt	88.40	per bin	
55 litre	COST	21.11	Exempt	21.11	per bin	
Recycling Crate	COST	14.94	Exempt	14.94	per crate	
55 litre organics bin with lid	COST	45.90	Exempt	45.90	per bin	Available for organics collection service.
<b>Composting</b>						
Worm Farm	SUB	17.57	1.76	19.33	per farm	
Worms (500)	SUB	8.30	0.83	9.13		
Worms (1000)	SUB	14.79	1.48	16.27		
Compost Bin (220L)	SUB	9.23	0.92	10.15	per bin	
Compost Stirrer	SUB	3.66	0.37	4.03	per stirrer	
<b>Domestic Waste Carry Out Service:</b>						
55 litre (normally twice weekly service)	SUB	1.48	Exempt	1.48	per service	Service only available (on application) to the aged or infirm.
120 litre (normally once weekly service)	SUB	2.91	Exempt	2.91	per service	Service only available (on application) to the aged or infirm.



## FEES AND CHARGES

Fee / Charge	Pricing Policy Ref.	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
140 litre (normally once weekly service)	SUB	2.91	Exempt	2.91	per service	Service only available (on application) to the aged or infirm.
240 litre (normally once weekly service)	SUB	4.33	Exempt	4.33	per service	Service only available (on application) to the aged or infirm.
<b>Booked Household Goods Collection (e.g. Coffee table clothes dryer microwave lounge wardrobe hot water service refrigerator washing machine bed mattress)</b>	FCR	47.50	Exempt	47.50	per item	
<b>Special Events</b>						
Bins for Special Events						
- Administration Pick up & delivery fee (1 - 5 bins)	FCR	83.45	8.35	91.80	per event	
- Administration Pick up & delivery fee (> 5 bins)	FCR	105.94	10.59	116.53	per event	
- Bin Fee	FCR	22.25	2.23	24.48	per 240l bin	
<b>Water Systems Registration</b>						
Registration of water-cooling & warm water systems	FCR	94.00	Exempt	94.00	per lodgement	
Inspections up to 30 Minutes in duration (including travelling)	FCR	92.00	Exempt	92.00	per inspection	
Inspections over 30 Minutes in duration (including travelling)	FCR	180.00	Exempt	180.00	per inspection	





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