

Our vision. Our Woollahra.

WOOLLAHRA LOCAL STRATEGIC PLANNING STATEMENT

Draft September 2019

Acknowledgement of Country

Woollahra Council acknowledges the
Gadigal and Birrabirragal people who are
the traditional custodians of this land and pay
respects to elders past, present and emerging.



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Heritage terrace houses, Paddington

About this plan

The *Draft Woollahra Local Strategic Planning Statement* sets out a 20-year land use vision and planning priorities for the future of our area to:

- manage future growth, new technology, and changing community needs
- conserve our heritage, villages, local character, and environment
- link our plans to the NSW Government's strategic plans (see Figure 1).

It does not change existing land use zonings or other planning controls in the *Woollahra Local Environmental Plan 2014* or the *Woollahra Development Control Plan 2015*.

Instead, it outlines what we want our planning controls to achieve – now and into the future.

Having a clear vision will help us all work together to ensure we achieve the future we want. It is a future where we maintain our quality of life, heritage and local character, boutique villages, and stunning natural environment.

Figure 1

| NSW State Government strategic plans: |
|---|
| <i>A Metropolis of Three Cities</i> (Regional Strategic Plan for all of Sydney) |
| <i>Eastern City District Plan</i> (applies to Woollahra, Waverley, City of Sydney, Randwick and 5 other councils) |
| <i>Future Transport Strategy 2056</i> |
| <i>State Infrastructure Strategy 2018-2036</i> |

Policy context

This local strategic planning statement is prepared under section 3.9 of the *Environmental Planning and Assessment Act 1979*.

It applies to the Woollahra local government area (see Figure 2) and will be used to:

- guide the preparation and review of strategies, policies, and planning controls
- guide assessment of planning proposals (such as rezoning applications)
- inform collaboration with government agencies, other councils, businesses and organisations
- inform planning and development decisions
- inform future infrastructure and service planning.

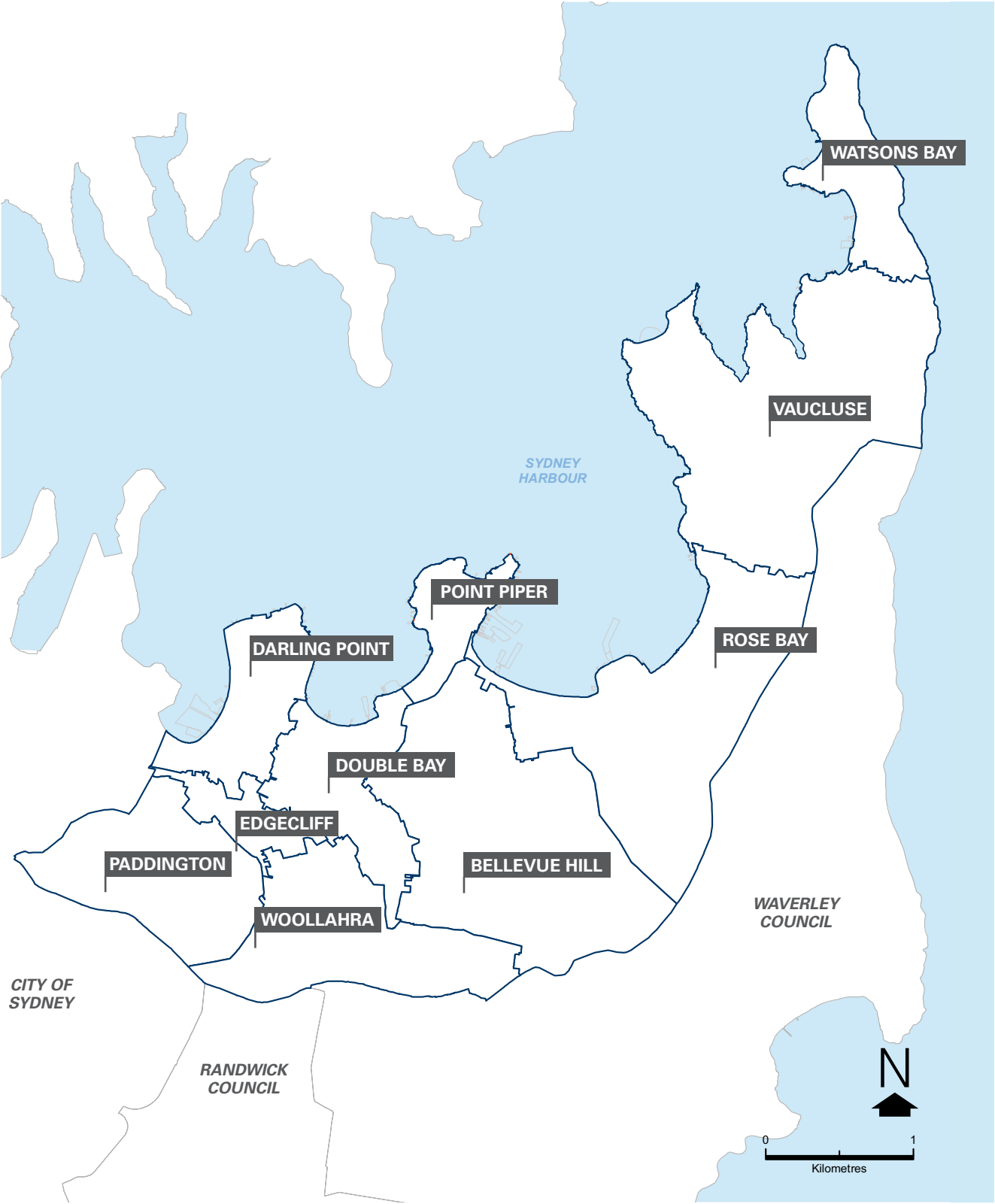
How we will implement and monitor the *Draft Woollahra Local Strategic Planning Statement* is discussed in the Implementation section of this document.

Relationship to *Woollahra 2030*

Woollahra 2030 is our Community Strategic Plan which sets out goals and strategies to guide all of Council's operations over a 10 year period. It guides how we budget and plan for all our services, operations and projects for social, economic, land use, and environmental matters.

The *Draft Woollahra Local Strategic Planning Statement* sets out a long-term 20-year vision to guide land use planning specifically. It is broadly consistent with *Woollahra 2030*.

Figure 2
Woollahra Municipal Council local government area



Community consultation

A vision shaped by community consultation

In early 2019 we asked you to share your ideas and aspirations for the future of our area on an online interactive map.

We received 310 comments from 112 individuals on the map. It was viewed on 729 separate visits.

This was Council's first time using an online interactive mapping tool for community consultation in the early stages of the strategic planning process. We also used the results from the 2017/2018 Customer Satisfaction Survey and the Community Capacity Survey.

Your comments helped us draft this vision, which we hope reflects the values of our whole community.

Public exhibition

This *Draft Woollahra Local Planning Statement* will be publicly exhibited for 6 weeks.

We invite you to share your views during the exhibition. Send us a written submission by either:

Email to records@woollahra.nsw.gov.au quoting SC4618

Letter quoting SC4618 and addressed to:
The General Manager
Woollahra Municipal Council
PO Box 61
Double Bay NSW 1360

Council's privacy policy can be found on our You Say Woollahra engagement platform.

The public exhibition closes on 8 November 2019.



Community consultation

Context

Our local area¹

Located five kilometres east of Sydney City our sunny area is nestled in the beautiful natural landscape of Sydney Harbour. Our heritage, village lifestyle, architectural excellence, natural beauty and proximity to the city are highly valued by residents, businesses, workers, and visitors.

The Woollahra local government area extends over 12 square kilometres, from Rushcutters Bay to South Head, rising from low-lying foreshore areas to a ridgeline along Old South Head Road and Oxford Street.

Natural features of our area include 16 kilometres of harbour foreshore consisting of rocky headlands, coastal cliffs and beaches, and approximately 30 hectares of bushland located in five reserves.

Our area's history began with the Gadigal and Birrabirragal people who are the traditional custodians of this land. Today it is also known for its diverse built, defence, scenic, maritime and cultural history and outstanding natural setting.

Unique features include Sydney Harbour National Park, the Macquarie Lighthouse, Gap Park, cliff faces of Watsons Bay, sea pools at Double Bay and Watsons Bay, and the award-winning Rose Bay Promenade.

Our area is predominantly residential with historic houses, modern mansions and art deco apartments creating a unique housing mix. Most shops, businesses and jobs are located in our leafy boutique villages. Other notable uses include international consulates, private schools, parklands, and foreshore areas.

The arts too are integral to life in our area. We have the greatest concentration of private galleries and major auction houses in Australia. A number of artists and writers live and work in the area and a significant number of residents are employed in creative industries.

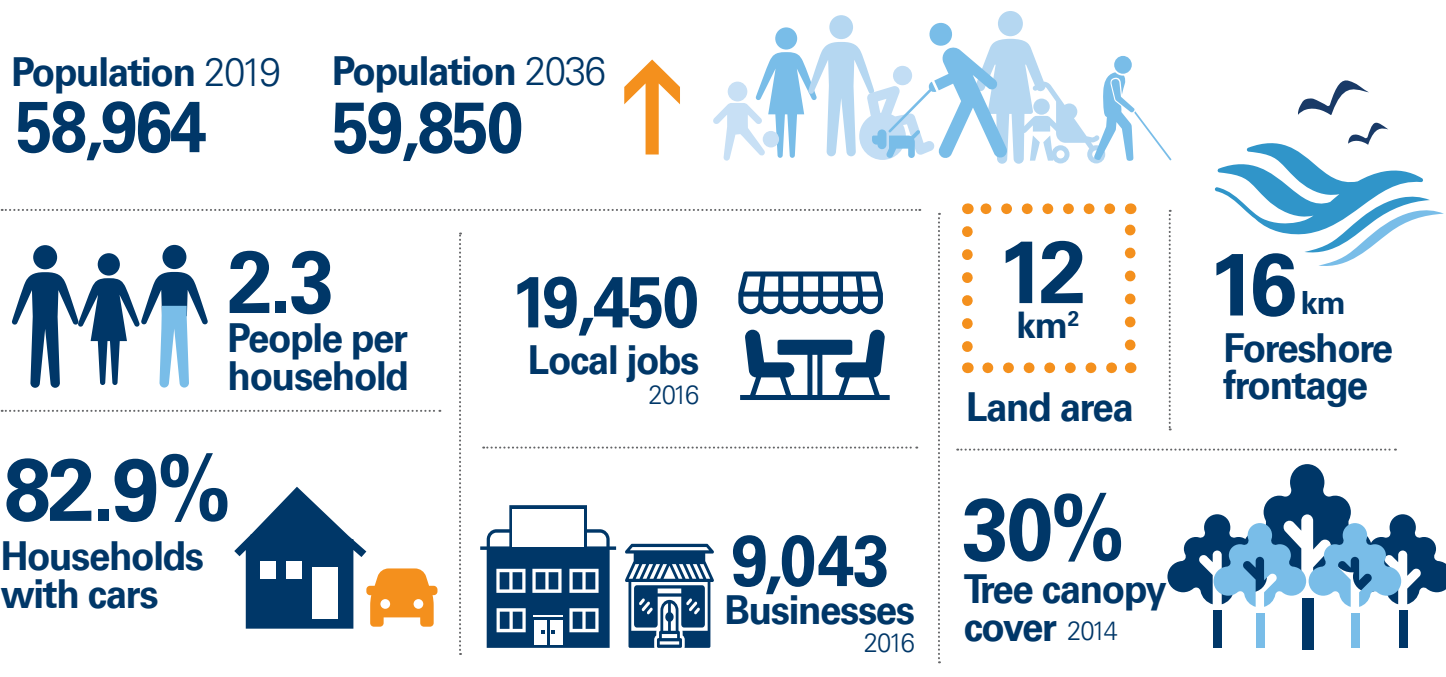
1. Source: *Woollahra 2030*



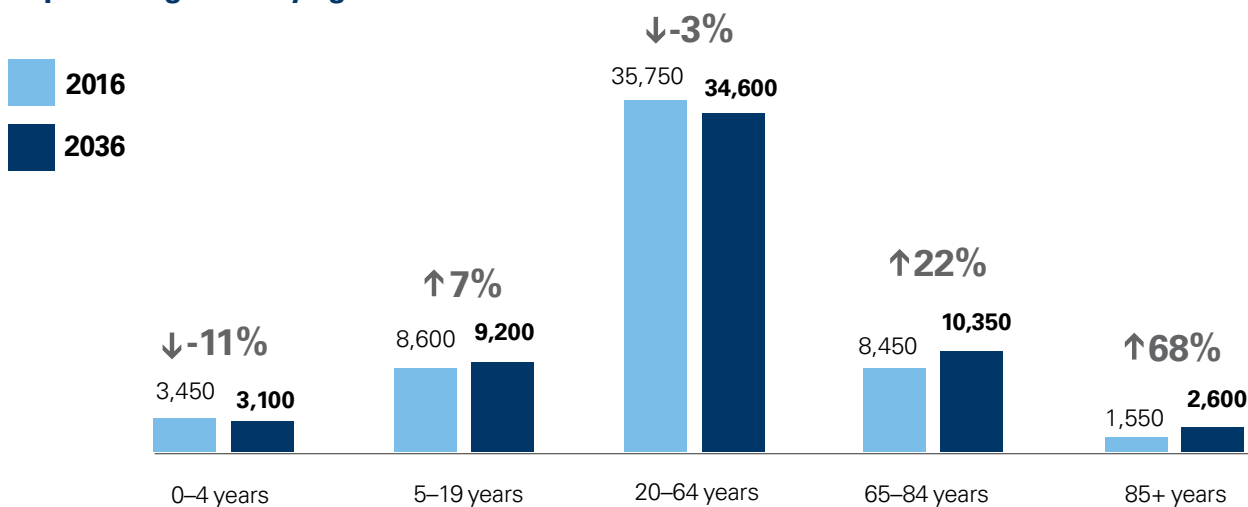
Watsons Bay

Context

Our local profile

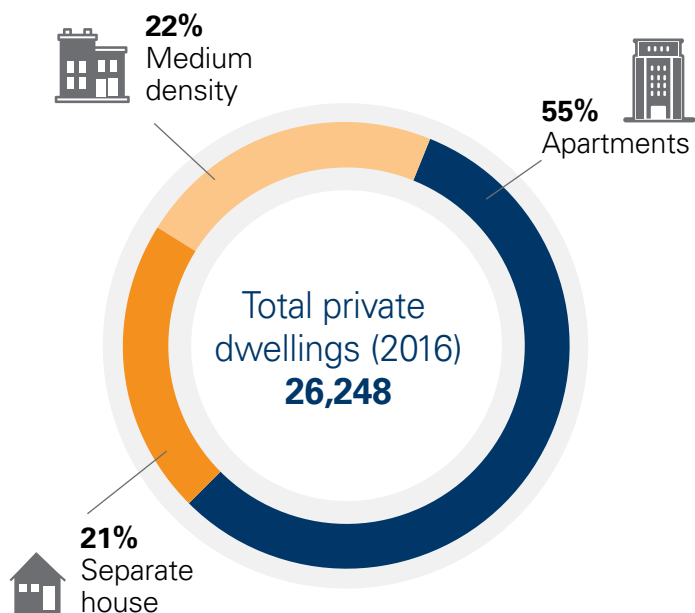


Population growth by age (2016–2036)

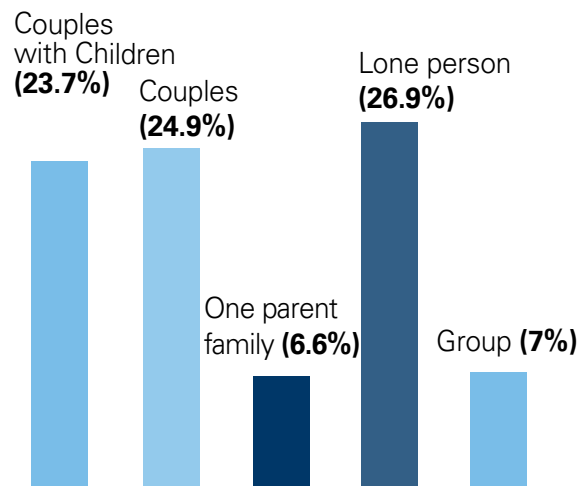


Source: Australian Bureau of Statistics 2016, NSW Department of Planning, Industry and Environment 2019, and .id 2019 based on 2016 Census

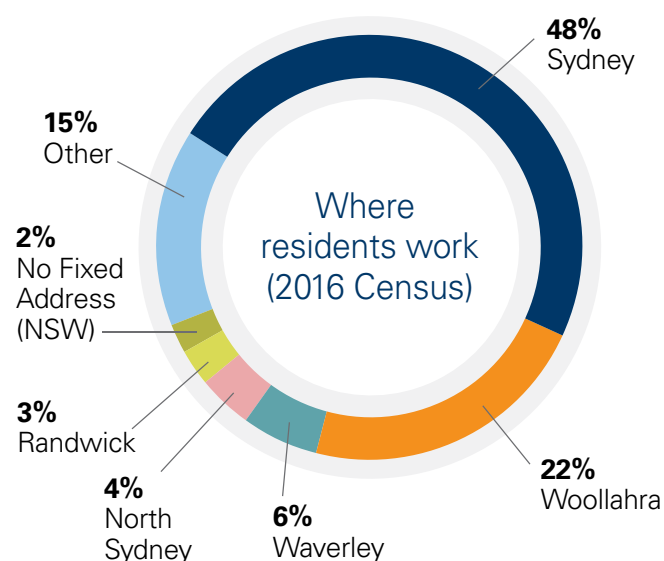
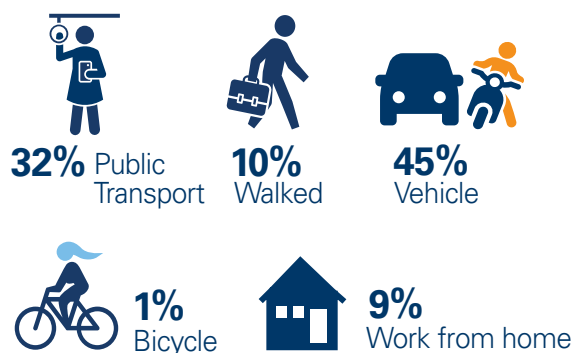
Housing type (2016)



Household type (2016)



Journey to work (2016)



Our vision for Woollahra

Outstanding heritage, lifestyle,
leafy, boutique villages and
an unrivalled open, sunny
harbour-side landscape in
Sydney's east.

We love the lifestyle our local area supports. Placemaking and collaboration ensure that our lifestyle, quality of life, heritage, neighbourhood cohesion, and healthy natural setting are sustainable for generations to come.

We highly value our location on Sydney Harbour for the rich cultural heritage, foreshore access, and landscape. We collaborate to maintain the scenic beauty, ecosystem health, and biodiversity of foreshore and headland areas – preserving the integrity of this nationally important landscape.

We enjoy views and sunshine in our homes, public places, villages, parklands and foreshore areas. Our extensive gardens, tree canopy, parklands, and landscape provide a pleasant, clean, and comfortable environment.

Bushland, coastal walks, sea pools, parks, quiet beaches, and outdoor recreation facilities allow us to lead healthy lives and connect to our natural environment.

Our places and buildings are safe, liveable, sustainable, and economically productive. They add value to our lives, both to our quality of life and the health of our environment. New or renovated buildings are designed to fit in with our local character and contribute to our community.

The local character of our area reflects our rich history and our commitment to design excellence in all our places, boutique villages, neighbourhoods, gardens, and leafy streetscapes.

Our villages and public spaces are safe and comfortable to be in and to meet people. Unique local businesses meet our everyday needs in a way that reflects our lifestyle.

Infrastructure is discreetly and seamlessly integrated into our places and our lifestyles. It is highly accessible for people of all ages and needs, safely connecting us to each other, to jobs, and services, and to all the places we want to go.

Our area has changed tremendously over its history and we acknowledged that no change is not an option. Yet, we are committed to protecting what we value as we go forward – our lifestyle, heritage, local character, open spaces, boutique villages, tree canopy, gardens, and natural environment.

We acknowledge there are opportunities to enhance what we have for the benefit of everyone, to:

- increase environmental health – clean air, land, and water
- provide plentiful green open spaces
- conserve heritage and local character
- support local business in our villages
- support people's housing needs at every stage of life
- increase access to affordable housing
- support social cohesion and neighbourhood connections
- increase the safety and condition of walking paths for people of all ages and needs
- prioritise active transport connections between people, jobs, and great places
- optimise infrastructure and facilities to meet changing needs and technologies.

We work openly and collaboratively to ensure that when change occurs it is a good fit for our local area, our lifestyles and our vision.

Darling Point, McKell Park Harbour



Our local planning priorities

INFRASTRUCTURE AND COLLABORATION

Our smart, green and multi-purpose infrastructure supports and connects our community, heritage, and local character.



Planning priority 1

Planning for integrated land use and transport for a healthy, connected community, and a 30-minute city.

Planning priority 2

Planning for a community supported by infrastructure that fosters health, creativity, cultural activities, and social connections.

Planning priority 3

Working in collaboration with our community, government, businesses, and organisations.

LIVEABILITY

Our homes, buildings, and places celebrate our rich heritage, sunny harbour-side location, and leafy local character.



Planning priority 4

Sustaining diverse housing choices in planned locations that enhance our lifestyles and fit in with our local character and scenic landscapes.

Planning priority 5

Conserving our rich and diverse heritage.

Planning priority 6

Placemaking supports and maintains the local character of our neighbourhoods and villages whilst creating great places for people.

PRODUCTIVITY

Our leafy, boutique villages foster thriving local businesses that provide jobs, shops, dining, entertainment, and a range of services that support our community.



Planning priority 7

Supporting access to a range of employment opportunities and partnerships.

Planning priority 8

Collaborating to achieve great placemaking outcomes in our local centres which are hubs for jobs, shopping, dining, entertainment, and community activities.

Planning priority 9

Supporting and enabling innovation whilst enhancing capacity to adapt and thrive in a rapidly changing digital environment.

SUSTAINABILITY

Our community lives sustainably and enjoys a clean, healthy and diverse natural environment and an efficient built environment.



Planning priority 10

Protecting and improving the health, diversity and enjoyment of our waterways and water ecosystems.

Planning priority 11

Conserving and enhancing our diverse and healthy green spaces and habitat, including bushland, tree canopy, gardens, and parklands.

Planning priority 12

Protecting and enhancing our scenic and cultural landscapes.

Planning priority 13

Improving the sustainability of our built environment, businesses, and lifestyles by using resources more efficiently and reducing emissions, pollution, and waste generation.

Planning priority 14

Planning for urban resilience so we adapt and thrive despite urban and natural hazards, stressors and shocks.

Structure Plan

LEGEND

-  Train Stations
-  Ferry Wharfs
-  Ferry routes
-  Rail lines
-  Key connections to jobs and destinations
-  Woollahra local government area
-  Beaches
-  Parks
-  Defence Land
-  Key Local centre
-  Local centre
-  Bondi Junction Strategic Centre (Waverley Council)
-  Proposed off-road cycleway
-  Coastal Walk: South Head to Bondi Beach Walk



1 Edgecliff planning review area



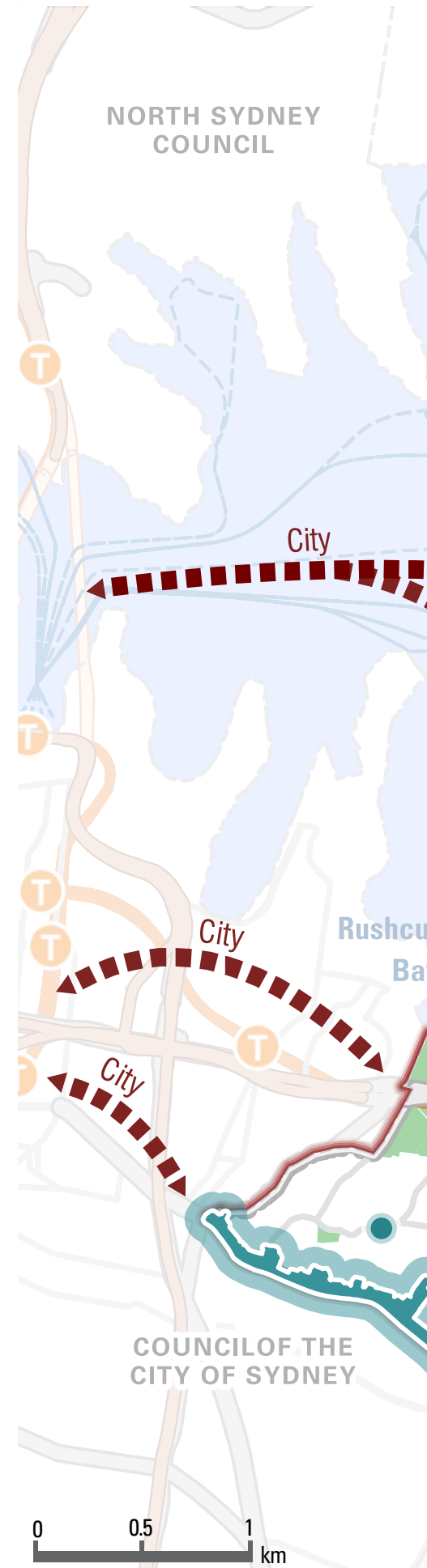
2 Double Bay planning review area

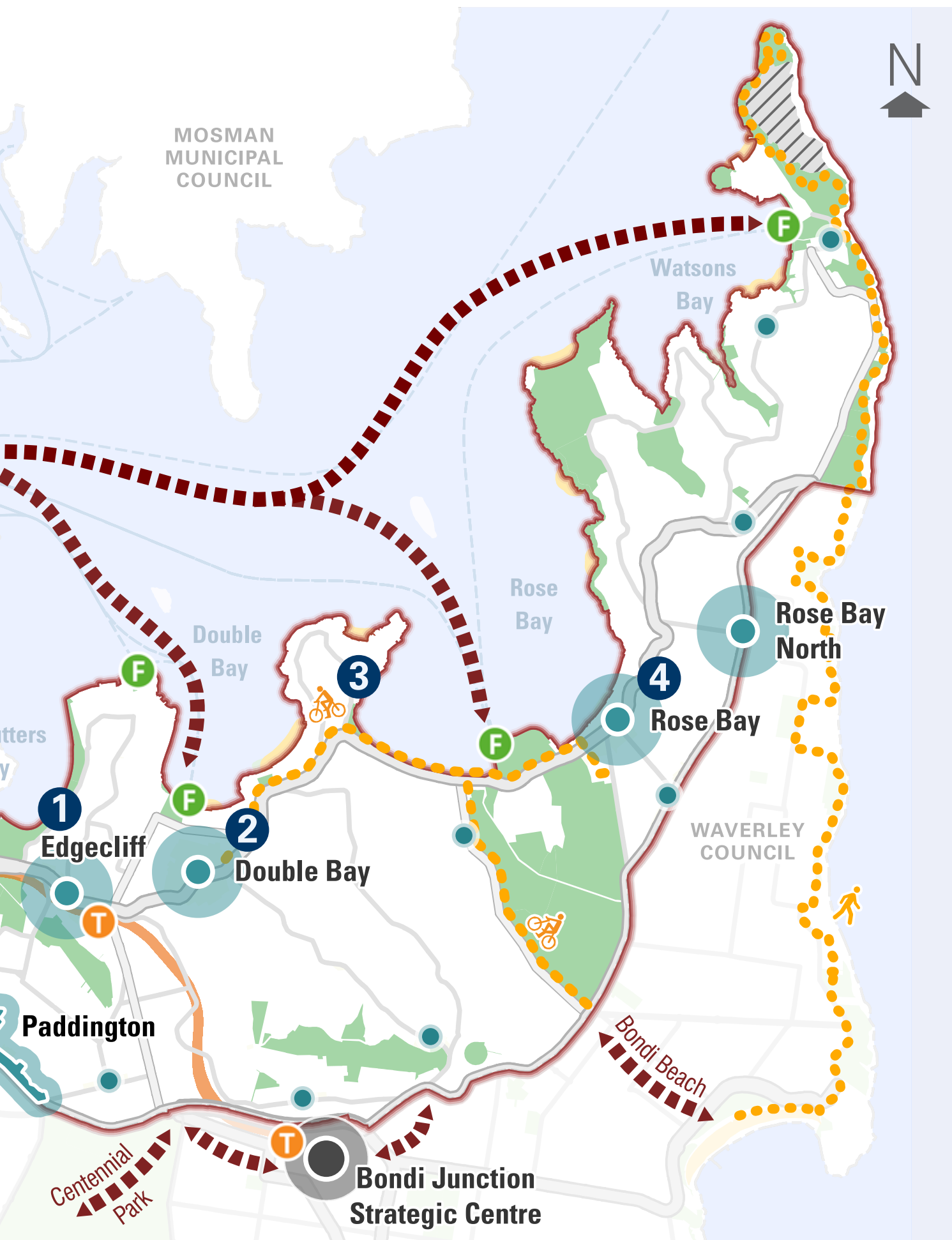


3 Proposed new off-road cycleway links



4 Rose Bay car parks redevelopment project





Infrastructure and collaboration

Our green and multi-purpose infrastructure supports and connects our community, heritage, and local character.

We have safe and convenient access to a range of active transport choices, recreation and sport facilities, social and cultural activities, deliveries, connectivity, health services and education. It is safe and easy to walk, meet, connect, communicate, and engage in community life.

Our smart, safe, and interconnected network of infrastructure meet our community's needs at every stage in their lives. Everyone has opportunities to participate in community life.

With space at a premium, all our infrastructure and facilities are flexible, multi-purpose, and adaptable to ensure they can:

- be used for a variety of activities and services
- best meet the needs of people of all ages and abilities
- integrate seamlessly with technology, local character, and our lifestyles
- quickly take advantage of future innovation and changing technology.

High quality infrastructure, facilities and services benefit everyone and are a responsibility we all share. We collaborate to maintain, renew, and enhance our infrastructure, facilities and services in a timely and efficient way that benefits our whole community.

Development that creates new dwellings and commercial buildings contributes to maintaining our lifestyle and liveability. An important part of this is contributions, works in kind, and voluntary planning agreements. These help fund upgrades and improvements to increase capacity of our infrastructure, facilities, and public domain so that they continue to meet the needs of our community.

Placemaking initiatives and other council projects provide opportunities to upgrade and enhance the capabilities of our infrastructure.

We use a place-based and collaborative approach to achieve the following planning priorities:

INFRASTRUCTURE AND COLLABORATION

Planning Priority 1

Planning for integrated land use and transport for a healthy, connected community, and a 30-minute city.

Planning Priority 2

Planning for a community supported by infrastructure that fosters health, creativity, cultural activities, and social connections.

Planning Priority 3

Working in collaboration with our community, government, businesses, and organisations.



Woollahra Library, New South Head Road, Double Bay



Oxford Street, Paddington

Planning Priority 1

Planning for integrated land use and transport for a healthy, connected community, and a 30-minute city.

Our vision

Active transport is seamlessly and discreetly integrated into our everyday lifestyle. It is designed to respect and harmonise with our heritage, local character, and natural harbour-side setting.

People of all ages and needs have access to travel choices that make it quick and easy to get to local places, our foreshore, parks, and villages. We also have convenient access to Sydney City, Bondi Junction, and the rest of the eastern suburbs.

Our integrated transport network prioritises people and places. We can easily access public transport, walking paths, and cycleways from anywhere in our area. The convenience of the comfortable environments we have created for people to walk, meet, shop, learn, work, volunteer, run, cycle, or catch public transport have reduced our dependency on private vehicles for everyday trips.

Our infrastructure is adaptable and flexible for changing conditions now and in the future. Technology provides reliable and real-time information to personalise transport services. Google maps, app creators, and mobility-as-a-service providers use this data to help simplify our travel.

Council advocates for increased services, interchange upgrades, and better connections between places, homes, and jobs. We collaborate on the delivery of improvements with state agencies, other councils, businesses, organisations and our community.

The synergy of collaboration and technology helps us make the most of resources and achieve sustainability outcomes.

STRATEGIES AND ACTIONS

1. Plan and deliver cycleway connections in collaboration with government agencies and neighbouring councils consistent with *Future Transport 2056's* conceptual Greater Sydney Principal Bicycle Network and Council's *Integrated Transport Strategy (2020)*.

Note: all other Future Transport 2056 projects in our area are completed or underway.

2. Collaborate with Transport for NSW and other government agencies, on planning future infrastructure and investment including the Oxford Street Remake program and upgrades of Harbour-side facilities.
3. Support implementation of the *Woollahra Integrated Transport Strategy (2020)* including:
 - preparing an Active Transport Plan
 - planning and promoting use of shared vehicles
 - increasing integration of transport infrastructure and services across the Eastern City District.
4. Advocate to Transport for NSW for increased ferry and bus services.
5. Advocate for increasing the role of Edgecliff as a key transport interchange in our area.
6. Plan and create pedestrianised street settings across our area that prioritise people and placemaking.
7. Continue to encourage use of active transport modes and prioritise expansion of active transport connections.
8. Monitor changing freight and servicing needs, investigating approaches to address future demand as required.
9. Promote increased walkability, pedestrian safety, and permeability across our area, through initiatives such as the Greater Sydney Green Grid and Bondi to Manly Walk.



1 Proposed Great Coastal Walk – North Bondi to South Head link



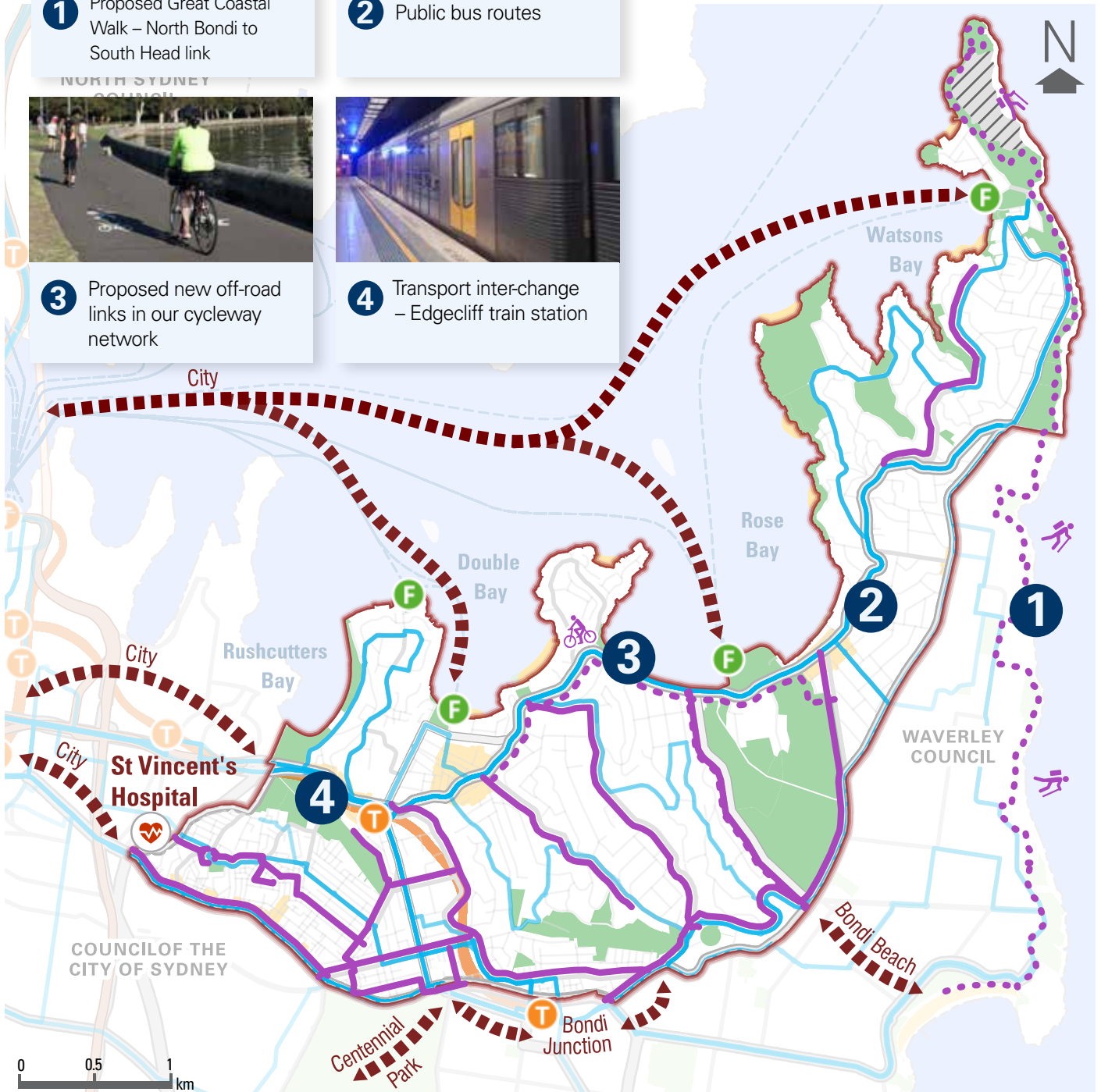
2 Public bus routes



3 Proposed new off-road links in our cycleway network



4 Transport inter-change – Edgecliff train station



- | | | | | | |
|--|----------------|--|--|--|---------------------------------|
| | Train Stations | | Key connections to jobs and destinations | | St Vincent's Hospital |
| | Ferry Wharfs | | Existing cycleway | | Woollahra local government area |
| | Ferry routes | | Proposed cycleway | | Defence Land |
| | Rail lines | | Coastal Walk: South Head to Bondi Beach Walk | | Parks |
| | Bus Routes | | | | |

Planning Priority 2

Planning for a community supported by infrastructure that fosters health, creativity, cultural activities, and social connections.

Our vision

We have convenient access to high-quality infrastructure that supports our lifestyle, health and wellbeing, and social connections. This includes access to green spaces such as the Bondi to Manly Walk, parks, and our foreshore.

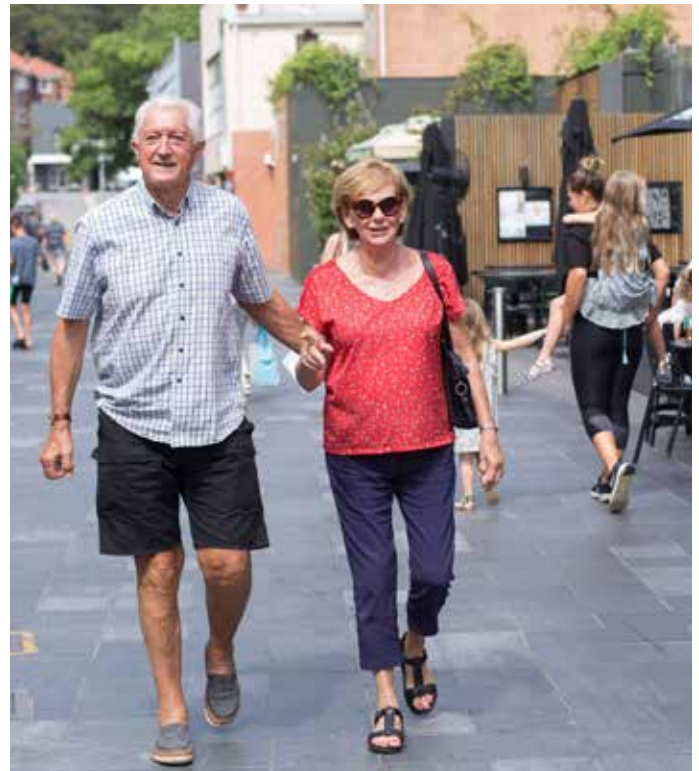
The way we shop, work, and communicate is supported by flexible infrastructure, services and policies that make the efficient use of resources. Our facilities and infrastructure also support the arts, cultural activities, and creative enterprise.

Infrastructure, facilities and services are aligned with our villages and integrated transport network to provide safe, attractive, and accessible community hubs.

Our infrastructure and facilities are multipurpose and can be transformed quickly for a range of different activities and adapt to changes in technology or the way we live. We can't always predict the future but we can make sure we are best positioned to adapt and thrive when it arrives.

Technology is increasingly helping us to respond to real-time community needs. It also helps us to work with schools and other facility owners to unlock spaces that are often underused outside of core operating hours.

In addition to physical infrastructure, we help our community to access to the skills and technology needed to engage meaningfully in community life at every stage in their lives.



Kiaora Place, Double Bay

Council meets the changing needs of our community by sequencing infrastructure provision using a place based approach. We collaborate with our community, government agencies, neighbouring councils, business, and organisations to achieve this.

Where growth occurs, development contributes to upgrades and improvements to facilities, open space, public domain, and other infrastructure. This helps to ensure we continue to meet our community's needs and we maintain the liveability of our area.

All our infrastructure is designed to reflect our lifestyle and vision for the future of our area.



1 Public foreshore access to water-based activities



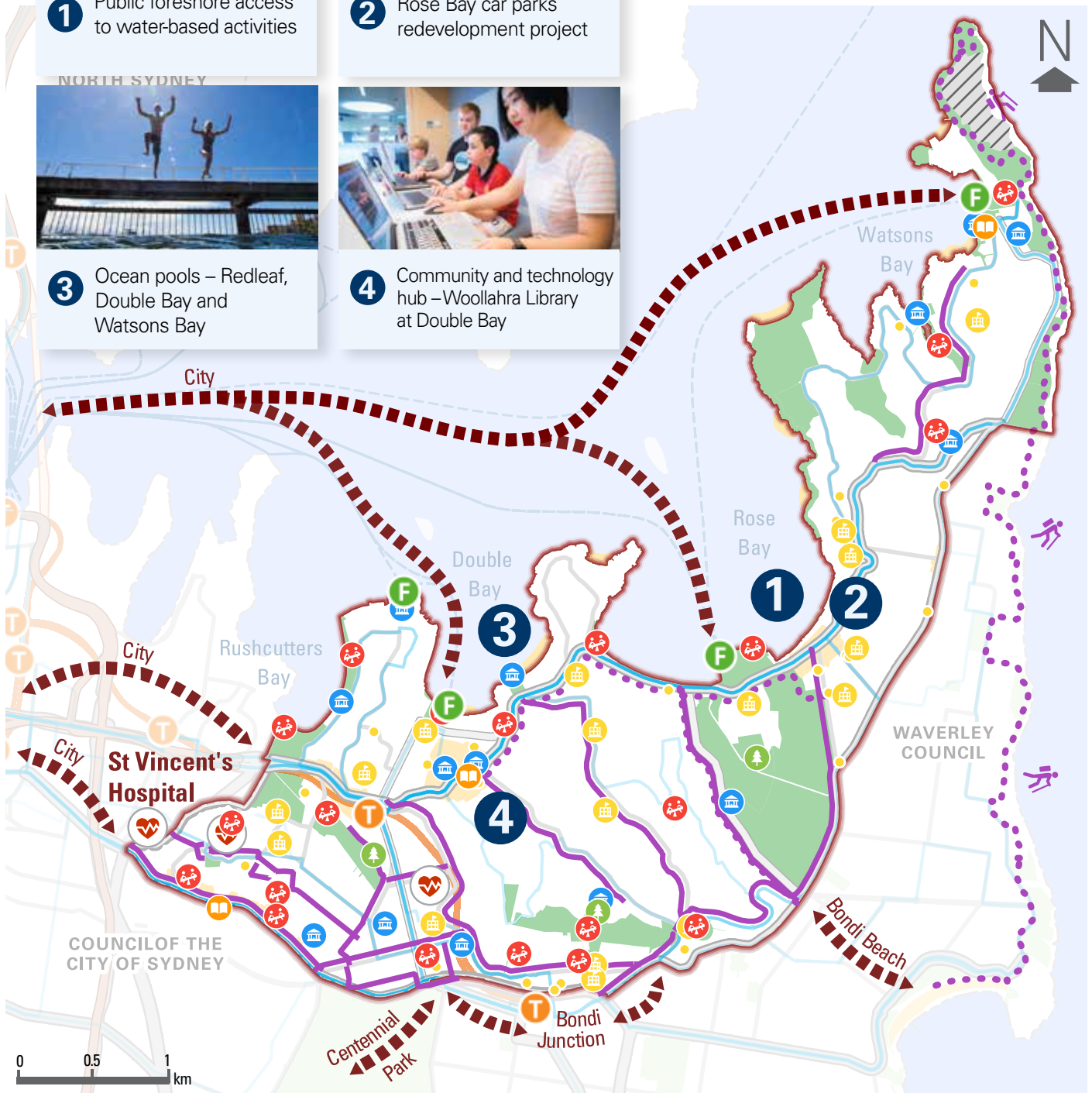
2 Rose Bay car parks redevelopment project



3 Ocean pools – Redleaf, Double Bay and Watsons Bay



4 Community and technology hub – Woollahra Library at Double Bay



- | | | | | | | | |
|--|--------------|--|--------------------|--|--|--|--|
| | Playground | | Community Services | | Key connections to jobs and destinations | | Proposed cycleway |
| | Library | | Early Childhood | | Ferry Wharfs | | Coastal Walk: South Head to Bondi Beach Walk |
| | School | | Community Garden | | Train Stations | | Existing cycleway |
| | Defence Land | | Bus Routes | | | | |

STRATEGIES AND ACTIONS

9. Implement plans and projects to maximise and more efficiently provide community infrastructure on council land in/near centres and public transport including:
 - Redevelopment of two Council-owned car parks in Rose Bay to facilitate a multi-use community facility, increase public car parking and increase commercial floor space.
 - Cross Street car park.
10. Work with councils and the government agencies to introduce better mechanisms to fund community infrastructure (including improvements and upgrades) that will help us achieve the *Eastern City District Plan's* liveability outcomes.
11. Continue to work with industry to ensure development uplift delivers improvements and upgrades to liveability, productivity, sustainability and infrastructure through works, contributions plans, and voluntary planning agreements.
12. Support the implementation of Council's infrastructure strategies and related plans, including but not limited to, the:
 - *Playspace Strategy* (2019) and *Recreation Needs Study and Plan* (2020)
 - *Social and Cultural Plan 2018* and *Community Facilities Study and Strategy* (2019/2020)
 - *Double Bay Public Domain and Lighting Strategies* (2016) and *Edgecliff Commercial Centre Strategy* (2020)
 - Plans of management to maintain, renew and upgrade ageing infrastructure including roads, footpaths, stormwater drainage and seawalls, bicycle facilities, parks and open space.
13. Continue to support implementation of our *Disability Inclusion Action Plan 2017*
14. Lead and inspire leadership in the adoption of technology and engagement with the digital environment, including supporting infrastructure.
15. Advocate for shared used of public and private education, recreation, and community facilities.
16. Collaborate with neighbouring councils, government agencies, and service providers to monitor and plan for easily accessible infrastructure and services that meet our community's changing needs, especially:
 - young children and school students (including public school places)
 - our ageing population
 - people with a disability, restricted mobility or other needs.



Business, Oxford Street, Paddington

Planning Priority 3

Working in collaboration with our community, government, businesses, and organisations.

Our vision

The future inevitably involves change. Our job as a Council and as a community is to make sure these changes are a good fit for our area and help to achieve our vision. We work collaboratively to deliver better services and infrastructure, to improve amenity, and to maintain the local character of our places.

Collaboration and open communication are important to coordinate the many organisations involved in providing services to our community and those who use facilities in our area. It makes it easier to fund and deliver infrastructure that is integrated, efficient, and responsive.

Council collaborates with our community, government agencies, businesses, and organisations to deliver and advocate for infrastructure that supports our community's changing needs. This delivers joined-up outcomes that make everyone's lives better over the long term.

Together we optimise funds, well-located facilities, and other spaces that meet our community's needs for health, education, transport, cultural activities, open space, innovation, and community uses.

STRATEGIES AND ACTIONS

17. Prepare and implement a *Community Participation Plan* to promote and guide participation of the broader community in the strategic planning process
18. Foster relationships and strategic networks in collaboration with government agencies, non-government organisations, businesses, and community groups.

Liveability

Our homes, buildings, and places celebrate our rich heritage, sunny harbour-side location, and leafy local character.

Liveability is about quality of life and how our area enhances the health, lifestyle and wellbeing of the people who live, work, visit and play here. This requires housing, jobs, open space, infrastructure and services that are easy to access and meet peoples' needs now and in the future as they transition through different stages of life.

Key to maintaining high levels of liveability across our area is place-based planning and design excellence that prioritises our lifestyle, heritage, public places, open space and local character. It is about conserving the heritage and local character that tells the story of us and makes our places alive, unique and home.

We have a diverse range of housing choices in well-planned locations that have easy access to high-frequency public transport, local villages, jobs, services, and open spaces.

Council has a strong focus on place-based planning. This is reflected in our village place plans, planning controls for local character and heritage, high quality open spaces and flexible community facilities which all contribute to achieving high-quality liveability outcomes.

Paddington café



Development that creates new dwellings and commercial buildings contributes to maintaining our lifestyle and liveability. An important part of this is contributions and voluntary planning agreements. These help fund upgrades and improvements to increase capacity of our infrastructure and facilities such as libraries, community facilities and public domain.

Liveability is supported by all the planning priorities in this plan. This section has priorities about our homes, heritage, and places. We use a place-based and collaborative approach to achieve these planning priorities:

LIVEABILITY

Planning Priority 4

Sustaining diverse housing choices in planned locations that enhance our lifestyles and fit in with our local character and scenic landscapes.

Planning Priority 5

Conserving our rich and diverse heritage.

Planning Priority 6

Placemaking supports and maintains the local character of our neighbourhoods and villages whilst creating great places for people.

Heritage terrace houses, Paddington



Planning Priority 4

Sustaining diverse housing choices in planned locations that enhance our lifestyles and fit in with our local character and scenic landscapes.

Our vision

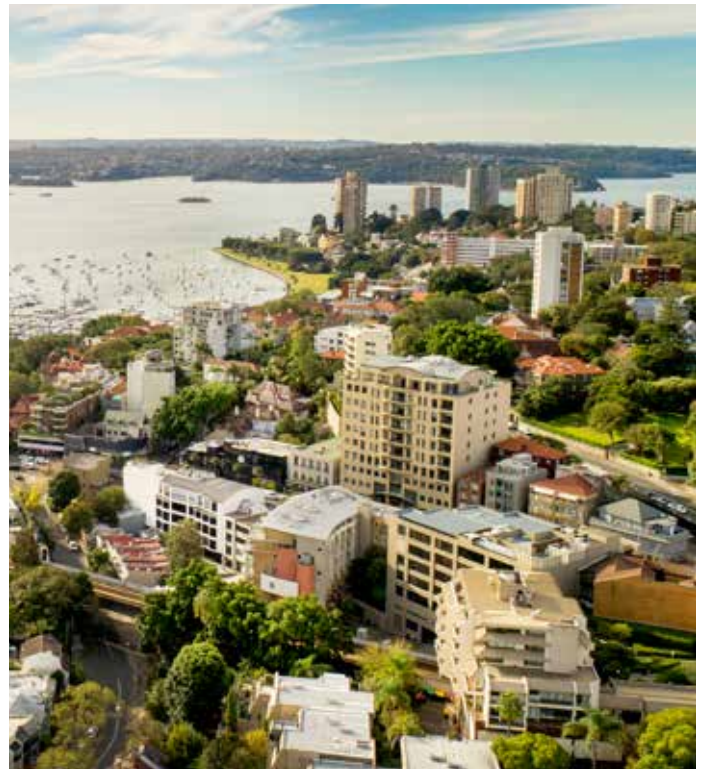
Our area is home. It supports our lifestyle and allows people of all capabilities and all ages to participate in community life and live in health and comfort.

Housing is designed to be the right fit for the character, heritage, landscape, and village scale of our area. It is located in well-planned places which are close to villages, services, and public transport hubs. Everything is on our doorstep – shops, cafes, markets, libraries, parks, our foreshore, schools, health services, aged care facilities, and more.

Diverse and affordable housing options in accessible locations provide for a range of needs and incomes. Council collaborates with government agencies, other councils, and organisations on affordable housing programs.

Development that creates new dwellings or commercial buildings contributes to funding upgrades and improvements that enhance the liveability, infrastructure, and amenity of our area. Factors that contribute to the amenity of a neighbourhood include access to green and open space, water and air quality, safety, accessibility, pleasant streetscapes, local villages and opportunities for recreation and social interaction.

Housing developments in and around our villages respect their character and important role in community life. They do not decrease space for employment, community activities, connections, or green spaces. Buildings are designed to enhance the amenity of residents, including noise and light attenuation measures.



Apartments in Darling Point, Rushcutters Bay

Council plans new housing and renewal using a place-based approach which prioritises our lifestyle, heritage, local character, and scenic landscape. Fine-grain human scale design protects our village character whilst delivering new housing that is the right fit for our area.

The *Woollahra Housing Strategy (2020)* will set out where new housing will be located and identifies investigations for longer-term housing outcomes. Sustainable housing is carefully planned so that it is the right fit and is located on suitable, highly accessible and well-serviced sites.

STRATEGIES AND ACTIONS

19. Prepare a local housing strategy that:
 - a. responds to housing forecasts by the NSW Department of Planning, Industry and Environment
 - b. addresses the requirements of Objective 10 of *A Metropolis of Three Cities*, including:
 - i. creating capacity for more housing in the right locations – areas supported by a wide range of accessible, green, clean, and creative facilities, services and spaces
 - ii. supporting planning and delivery of growth areas and planned precincts as relevant to each local government area
 - iii. supporting investigation of opportunities for alignment with investment in regional and district infrastructure
 - c. promotes design excellence that preserves village and neighbourhood character and integrates sustainability principles
 - d. promotes diverse housing choices for people of all ages and capabilities
 - e. supports the role of business centres
 - f. addresses affordable housing by:
 - i. recognising housing affordability is an issue in Woollahra, particularly for essential service workers
 - ii. quantifying and measuring the need for affordable housing in the local government area
 - iii. identifying areas and strategies for growth in affordable housing
 - iv. recognising that affordable housing is a complex issue that need to be addressed by all levels of government
 - v. exploring opportunities for Council to participate at a regional and state level to advocate for state funded delivery of affordable housing stock.
20. Collaborate with the Greater Sydney Commission, government agencies, and neighbouring councils to develop an affordable housing approach appropriate to our social and economic context.
21. Research and investigate the applicability of micro-housing in walkable areas with high-frequency public transport such as Oxford Street, Paddington.
22. Investigate capacity for integrating aged care options near business centres and community hubs.
23. Advocate for policies and strata bylaw reform that reflect increases in companion animals and pet ownership.

Planning Priority 5

Conserving our rich and diverse heritage

The Gadigal people are the traditional custodians of much of the Woollahra area, while the Birrabirragal people are the traditional custodians of the harbour area around Watsons Bay and South Head.

The local area is rich in evidence of early Aboriginal history with over 70 sites including midden sites, rock engravings and numerous shelters, many with axe-grinding grooves where stone tools were made and sharpened.

Some sites are in private gardens, others are in parks and public areas, with a number along coastal walks and the harbour foreshore where much of the vegetation that provided the “kitchen gardens” of the original inhabitants is preserved.

Our vision

Our area has a rich and diverse history and an outstanding natural setting. Heritage items cover a range of categories including Aboriginal, built, natural, archaeological, defence, maritime and culture. The significance of our heritage items is recognised at a local, state and, in many instances, a national level.

Our community is committed to conserving, protecting and showcasing the quality and meaning of our heritage and public places. The cultural significance and

relationships between the various characteristics of our heritage creates a sense of place that tells the ongoing story and identity of our community.

The *Woollahra Local Environmental Plan 2014* identifies heritage items comprising individual buildings, structures, archaeology, trees, and landscape features as well as Heritage Conservation Areas representing Victorian, Federation, Inter-War and post-1950 buildings, precincts and streetscapes.

A significant number of items also have protection on the State Heritage Register under the *Heritage Act 1977*, the *Sydney Regional Environmental Plan (Sydney Harbour Catchment) 2005* and the Section 170 register of State heritage assets. Nearly half of our heritage items are also listed by the National Trust of Australia (NSW).

Council’s local history team provides an important service connecting our community directly with historical information. Enhancing awareness and engagement is an important part of heritage conservation and includes heritage interpretation, walks and wayfinding, education and events.

Heritage is always evolving as time passes. We continue to investigate and review heritage in our area to ensure we protect the history, character, and story of our area as it evolves.



Transvaal Avenue, Double Bay



Macquarie Lighthouse, Vaucluse

STRATEGIES AND ACTIONS

23. Continue to proactively conserve and monitor heritage in the Municipality including:

- reviewing and updating provisions in *Woollahra Local Environmental Plan 2014* and *Woollahra Development Control Plan 2015*
- sustainably managing visitation to our Heritage Conservation Areas and destinations
- promoting a high standard of urban design in both the public and private domain that respects and communicates with heritage and our Heritage Conservation Areas
- supporting implementation of legislation for Aboriginal Heritage.

24. Work with the La Perouse Local Aboriginal Land Council to conserve the history and heritage of our area.

25. Undertake further theme-based Municipality-wide studies, with consideration for the fact that heritage is constantly evolving.

26. Advocate to exclude our Heritage Conservation Areas from the *State Environmental Planning Policy (Exempt and Complying Development Codes) 2008* and prevent erosion of our heritage provisions through façade-ism and amalgamations.

27. Collaborate with organisations and our community to enhance education, heritage interpretation, history walks and wayfinding.

Planning Priority 6

Placemaking supports and maintains the local character of our neighbourhoods and villages whilst creating great places for people.

Our vision

Our area has a well-planned, high quality, and sustainable built environment that preserves and showcases our heritage, village character, and landscape setting. Our boutique villages and leafy neighbourhoods each have a unique combination of history, culture, art, sunny places, and natural features.

We preserve the best of what we have and collaborate with our community, businesses, and organisations so that the 'new' fits in harmoniously with our lifestyle, local character, and places. This results in curated places that encourage design excellence, best practice construction, and the custodianship of places, history and the natural environment.

Our villages are community hubs with unique character that we enjoy being in. Boutique local businesses meet our everyday needs in a way that reflects our lifestyle. Entertainment and shopping precincts in key villages provide a cosmopolitan experience with cafes, restaurants, public art and other social and cultural events, activities, services and opportunities.

We plan great local places for people consistent with *A Metropolis of Three Cities* and the Government Architect's *Better Placed* guide. Our neighbourhoods, villages, and places provide:

- a well-designed environment with a fine-grain, human-scale form that is the right size and type for its location
- responsible and high quality construction that reflects best practice
- easy access to social infrastructure and cultural opportunities
- connections to surrounding areas by public transport, walking and cycling
- a choice of activities for people of all ages and capabilities
- visual connections and wayfinding
- connections to heritage and culture
- sensitive connections to the natural environment, water, and gardens
- flexibility and longevity to evolve and adapt over time to changing needs
- comfortable environments to walk through, sit, stand, play, talk, read, or just relax without exposure to unpleasant noise, heat, rain, traffic or pollution
- integration with the local context, including topography, biodiversity, landscape and views, existing streets and buildings, and infrastructure.



Woollahra Library at Double Bay

STRATEGIES AND ACTIONS

28. Promote design excellence and best practice construction for public and private buildings, urban design, and the public domain.
29. Continue to implement place-based planning through the *Woollahra Development Control Plan 2015*, place plans, and public domain strategies to protect heritage and village character, increase pedestrian access and amenity, manage parking, and promote active street frontages.
30. Implement the recommendations of the *Double Bay Planning Review (2020)* including provisions to promote fine-grain, human-scale, place driven outcomes that prioritise people, local character and place, solar access, and design excellence.
31. Implement the recommendations of the *Edgecliff Commercial Centre Study (2020)*.

Productivity

Our leafy, boutique villages foster thriving local businesses that provide jobs, shops, dining, entertainment, and a range of services that support our community.

Productivity is about supporting economic diversity and a range of opportunities for investment, business, and jobs in a 30-minute city. Council applies placemaking principles to support the diversity and vibrancy of our local economy.

Our area is the location of some of Sydney's premier shopping precincts, such as Double Bay, Paddington, and Queen Street, Woollahra. Set amid residences of great heritage value and adjoined by Sydney Harbour, open parks and tree-lined boulevards, our vibrant retail precincts present wonderful shopping and dining in the relaxed ambience of small villages. This provides many opportunities for prosperity and development of a robust local economy.

Accordingly, the main locations of employment and business activity in Woollahra are our villages and certain visitor destinations. There is no land zoned for industrial or urban services under the *Woollahra Local Environmental Plan 2014*.

Many residents work and seek entertainment in the Sydney CBD, Bondi Junction, and the Eastern Economic Corridor. Strengthening active transport connections to these destinations is a priority to support our community and to achieve a 30-minute city.

Technology and the digital environment play a large role in our everyday lives, built environment, economy, and infrastructure. We work with our community and local business to help them adapt, connect, and thrive in response to change.

Set on Sydney Harbour, our area is also a premier destination for visitors. From Watsons Bay to Paddington, the area is one of Sydney's most visited regions². Council has innovative and responsive policies to make efficient use of local resources, balance competing needs and sustainably manage destinations, visitors, and the night-time economy.

Council collaborates with our community, neighbouring councils, government agencies, businesses, and organisations to support a diverse, vibrant and innovative local economy.

A place-based and collaborative approach will ensure we achieve our planning priorities for productivity.

2. Source: *Woollahra 2030*



Five Ways, Paddington

PRODUCTIVITY PLANNING PRIORITIES

Planning Priority 7

Supporting access to a range of employment opportunities and partnerships.

Planning Priority 8

Collaborating to achieve great placemaking outcomes in our local centres which are hubs for jobs, shopping, dining, entertainment, and community activities.

Planning Priority 9

Supporting and enabling innovation whilst enhancing capacity to adapt and thrive in a rapidly changing digital environment.



Business, Paddington



Planning Priority 7

Supporting access to a range of employment opportunities and partnerships.

Our vision

Our community is connected to a wide range of jobs, businesses and services as we strive to achieve a 30-minute city and maintain our lifestyle. We protect and increase local job opportunities, particularly in our villages. This helps us to achieve our planning priorities for liveability, productivity and sustainability by reducing travel times to access jobs, services and entertainment.

Our area is well-established and extensively developed. Council collaborates with the community, government agencies, and service providers support our local economy and villages. This includes balancing residential and business uses, whilst finding innovative ways to increasing active transport, and managing traffic and parking.

A strong focus on centres is a key part of Council’s approach to promoting access to jobs, businesses, and services. Protecting employment space in our

villages is vitally important to this and for the health of our local economy. Edgecliff, Oxford Street, Paddington and Double Bay have already been identified as important to local productivity in *Woollahra 2030*.

Our community is highly educated and mainly work in management, knowledge, and professional industries. Many residents work and seek entertainment in the Sydney CBD, Bondi Junction and the Eastern Economic Corridor³. Planning Priority 1 is about strengthening active transport connections between these destinations is a key priority for Council to support our community and achieve a 30-minute city.

Council also helps to enhance local productivity by promoting and supporting partnerships between businesses, people and organisations. This is reflected in our place plan initiatives. We support business and professional networks that are responsive to the evolving needs of local business and our community.

| STRATEGIES AND ACTIONS |
|---|
| 32. Support and promote business and professional networks that are responsive to the evolving needs of local business and our community. |
| 33. Introduce planning controls into the <i>Woollahra Local Environmental Plan 2014</i> and <i>Woollahra Development Control Plan 2015</i> to protect floor space for commercial, retail, business, health and community uses in centres, particularly in Double Bay. |
| 34. Monitor employment and business in our centres, including audits of local centres and business activity. |

3. Source: .id (2019) based on census 2016

Planning Priority 8

Collaborating to achieve great placemaking outcomes in our local centres which are hubs for jobs, shopping, dining, entertainment, and community activities.

Our vision

Our leafy boutique villages are diverse, thriving places for local business and community life, each with a special character. Our community enjoys the lifestyle benefits of our harbour location and a wide variety of facilities, leisure activities, and interests.

Placemaking and a strong focus on our villages are central to Council's approach to promoting productivity and a prosperous local economy. Goal 9 in *Woollahra 2030* is about enhancing local prosperity and community focused economic development:

Woollahra will maintain the diversity of our local economic base and encourage new business into the area that will enhance and positively impact on community life.

Our villages provide boutique offerings that support the lifestyle and daily needs of our community. Each village has its own unique character, heritage and a diverse pedestrian experience via networks of local streets, laneways, arcades and walkways.

Our villages strive to be self-contained and self-sufficient. Diverse business offerings in each village complement each other and provide healthy diversity and competition that keeps our local economy thriving. As well as retail, accommodation and food services, certain villages have significant health care services such as general practice, dental and specialist medical services.

We support a balanced economy including boutique retail, visitation, well-regulated night-time entertainment, dining, and other recreational opportunities. The amenity of surrounding residential areas is carefully addressed both by businesses and in the design of new dwellings through suitable sound and light attenuation measures.

In addition to our boutique villages, our stunning harbour setting and heritage makes our area a premier destination for visitors. Placemaking and sustainable destination management support the vibrancy and attractiveness of our villages and destination whilst balancing the competing needs of visitors, businesses and our community.

The place management approach is much broader than just planning. Our place plans set out a range of initiatives to improve the physical attractiveness – providing a high quality and flexible public domain that everyone can access and supports a range of business offerings and community activities, events, festivals, arts and cultural programs. This approach ensures our villages adapt and thrive in response to change and remain a prosperous part of our vibrant local economy and community life.



French Soiree, Kiaora Place, Double Bay

STRATEGIES AND ACTIONS

35. Support implementation of place plans for centres, including Double Bay and Oxford Street, Paddington
36. Investigate strategies to sustainably manage a vibrant and diverse local economy that preserves reasonable amenity levels for our community with regard to the night time economy, retail, destinations, and visitation.
37. Continue to collaborate with and support our business representative organisations and business community, including investigating and implementing innovative approaches to increase opportunities for local businesses and employment in our business centres.

Planning Priority 9

Supporting and enabling innovation whilst enhancing capacity to adapt and thrive in a rapidly changing digital environment.

Our vision

Technology and the digital environment are an indispensable part of our everyday lives, built environment, economy, and infrastructure. This requires us to lay the right groundwork, both digital and non-digital, so our community and local economy can adapt, connect and thrive in response to rapid change and innovation.

Our focus when interacting with the digital environment is on people, safety, our local economy, and cultural outcomes. We prioritise inclusion, collaboration, vibrancy, creativity, and community. This helps to ensure we achieve our vision for a future where our area continues to be productive, sustainable, accessible, connected, and liveable.

We thrive and lead in the digital era by future-proofing new infrastructure and ensuring that development is designed for flexibility and adaptability. The *Woollahra Local Environmental Plan 2014* permits a range of community and business services in appropriate land use zones.

Council prioritises best practice, multi-purpose community facilities and services that help our community access technology. An example is Council's library and community hub in Double Bay that offers a 3D printer, workshops and training programs, laptops, WI-FI, meeting rooms for hire, and event space.

Technology changes us and our environment, and innovation occurs rapidly. We can't predict exactly how, but we can strategically prepare to ensure that we realise outcomes that reflect our lifestyle and values.

Collaboration between all levels of government, business, and our community is vital to everyone thriving in the digital era.

We work together with our community to ensure that people and organisations, now and into the future, can access resources that support our lifestyles, innovation, and creativity.

STRATEGIES AND ACTIONS

38. Lead and inspire leadership for integration and engagement with the digital environment.

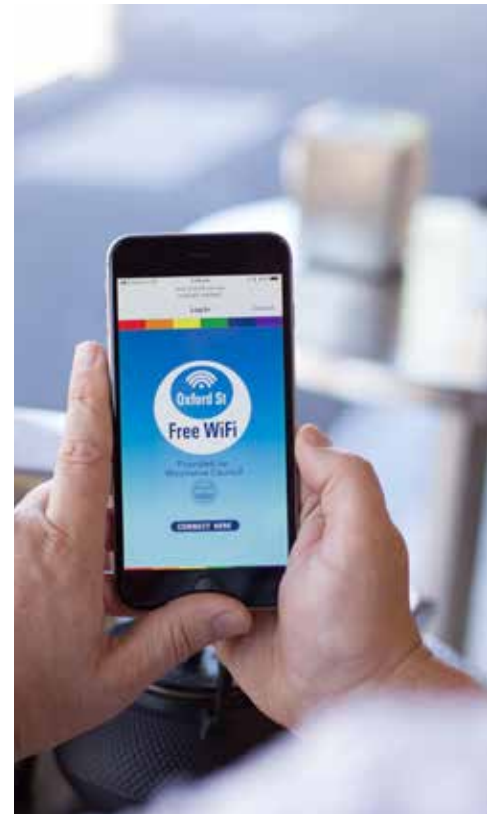
39. Continue to promote and support engagement with the digital environment and smart cities initiatives that benefit local businesses, places, and our community.



Woollahra Library at Double Bay



Electric Vehicle charging station, Double Bay



Oxford St WiFi

Sustainability

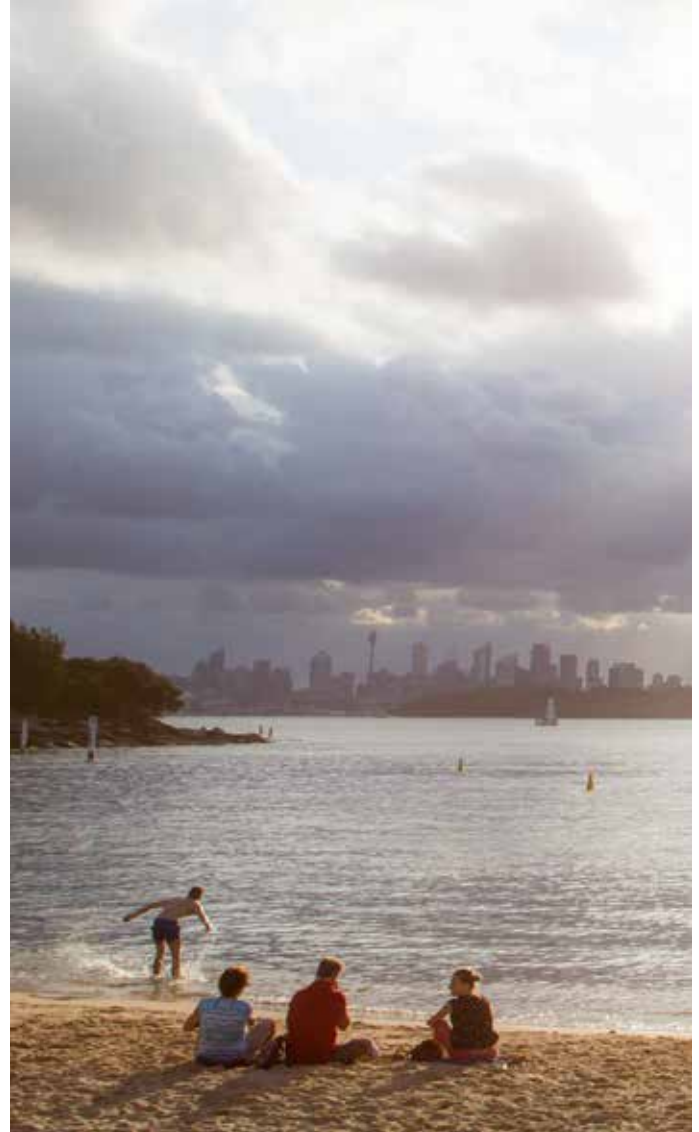
Our community lives sustainably and enjoys a clean, healthy and diverse natural environment and an efficient built environment.

Our area has a diverse and highly significant natural environment. Key features include our bushland areas, leafy streets, heritage gardens, and 16 kilometres of harbour foreshore, from rocky headlands and coastal cliffs to sunny north-facing beaches⁴.

Conserving and enhancing our natural environment, while improving the sustainability and resilience of our built environment, is vital to maintaining our lifestyles and wellbeing now and in the future.

Sustainability encompasses both the natural and built environment. It includes:

- conserving and enhancing green infrastructure including waterways, urban bushland, wildlife habitat and corridors, tree canopy and green cover, parks and open spaces
- innovative and efficient use and re-use of energy, water and waste resources, such as adoption of solar panels for energy
- building resilience to natural and urban hazards, shocks and stresses including priorities such as cooling the urban environment and mitigating the impacts of climate change.



Camp Cove Beach, Sydney Harbour



Seahorses, Watsons Bay

4. Source: *Woollahra 2030*

The public and private land available for national parks, open space, water and foreshore access, and recreational purposes is limited. Council is committed to maintaining this land, which is highly valued and well-used by our community.

The Greater Sydney Green Grid, including the Bondi to Manly Walk, is an opportunity to increase the connections between our green spaces and other parklands across Sydney. This includes expanding our tree canopy, improving our cycling and walking paths, and investigating opportunities to protect habitat corridors, and improve and ‘naturalise’ channelised waterways.

Council is proactive in managing, conserving and enhancing our green infrastructure and promoting the efficient use and re-use of resources. We continue to improve the sustainability and efficiency of our buildings, places, and systems, including reducing our waste generation and emissions. This is a key part of maintaining our healthy environment with clean air, diverse and high quality habitat, and healthy waterways.

Working together we can sustainably improve the quality of life for our community. Council collaborates with our community, neighbouring councils, government agencies, businesses, and organisations to deliver the Green Grid and achieve sustainability and resilience outcomes.

A place-based and collaborative approach will help achieve the following planning priorities:

| SUSTAINABILITY PLANNING PRIORITIES |
|--|
| <p>Planning Priority 10</p> <p>Protecting and improving the health, diversity and enjoyment of our waterways and water ecosystems.</p> |
| <p>Planning Priority 11</p> <p>Conserving and enhancing our diverse and healthy green spaces and habitat, including bushland, tree canopy, gardens, and parklands.</p> |
| <p>Planning Priority 12</p> <p>Protecting and enhancing our scenic and cultural landscapes.</p> |
| <p>Planning Priority 13</p> <p>Improving the sustainability of our built environment, businesses and lifestyles by using resources more efficiently and reducing emissions, pollution and waste generation.</p> |
| <p>Planning Priority 14</p> <p>Planning for urban resilience so we adapt and thrive despite urban and natural hazards, stressors and shocks.</p> |



- 1** Parsley Bay – protecting endangered species habitat



- 2** Rose Bay – improving water quality and restoring natural features



- 3** Double Bay – public electric vehicle charging



- 4** Trumper Park – solar panels on Council facilities



- 5** Cooper Park – regenerating bushland



- Biodiversity Corridors
- Green Grid Opportunities
- Hydroline
- Defence Land
- Business Centre
- Woollahra local government area
- Key connections to jobs and destinations
- Public Open Space
- National Parks
- Private Open Space
- Parks – Other LGAs

Planning Priority 10

Protecting and improving the health, diversity and enjoyment of our waterways and water ecosystems.

Our vision

Located on Sydney Harbour, our area has a diverse mix of environmentally sensitive waterways, harbour foreshores, and important coastal environment areas that are a vital part of our natural landscape and local character. They are also important natural assets, cultural resources and recreational destinations for all of Sydney. We work together to ensure our harbour foreshore and waterways are healthy and accessible to everyone.

Our waterways and water ecosystems co-exist with our built environment providing biodiversity and natural cooling systems, beautiful foreshore walks, parks and bushland, and habitats for native plants and animals. Our five largest waterways are Parsley Creek, Cooper Park Creek, Vaucluse Creek, Rushcutters Creek and Rose Bay Creek⁵.

Managing water quality and ecosystem health involves a complex range of considerations given the highly urbanised nature of our area, including changes to the shoreline and the legacy of historical industrial activity. Investigations into reinstating more natural conditions to waterways is an ongoing priority for Council. This involves ongoing collaboration with government agencies.

Healthy waterways are enhanced by efforts to increase sustainability in our built environment, businesses, and lifestyles. A risk-based and integrated systems approach to water management is reflected in Council's planning controls for matters such as water sensitive urban design (WSUD), water quality monitoring and in our *Environmental Sustainability Action Plan 2013-2025*.



Murray Rose Pool at Redleaf, Double Bay

Waterways are not isolated to one council area. We collaborate with government agencies, neighbouring councils, businesses, organisations, and our community on coastal management programs, water quality monitoring, regeneration activities, and the *Eastern Suburbs Water Reduction Plan*.

Sustainability and liveability are enhanced by improving and managing access to waterways, foreshores and the coast for recreation, visitation, cultural events and water-based transport.

5. Source: *Environmental Sustainability Action Plan 2013-2025*

STRATEGIES AND ACTIONS

40. Collaborate with Sydney Water to improve waterway health and ecosystems including:
 - a. investigating where reinstating more natural conditions in highly modified urban waterways is viable (including Rose Bay Channel and Jamberoo Creek, Double Bay)
 - b. advocating for the decommission of sewer outfalls at Vaucluse and Diamond Bay
 - c. advocating for further precautionary-principle based strategies around stormwater management.
41. Monitor and update as required planning controls and policies that promote water sensitive urban design, regeneration of water-based ecosystems, and support implementation of the *Woollahra Biodiversity Strategy* and *Eastern Suburbs Water Reduction Plan*.
42. Continue to collaborate with government agencies and neighbouring councils on coastal management programs to improve catchment and waterway health for Sydney Harbour and the ocean coast.
43. Support implementation of Council plans and policies that protect and increase opportunities around Sydney Harbour to access and enjoy waterways, water-based transport, and working harbour activities.
44. Continue to promote and support community involvement in protecting and enhancing our waterways such as Harbour Care volunteer groups.



Murray Rose Pool at Redleaf, Double Bay

Planning Priority 11

Conserving and enhancing our diverse and healthy green spaces and habitat, including bushland, tree canopy, gardens, and parklands

Our vision

We conserve and enhance biodiversity, wildlife habitat and corridors, bushland regeneration, parkland and open space, and our stunning tree canopy. We highly value our natural environment as a vital part of our heritage, local character, and lifestyles.

Bushland areas, remnant vegetation, and urban green cover support local biodiversity, provide habitat, help to cool the environment and support cleaner air and waterways. We have an estimated 53.8 hectares⁶ of remnant vegetation (terrestrial and aquatic) on public and private land containing nine species which are listed as endangered, vulnerable, or protected.

We protect and increase landscape-scale biodiversity, restoration of bushland corridors, and the overall green cover of our area. This includes our tree canopy, gardens, and landscaped areas.

The Greater Sydney Green Grid enhances our biodiversity and urban green cover. It connects green spaces, walking paths, and cycleways to create a network of high quality green spaces and recreation facilities for healthy lifestyles, leisure, and recreation. We continue to collaborate on expanding the Green Grid.

Everyone in our community benefits from and contributes to the health, diversity, and expansion of our green infrastructure and landscape setting.



Cooper Park stairs, Bellevue Hill

6. Source: *Environmental Sustainability Action Plan 2013-2025*

STRATEGIES AND ACTIONS

45. Protect provision of open spaces, tree canopy, bushland, and soft landscaping from development pressures through:
 - a. monitoring and strengthening planning controls for protecting trees, canopy cover, and soft landscaping
 - b. preparing and implementing an Urban Forest Strategy
 - c. retaining recreation and open space zonings
 - d. initiatives to preserve and increase public access to open space
 - e. investigating options to promote green cover on roofs and walls in our planning controls
 - f. investigating planning controls and maps to deliver biodiversity corridors through landscaping, tree canopy cover, the Greater Sydney Green Grid, and waterways with a view to protect and enhance habitat across our area and its connections to neighbouring council areas.
46. Support implementation of biodiversity and conservation management strategies to protect natural landscapes, systems, and biodiversity including our *Environmental Sustainability Action Plan 2013–2025* and *Woollahra Biodiversity Conservation Strategy 2015-2025*.
47. Collaborate with government agencies, neighbouring councils, organisations, and our community to deliver the Greater Sydney Green Grid, including initiatives such as the Bondi to ManyWalk and the Paddington/Rushcutters Bay greenway.
48. Monitor and strengthen controls in *Woollahra Development Control Plan 2015* to protect deep soil landscape areas and ensure development responds to topography and reduces excavation.

Planning Priority 12

Protecting and enhancing our scenic and cultural landscapes.

Our vision

Sydney Harbour is recognised as one of the great harbours in the world. It has a rich cultural heritage, both as the traditional home of Aboriginal people and for the early phases of the harbour's development for maritime, defence, settlement, and recreation.

Set on the frontage to Sydney Harbour, we have a responsibility to maintain the scenic beauty of the foreshore and headland areas when viewed from the water and from the land.

Continued protection of scenic and cultural landscapes is important for the sustainability, liveability and productivity of our area. It encourages an appreciation of the natural environment, protects heritage and culture, and creates economic opportunities, particularly for recreation and visitation.

Views are also a special element of our unique character.

The varied topography, leafy setting, and harbour frontage combine to offer dramatic bushland, city, and water views. These views enhance the amenity and cultural value of private dwellings, landmarks, heritage items, and the public domain.

Public views allow the scenic beauty and special character to be appreciated by everyone. These views help people to see and interpret our landscape and landmark features.

We sustainably manage the impact of development to prevent the erosion of the heritage, views, and protect the integrity of our nationally important landscape. Our planning controls continue to protect and enhance view sharing, prioritising public views and scenic value.

STRATEGIES AND ACTIONS

49. Continue to ensure that all development and activities comply with planning controls that protect the Sydney Harbour scenic landscape, public views, and view sharing including the *Sydney Regional Environmental Plan (Sydney Harbour Catchment) 2005*, *Sydney Harbour Foreshores and Waterways Area Development Control Plan 2005*, *Woollahra Local Environmental Plan 2014* and *Woollahra Development control Plan 2015*.



Double Bay

Planning Priority 13

Improving the sustainability of our built environment, businesses, and lifestyles by using resources more efficiently and reducing emissions, pollution and waste generation.

Our vision

Our energy and water demand and waste generation is expected to increase with the changing needs of our community and development. We support innovative solutions to increase our sustainability, reduce carbon emissions, improve energy and water efficiency, and move towards a circular economy where waste is designed out of our systems.

We increase the use of renewable energy and the efficiency of energy and water use through low carbon, high efficiency strategies to reduce emissions, optimise water use, reduce waste, maximise recycling, and optimise car parking provision. This contributes positively to our liveability, productivity, and the overall quality of our built environment.

Sustainable, efficient and zero waste communities are not isolated to one Council area and so we collaborate with neighbouring councils on the implementation of the *Eastern Suburbs Low Carbon Future Plan 2015* and *Eastern Suburbs Water Reduction Plan*. These plans provide pathways to reduce carbon emissions and work toward the aspirational objective of achieving net-zero emissions by 2050.

Our built environment is designed for sustainability, liveability, and to enhance our natural environment. We promote sustainability in all developments including the quality of their construction and materials, and how they respond to context by providing setbacks for outlook, daylight and wind.

Council collaborates with government agencies, and other councils to increase sustainability requirements for new developments, including advocating for renewable energy and energy efficient design, and updates to BASIX requirements.

Our assets and systems continue to improve the efficiency of our energy and water usage and waste streams. Council initiatives help and encourage our community to be leaders in waste management and resource recycling, reducing water usage and adopting renewable energy.

Improving the sustainability of our environment and lifestyles will help us to achieve our 20-year vision for enhancing our area, local economy, and our community's quality of life.



Green waste collection

STRATEGIES AND ACTIONS

50. Continue to support implementation of the *Eastern Suburbs Low Carbon Future Plan 2015* and *Water Reduction Plan*, *Woollahra Environmental Sustainability Action Plan*, and *Asset Management Strategy* with a view to reducing greenhouse gas emissions and ecological footprint including initiatives to adopt more efficient technologies such as our solar schools program.
51. Continue to support efforts to raise awareness and substantially reduce waste generation including:
 - a. reviewing waste management controls to improve management, separation and collection for our places and multi-unit residential buildings (including organic food waste collection)
 - b. investigating opportunities to move towards a circular economy.
52. Promote sustainable development outcomes including:
 - a. advocating for updates to BASIX and accordingly review controls relating to passive design, water and energy efficiency, renewable energy, recycled water, construction methods and materials.
 - b. advocating for renewable energy and energy efficient design
 - c. encouraging infrastructure for electric vehicles in private developments and council facilities
 - d. encouraging socially and environmentally responsible business practices
 - e. requiring responsible and high quality construction that reflects best practice and is built to last.

Planning Priority 14

Planning for urban resilience so we adapt and thrive despite urban and natural hazards, stressors and shocks.

Our vision

We are proactive in planning and preparing for future change and hazards, to protect the safety and quality of life of everyone. This involves building our capacity to rapidly respond to natural and urban hazards, safeguarding infrastructure, our community, and environment against the physical, social, and economic challenges of our rapidly changing modern life.

Collaboration between government, industry and the community is vital for the urban resilience of all of Sydney. This is reflected in the *Resilient Sydney Strategy*, which provides a plan for resilience for the

Sydney Metropolitan Area as part of the international 100 Cities resilience framework which seeks to:

- prevent or mitigate stresses and shocks
- adapt to unexpected shocks and stresses
- rapidly return to normal and thrive after disruptions
- promote productive, peaceful prosperity and improved equity in times of stability.

We work collaboratively to increase our understanding, monitoring, and strategic management of urban and environmental risks including mitigating and responding to the impacts of climate change. To be ready to face future challenges we continue to improve our capacity to respond quickly to change, innovation, and new data.

Development and infrastructure is strategically managed and designed for resilience. Development intensification is limited in areas most exposed to hazards such as flooding, extreme weather events, and climate change.

Our resilience planning and strategies protect our quality of life and community safety, ensuring we continue to thrive and achieve our vision for productivity, liveability, and sustainability.



Cooper Park, Bellevue Hill



Extreme weather event

STRATEGIES AND ACTIONS

53. Monitor, mitigate, and strategically manage urban hazards, environmental risks, and impacts of climate change, ensuring all strategies consider climate change adaption and urban resilience.
54. Continue to support collaboration and implementation of urban resilience initiatives in *Resilient Sydney*, the *Eastern Suburbs Low Carbon Future Plan 2015*, coastal management programs, and the *Woollahra Environmental Sustainability Action Plan 2013-2025*, including developing an urban resilience action plan for our area.

Implementation

To achieve our vision for the future and success *Draft Woollahra Local Strategic Planning Statement* we will:

- collaborate with the NSW Government on a Sydney-wide system to measure our progress
- program actions into Council's business plans as required
- collaborate with the NSW Government on funding mechanisms
- use the *Draft Woollahra Local Strategic Planning Statement* to guide local planning and development decisions
- promote private sector investment to support the strategies and actions in the *Draft Woollahra Local Strategic Planning Statement*.

Implementation through Council's business planning

The *Draft Woollahra Local Strategic Planning Statement* will be implemented through the *Woollahra Delivery Program and Operational Plan*.

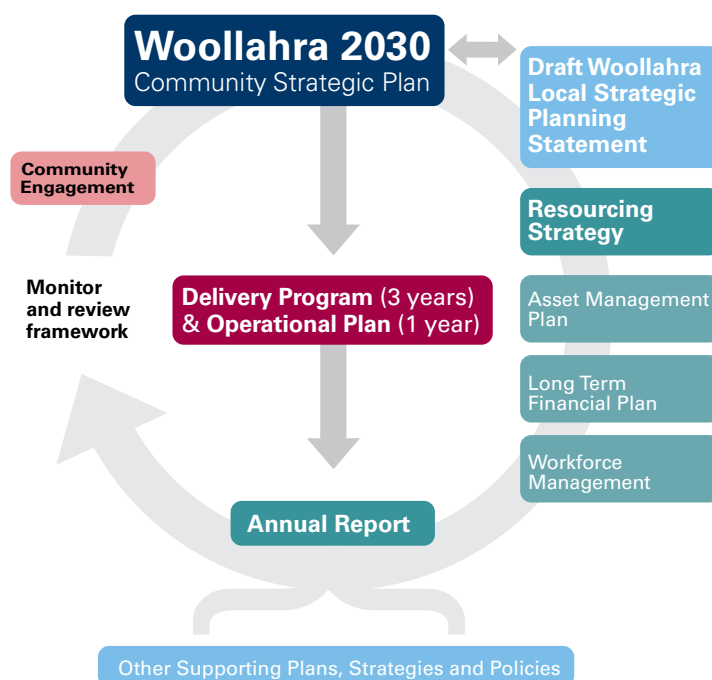
Council plans and budgets for all its services, operations and projects through a process called the Integrated and Reporting Framework as shown in Figure 3. This occurs under the *Local Government Act 1993*.

The core of the IP&R framework comprises:

- *Woollahra 2030*: A 10 year long-term community strategic plan
- *Woollahra Delivery Program and Operational Plan*: A 4 year delivery program and a 1 year operational plan.

The *Draft Local Strategic Planning Statement* will inform the preparation of the *Delivery Program and Operational Plan*. Strategies and Actions arising from our fourteen Planning Priorities will be added to the *Delivery Program and Operational Plan* on an annual basis having regard to Council's overall service delivery priorities and budget.

Figure 3: Woollahra's integrated planning and reporting framework



Monitoring our progress

A report will be provided to Council each year on the implementation of the *Draft Woollahra Local Strategic Planning Statement*. This report will review progress on the implementation of each of Council's fourteen planning priorities. The report will identify key milestones for implementation and Council's overall progress on implementing the *Draft Woollahra Local Strategic Planning Statement*. The report will be published on Council's website.

In addition, Council annually reviews and monitors activities that contribute to the performance indicators in *Woollahra 2030* and *Woollahra Delivery Program and Operational Plan*. Some of the activities we monitor include:

- child care and preschool statistics and place availability
- bookings and usage of Council's sports and community facilities
- data from WI-FI in Double Bay relating to the number, times and locations of trips.

Additional monitoring and reporting may occur through the NSW Government as it further develops its own system for tracking progress across Greater Sydney.

Funding

A key challenge for Council is funding local infrastructure to support growth. This is due to the restrictions on general rates and development levies.

Council continues to advocate to the NSW Government for improved funding mechanisms and reform. This is vital to providing sustainable funding options to support the objectives and targets set out in the *Eastern City District Plan* and our *Draft Woollahra Local Strategic Planning Statement*.

Access to the right funding is critical to maintaining the liveability of our area and ensuring well-located development proposals fit in to our community.

Regular review of this document

The EP&A Act requires that a formal review of this *Woollahra Local Strategic Planning Statement* is undertaken at least every 7 years.

Additionally, it is expected that several of the studies and strategic identified in this *Draft Woollahra Local Strategic Planning Statement* are likely to initiate reviews and amendments.

Public exhibition is an important part of the process to amend this *Draft Woollahra Local Strategic Planning Statement*.

Changes to planning controls

Any amendments to the planning controls in the *Woollahra Local Environmental Plan 2014* or the *Woollahra Development Control Plan 2015* must be consistent with the vision and planning priorities in this document.

This applies to Council proposals and applications from private individuals or businesses. Council notes that some of the actions in this plan will require changes to our existing planning controls.

All proposed changes to planning controls are reported to Council and must be publicly exhibited.

Glossary

For the purpose of this Local Strategic Planning Statement the following definitions are used:

| TERM | MEANING |
|---|---|
| 30-minute city | A vision for Greater Sydney is one where most people live within 30 minutes of jobs, education, health facilities, services and great places. It is based on access to the nearest metropolitan and strategic centres within 30 minutes, seven days a week by public transport. |
| Active transport | Types of transport that include walking, cycling, and scootering which promote increased sustainability, health and wellbeing, and active lifestyles. For the purposes of this Local Strategic Planning Statement, public transport including trains, ferries, and buses are considered to be part of our active transport system. |
| Built environment | The constructed environment made by people which is distinct from the natural environment. It includes cities, villages, neighbourhoods, roads, footpaths, places, parts of our parks, and infrastructure. |
| Digital environment | The cultural, economic, and communicative environment formed by telecommunications and internet technology that shapes media messages, communication, and economic activity. It is a dominant part of our modern life and how we now communicate, operate, and interact. |
| Eastern Economic Corridor | A corridor stretching from Macquarie Park to Sydney Airport containing close to one-third of Greater Sydney's jobs. (GSC 2016) |
| Environmental Planning and Assessment Act 1979 (EP&A Act) | Establishes the NSW planning and development system. This local strategic planning statement has been prepared under Section 3.9 of the Act. |
| Fine-grain | When the blocks, lots and connections that make up an area are designed for a local lifestyle, liveability, and people's experience, for walking, exploring, and interacting. |
| Greater Sydney Commission (GSC) | The NSW State planning organisation in charge of coordinating strategic plans across Greater Sydney. It reports directly to the Department of Premier and Cabinet. |
| Greater Sydney Green Grid | A policy developed by the NSW Government Architect that identifies a network of high-quality green space that connects commercial centres, public transport hubs, and major residential areas across the Greater Sydney Region. It supports liveability, recreation, healthy and active lifestyles, biodiversity, and health of the natural environment. |
| High-frequency public transport | Public transport routes with 'turn up and go' services on peak and at least 1 service every 15 minutes off-peak, seven days a week, consistent with the NSW Transport guidelines for rapid and intermediate transport routes (December 2013). |
| Local Housing Strategy | Establishes where housing will be provided in our area to meet the housing objectives and targets of the NSW Government and Greater Sydney Commission strategic plans, including regional and district plans. It includes consideration of local character, heritage, demographic factors, local housing supply and demand, and local land-use opportunities and constraints. |

| TERM | MEANING |
|---|--|
| Human-scale | The size, texture, articulation, and physical relationships of buildings, places and spaces that match the size and proportions of human sight and speed. It refers to the apparent or perceived size, not the actual size. |
| Planning Proposal | A document used in the Gateway process to justify an proposal to amend the Woollahra Local Environmental Plan 2014 in relation to zonings, height and other planning provisions. The NSW Department of Planning Industry and Environment approves whether or not an amendment should proceed. |
| Resilience | The capacity of individuals, communities, businesses, buildings, places, environments, and systems to survive, adapt and thrive no matter what kinds of chronic stresses and acute shocks they experience. Examples of shocks and stressors include heatwaves, floods, epidemics, and economic crises. |
| Soft landscaping | The elements of a landscape such as grass, plants and trees that do not involve construction or hard surfaces. |
| Tree canopy | Tree canopy refers to all trees on public and private land within our area and the extent of tree crown (including branches and leaves). We measure tree canopy cover as a percentage of our total land area or for individual sites the tree canopy cover as a percentage of the total site area. |
| Voluntary planning agreement | <p>A planning agreement is a voluntary agreement or other arrangement under Division 7.1 of the EP&A Act between a planning authority (or 2 or more planning authorities) and a person (the developer):</p> <ul style="list-style-type: none"> (a) who has sought a change to an environmental planning instrument, or (b) who has made, or proposes to make, a development application or application for a complying development certificate, or (c) who has entered into an agreement with, or is otherwise associated with, a person to whom paragraph (a) or (b) applies, <p>under which the developer is required to dedicate land free of cost, pay a monetary contribution, or provide any other material public benefit, or any combination of them, to be used for or applied towards a public purpose.</p> |
| Woollahra 2030 | Our Community Strategic Plan that has been developed by Council in consultation with the Woollahra community. It is prepared under the Local Government Act 1993 as part of the Integrated Planning and Reporting Framework that applies to all NSW councils. It presents a long term vision for our area and is structured around five broad interrelated Themes, each of which is supported by a range of Goals and Strategies. |
| Woollahra Local Environmental Plan 2014 | Sets our zoning and development controls that provide a framework guide planning decisions and regulate how land can be used in our area. It is prepared under the EP&A Act. |
| Woollahra Development Control Plan 2015 | Sets our detailed planning controls to guide certain types of development that are permissible in a particular area under a Local Environmental Plan or other plan made under the EP&A Act. |

Appendix

1. Related Council plans, Strategies and policies

- Asset Management Strategy 2011-2021
- Carbon Reduction Strategy and Action Plan 2010-2025.
- Child Care Needs Study 2014 (adopted) – annual monitoring.
- Children’s Services Strategy 2005
- Delivery Program 2018-2021 & Operational Plan 2019-2020
- Disability Inclusion Action Plan 2017
- Double Bay Centre Public Improvements Plan– September 2002
- Double Bay Place Plan 2019-2023
- Double Bay Public Domain and Lighting Strategies–2016
- Eastern Suburbs Low Carbon Future Plan 2015
- Environmental Sustainability Action Plan 2013-2025
- Floodplain Risk Management Studies and Plans
 - Double Bay
 - Paddington
 - Rose Bay
 - Rushcutters Bay
 - Watsons Bay
- Homeless people policy/procedure 2015
- Local Character Statements 2015 (as contained in Woollahra DCP 2015)
- Oxford Street, Paddington – Placemaking Road Map Report 2014
- Playground strategy 2002
- Public Art Policy 2009
- Reconciliation Statement – Action Plan 2012
- Recreation Needs Assessment and Strategy 2006
- Rose Bay Centre Public Improvements Plan 1999
- Tree Management Policy 2011
- Waste reduction and resources recovery policy 2009
- Woollahra 2030- Community Strategic Plan– Adopted 18 June 2018
- Woollahra Bicycle Strategy 2009
- Woollahra Biodiversity Conservation Strategy 2015-2025
- Woollahra Social and Cultural Plan 2018-2030
- Woollahra Street Tree Master Plan 2014
- Woollahra Traffic Management Strategy 2014.

Scheduled updates for many strategies were disrupted by preparations for the now abandoned council amalgamation. Consequently, the following draft strategies and studies are underway:

- Asset Management Strategy
- Coastal Management Program (in development)
- Coastal Zone Management Plan
- Community Capacity Survey
- Community Facilities Study
- Double Bay Local Centre Planning Control Review
- Edgecliff Commercial Centre Planning Control Review
- Integrated Transport Strategy
- Library Strategy
- Playspace Strategy
- Recreation Needs Study and Plan
- Resourcing strategy.

2. Strategic alignment with State Government plans – *A Metropolis of Three Cities* and the *Eastern City District Plan*

| Themes/Directions | INFRASTRUCTURE AND COLLABORATION | | LIVEABILITY | | |
|--|---|---|---|---|---|
| | A City Supported by Infrastructure | A Collaborative City | A City for People | Housing the City | A City of Great Places |
| Eastern City District Plan | Planning Priority E1: Planning for a city supported by infrastructure. | Planning Priority E2: Working through collaboration. | Planning Priority E3: Providing services and social infrastructure to meet people's changing needs. Planning Priority E4: Fostering healthy, creative, culturally rich and socially connected communities. | Planning Priority E5: Providing housing supply, choice and affordability, with access to jobs, services and public transport. | Planning Priority E6: Creating and renewing great places and local centres, and respecting the District's heritage. |
| | Planning Priority 1: Planning integrated land use and transport for a healthy and connected community, and a 30-minute city. | Planning Priority 3: Working in collaboration with our community, government, businesses, and organisations. | Planning Priority 2: Planning for a community supported by infrastructure that fosters health, creativity, cultural activities, and a social connections. | Planning Priority 4: Supporting diverse housing choices in planned locations that enhance our lifestyles and fit in with our local character, and scenic landscapes. | Planning Priority 5: Conserving our rich and diverse heritage. Planning Priority 6: Placemaking supports and maintains the local character of our neighbourhoods, and villages, whilst creating great places for people. |
| Woollahra Local Strategic Planning Statement | | | | | |

| Themes/Directions | PRODUCTIVITY | | SUSTAINABILITY | | |
|--|--|--|---|---|---|
| | A well-connected City | Jobs and Skills for the City | A City in its Landscape | An Efficient City | A Resilient City |
| Eastern City District Plan | Planning Priority E10: Delivering integrated land use and transport planning and a 30-minute city. | Planning Priority E7: Growing a stronger and more competitive Harbour CBD. Planning Priority E8: Growing and investing in health and education precincts and the Innovation Corridor. Planning Priority E9: Growing international trade gateways. Planning Priority E11: Growing investment, business opportunities and jobs in strategic centres. Planning Priority E12: Retaining and managing industrial and urban services land. Planning Priority E13: Supporting growth of targeted industry sectors. | Planning Priority E14: Protecting and improving the health and enjoyment of Sydney Harbour and the District's waterways. Planning Priority E15: Protecting and enhancing bushland and biodiversity. Planning Priority E16: Protecting and enhancing scenic and cultural landscapes. Planning Priority E17: Increasing urban tree canopy cover and delivering Green Grid connections. Planning Priority E18: Delivering high quality open space. | Planning Priority E19: Reducing carbon emissions and managing energy, water and waste efficiently. | Planning Priority E20: Adapting to the impacts of urban and natural hazards and climate change. |
| Woollahra Local Strategic Planning Statement | *see Planning Priority 1 | Planning Priority 7: Supporting access to a range of employment opportunities and partnerships. Planning Priority 8: Collaborating to achieve great placemaking outcomes in our local centres which are hubs for jobs, shopping, dining, entertainment, and community activities. Planning Priority 9: Supporting and enabling innovation whilst enhancing capacity to adapt and thrive in a rapidly changing digital environment. | Planning Priority 10: Protecting and improving the health, diversity and enjoyment of our waterways and water ecosystems. Planning Priority 11: Conserving and enhancing our diverse and healthy green spaces and habitat, including bushland, tree canopy, gardens and parklands. Planning Priority 12: Protecting and enhancing our scenic and cultural landscapes. | Planning Priority 13: Improving the sustainability of our built environment, businesses and lifestyles by using resources more efficiently and reducing emissions, pollution, and waste generation. | Planning Priority 14: Planning for urban resilience so we adapt and thrive despite urban and natural hazards, stressors and shocks. |

3. Consistency with *Eastern City District Plan* planning priorities and *Woollahra 2030*

| DRAFT WOOLLAHRA PLANNING PRIORITIES | EASTERN CITY DISTRICT PLANNING PRIORITIES | WOOLLAHRA 2030 – GOALS |
|--|---|-------------------------------|
| 1 Planning integrated land use and transport for a healthy and connected community and a 30-minute city. | E1, E10, E12 | Goals 1, 3, 4, 6 |
| 2 Planning for a community supported by infrastructure that fosters health, creativity, cultural activities, and social connections. | E1, E3, E4 | Goals 1, 2, 3, 4, 5, 8 |
| 3 Working in collaboration with our community, government, businesses, and organisations. | E2 | Goals 10, 11 |
| 4 Sustaining diverse housing choices in planned locations that enhance our lifestyles and fit in with our local character and scenic landscapes. | E5 | Goals 4, 5, 10 |
| 5 Conserving our rich and diverse heritage. | E6 | Goals 4, 5, 10 |
| 6 Placemaking supports and maintains the local character of our neighbourhoods and villages, whilst creating great places for people. | E6 | Goals 4, 5, 9, 10 |
| 7 Supporting access to a range of employment opportunities and partnerships. | E7, E8, E9, E10 | Goals 5, 6, 9 |
| 8 Collaborating to achieve great placemaking outcomes in our local centres which are hubs for jobs, shopping, dining, entertainment and community activities. | E6, E10, E11, E13 | Goals 5, 6, 9 |
| 9 Supporting and enabling innovation whilst enhancing capacity to adapt and thrive in a rapidly changing digital environment. | E13 | Goal 2, 3, 9, 10 |
| 10 Protecting and improving the health, diversity and enjoyment of our waterways and water ecosystems. | E14 | Goals 7, 8, 10 |
| 11 Conserving and enhancing our diverse and healthy green spaces and habitat, including bushland, tree canopy, gardens and parklands. | E15, E17, E18 | Goals 7, 8, 10 |
| 12 Protecting and enhancing our scenic and cultural landscapes. | E16 | Goals 5, 7, 10 |
| 13 Improving the sustainability of our built environment, businesses, and lifestyles by using resources more efficiently and reducing emissions, pollution, and waste generation. | E19 | Goals 7, 8, 10 |
| 14 Planning for urban resilience so we adapt and thrive despite urban and natural hazards, stressors and shocks. | E20 | Goals 4, 7, 8, 10 |



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